

Australia	300.22	Iran	100.00	Poland	100.00
Belgium	230.00	Japan	100.00	Portugal	100.00
Canada	100.00	South Korea	100.00	Spain	100.00
Denmark	100.00	Taiwan	100.00	Sweden	100.00
France	100.00	Thailand	100.00	Switzerland	100.00
Germany	100.00	Turkey	100.00	USA	100.00
Greece	100.00	USSR	100.00		
India	100.00				
Italy	100.00				
Japan	100.00				
South Korea	100.00				
Taiwan	100.00				
Thailand	100.00				
Turkey	100.00				
USSR	100.00				
USA	100.00				

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

SOCIALISM
How to get the economy rolling
Page 11

No.30,742 Friday January 13 1989 D 8523A

World News **Business Summary**

Six rescued from ruins of Armenian earthquake

Six men were pulled alive from the ruins of an apartment building in Leninakan more than a month after it was destroyed in an earthquake in Soviet Armenia.

Israel bombs Nidal

Israeli combat aircraft bombed bases in southern Lebanon belonging to the Abu Nidal terrorist organisation for the second day in a row. Page 4

Jet checks widened

UK Civil Aviation Authority widened the precautionary checks on CFM-56 engines used in 737-300s and 400s to those used on Airbus A-320 aircraft following last Sunday's crash of a British Midland Boeing 737-400 in England. Page 6

Libya in US oil bid

Libya has reopened high-level contacts with US oil companies in a bid to end the three-year-old official freeze on US business involvement in the country. Page 12

Swiss minister quits

Elisabeth Kopp, Swiss Justice Minister, resigned after coming under suspicion of leaking confidential information to her husband on a drug money inquiry. Page 2

Chemical force

North Korea has built up the world's third-biggest chemical weapons force with the help of imports from Japan, Jane's Defence Weekly said.

Bases talks fail

US and Greek negotiators failed to resolve their differences over a new pact to permit American military bases to remain in the country.

Iran troops promise

Tareq Aziz, Iraqi Foreign Minister, said his country was ready to send peace-keeping troops to Lebanon, according to the Beirut daily, al-Diar.

Arab back in exile

Zaire sent Idi Amin, deposed Ugandan dictator, back into exile in Saudi Arabia. Page 4

Brazilian prices soar

Prices are soaring in Brazil, threatening a new surge in inflation, amid rumours and speculation over the Government's long-awaited economic package. Page 3

EC insists on cuts

EC will insist Italy honours a commitment to cut 3.4m tonnes of Italian steel capacity which has already aroused worker protests, a commission official said.

Iberia sackings

Iberia, Spanish airline plagued by maintenance staff strikes over pay and working conditions, sacked 21 employees and cancelled 86 flights.

Arab boycott

Arab Boycott Bureau said it was imposing a total boycott on 26 foreign companies for dealing with Israel.

Food reaches Awail

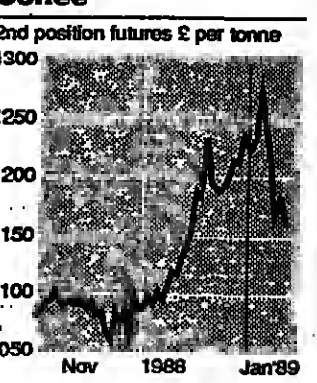
Railway workers in Sudan crossed 176 miles of the civil war zone, rebuilding rail lines destroyed in the fighting as they went, to reach the starving town of Awail with 30 wagonloads of maize, the Government said.

Chevalier quits as chairman of LVMH

ALAIN CHEVALIER resigned as chairman of Most Hennessy-Louis Vuitton, French luxury products, champagne and cognac conglomerate, on the eve of a key board meeting expected to confirm the appointment of Bernard Arnault, head of the Financiere Agache group, as his replacement. Page 13

ALAN BOND, Australian businessman, said he has "no current plans" to takeover Lomrho despite amassing a 21.6 per cent stake in the London-based international trading group. Page 13

COFFEE prices fell sharply again in London and analysts believe that the market has seen the last of the recent bull.



run. The second position futures contract for robusta on the London Futures and Options Exchange closed down £23 at £1,168 a tonne. Page 26

FINMECCANICA, Italian state-owned power group, and Asea Brown Boveri, big electrical engineering group, signed long-awaited merger of Italian power generation businesses, creating a company with expected annual sales of \$1.4bn. Page 16

SKANDIA, leading Swedish insurer, cleared the first hurdle in its attempt to acquire Vesta, Norway's second-largest insurance group, by gaining the acceptance of Vesta's board for a Nkr900m (\$120m) offer made in December. Page 18

NOVO INDUSTRI and Nordisk Genotek, Denmark's two largest pharmaceutical companies, announced an agreed merger with a view to creating a company "to be a major player in the increasingly competitive world market for pharmaceuticals." Page 18

SKODA, Czechoslovak car-maker, was one of 38 enterprises described by the State Bank as technically insolvent and in need of restructuring. Page 8

DAEWOO GROUP, South Korean conglomerate, plans a \$75m tourist hotel in Moscow in the first joint venture project between the two countries.

JAPAN will cut or eliminate tariffs on 179 so-called tropical products on April 1. The move will affect \$3.3bn of imports a year.

NORWAY plans to follow Sweden and remove foreign exchange restrictions, said Bjorn Skogstad Aamo, Norway's Secretary of Finance. Page 20

US GOVERNMENT may block the sale of Monsanto's silicon wafer business to Huelo of West Germany over rising concern in Washington about dependency upon foreign-owned companies for critical technology.

HONG KONG is to introduce controversial laws aimed at tightening its securities markets, criticised for lacking ethics and professionalism during the stock market crash. Page 12.

Moscow imposes direct rule on disputed enclave

By Quentin Peel in Moscow

MR Mikhail Gorbachev yesterday formally imposed direct rule from Moscow on the rebellious mountain enclave of Nagorno-Karabakh, in a bid to defuse a year-long nationalist uprising in the Soviet republics of Armenia and Azerbaijan.

The move, approved by the president of the Supreme Soviet, the country's highest constitutional body, follows bloody race riots and demonstrations in both republics, leaving a death toll of at least 73, and thousands of refugees who have fled their homes.

It means that the disputed

enclave will be "temporarily" placed under a "special form of administration," although officially remaining part of Azerbaijan. The Soviet news agency, said the aim was to "prevent a continued aggravation of inter-ethnic relations, and stabilise the situation in the region."

Tass said the decision was reached "with account taken of proposals from the party and state agencies of Azerbaijan and Armenia" following a meeting in the Kremlin.

The move is a compromise between the demands of

mainly Christian Armenia that the mountainous region be transferred to Armenian jurisdiction and the insistence of the Moslem Azeris that the enclave remain part of Azerbaijan. About three-quarters of Karabakh's inhabitants are ethnic Armenians.

The decision goes some way to meeting Armenian demands, by imposing direct rule from Moscow, but tries to leave Azeri sensitivity intact, by making the move only temporary.

The big question is whether the heavily nationalist Azeris will accept what may

be seen as a snub to their authority. The latest round of ethnic unrest was sparked by rumours of just such a move by the Kremlin.

The issue has seen massive demonstrations in both republics - with up to 1m people on the streets of Yerevan, the Armenian capital, early last year, and hundreds of thousands called out in counter-demonstrations in Baku, capital of Azerbaijan.

It has also seen brutal reprisals, starting with 22 deaths in race riots in Sumgait, an industrial city on the Caspian, last

February, and culminating in a new rash of pogroms and murder leaving more than 40 dead in November and December.

Even the disastrous Armenian earthquakes of December 7 failed to defuse the tension, and Nagorno-Karabakh itself has defied civil authority, with most workers out on strike, for most of the year.

Many towns in the two republics remain under effective curfew and military control today, and the Soviet authorities have arrested a string of key nationalist leaders on both sides.



UK, Brussels to investigate GEC-Siemens bid for Plessey

By Financial Times Reporters in London

THE AMBITIOUS project to restructure Europe's electronics industry through the £1.7bn (930m) takeover of Plessey, the UK electronics company, by the General Electric Company of Britain and Siemens of West Germany, is to be examined in detail by regulatory authorities in both the UK and the European Commission.

Announcements of the two investigations, which will be accompanied by a similar examination in West Germany, came yesterday after a week of drama in which a rival consortium including Plessey tried to mount a counter-bid against GEC.

The reference to the UK Monopolies and Mergers Commission was immediately followed by a share-buying spree in which GEC-Siemens, the new joint company set up to make the bid for Plessey, took its holding in Plessey to just under 15 per cent. GEC spent about £220m (\$320m) on acquiring the holding at a price of 245p, 30p above the value of the listed bid.

Lazard Brothers, the UK merchant bank advising Plessey's defence, meanwhile was locked in negotiations trying to put together a rival consortium to bid for GEC, its bid vehicle, Matsun, put out a holding statement confirming that talks were continuing which could lead to a "restructuring" of GEC including the sale of some or all of its businesses.

Two issues are to be looked at under the terms of reference given to the MMC by Lord Young, the UK Trade and Industry Secretary. He has asked the Commission to investigate the areas of defence electronics and traffic control equipment, where he says that there could be "possible effects

June 1988: Lord Weinstock of GEC and Sir John Clark of Plessey discuss need to integrate telecommunications divisions

December 1988: Plessey rejects £1.2bn bid from GEC

January 1989: BIA referred to Monopolies and Mergers Commission

July 1989: Paul Channon, Trade and Industry Secretary, backs MMC recommendation to block takeover

1987: Plessey and GEC agree to merge telecommunications interests into joint venture, GPT

March 1988: GPT begins negotiations

November 15: GEC Siemens, joint company created in September, launches £1.7bn bid for Plessey

December 8: Plessey applies to High Court to delay bid until European Commission rules on competition effects

December 20: High Court allows GEC Siemens bid to proceed

January 7 1989: Lazard Brothers announces possible bid for GEC by Matsun consortium backed by Plessey and other companies

January 12: Bid for Plessey referred to MMC and European Commission announces probe; Matsun says talks continue on the possible break-up bid for GEC

the UK's second largest electronics company, back into a consortium had failed.

The Lazard camp is apparently placing its main hopes on persuading AT&T to take over STC's role in the bid, amid indications that the Government would not be opposed to the US company taking part.

Lord Young believes that the decision means that any bid for GEC by a consortium including Plessey would have to be referred to the MMC.

If it had come fairly quickly, the Government would ask the MMC to look at both proposals in tandem, although that would mean an extension of the three-month deadline set for the first investigation.

The Lazard camp prefers a simultaneous inquiry, adding urgency to its efforts to put together a consortium.

Regardless of what emerges from the Monopolies investigation, GEC-Siemens strengthened its hand with the stock market raid on Plessey.

Offering 245p, 30p above the price of the listed bid, GEC-Siemens swiftly raised its stake to 14.4 per cent, or 14.9 including parities considered to be acting in concert. After purchases on Wednesday, GEC-Siemens had held 2.4 per cent.

The 245p price sets a floor for any immediate GEC-Siemens offer, valuing Plessey at more than £1.5bn, if the MMC and DTI clear the way for a new bid to be launched. However, Sir John Clark, Plessey chairman, said the price still undervalued his company.

After the purchase limit was reached, the Plessey share price settled down to close only 7p higher on the day at 233p. GEC shares rose 2p to close at 215p.

It is understood that Lazard's attempts to woo STC, a last-ditch effort during December to secure market leadership.

Estimates indicate that Volkswagen group sales, including Audi and Seat, were 14.9 per cent higher in December against the same month of 1987, which compared with an increase for the full year of 3.9 per cent. Fiat group sales, including Lancia, Alfa Romeo and Ferrari, were 19.3 per cent higher in December compared with an increase for the year of 9.5 per cent.

According to preliminary industry estimates, new car sales in west Europe jumped by 4.6 per cent last year to 12.999m from 12.4m in 1987, reaching a record level for the fourth successive year.

The unprecedented surge in new car sales since the mid-1980s has established western Europe as the biggest car market in the world.

Fiat and VW neck-and-neck in bumper year for car sales

By Kevin Done, Motor Industry Correspondent, in London

THE fierce battle for leadership of the west European car market ended last year in a virtual dead heat between Fiat of Italy and Volkswagen of West Germany.

Industry estimates published by the Financial Times today suggest that VW could be marginally ahead, possibly by as few as 1,500 cars in a total market of 12.999m. It is understood that preliminary internal VW estimates also indicate that the West German group has beaten out the Fiat challenge following a final spurt in December.

Fiat, already recognised as Europe's most profitable car maker, was expected to end Volkswagen's three-year leadership of the car sales league, having built up a formidable lead in the early months.

The official registration figures from some European countries will not be available for several months, but the estimates suggest that the two companies have each sold

some 1.93m cars in 17 western European markets, giving each a market share of 14.9 per cent.

Fiat itself disclosed officially that its sales volume had jumped by 9.8 per cent in 1988 to 1.93m cars, enabling it to increase its market share to 14.9 per cent from 14.3 per cent in 1987. It declined to repeat the claim to market leadership that it had made all year, however, until VW had officially announced its sales figures.

Volkswagen said that definitive figures were not yet available. It is understood, however, that the internal VW estimates show that it has snatched a tiny lead over Fiat in the final month of the year with sales of 1.936m cars, compared with Fiat's 1.935m.

Car makers resort to a variety of devices to boost their sales and market shares to gain advantage at crucial moments, and it is clear that both Fiat and Volkswagen have pulled out all the stops in

a last-ditch effort during December to secure market leadership.

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The unprecedented surge in new car sales since the mid-1980s has established western Europe as the biggest car market in the world.

Street fight for sales, Page 3
Ford review, Page 6

MARKETS

Belgium Brussels SE cash index 5600

5200 Oct 1988 Jan 89

SWISS BILLYS US lunchtime Federal Funds 9 3/4% (same)

3-month Treasury Bill: yield: 8.53% (8.52)

Long Bond: 99 3/8 (99 1/2)

yield: 8.01% (8.04)

3-month interbank: close 13 3/4 (13 1/4)

STERLING New York lunchtime \$1.7820 (1.7885)

London: \$1.7845 (1.7810)

DM12.2575 (12.2527)

FF11.1125 (11.0590)

SFr2.7775 (2.7700)

Y225.25 (224.50)

DOLLAR New York lunchtime DM1.8285 (1.82825)

FF6.2370 (6.2170)

SFr1.53875 (1.53225)

Y125.15 (125.925)

London: DM1.8255 (1.8285)

FF6.2275 (6.2300)

SFr1.5360 (same)

Y125.15 (125.10)

Gold: \$313.50 (313.50)

New York latest: \$313.50 (313.50)

Comex Feb: \$313.50 (313.50)

STOCK INDEXES New York lunchtime Dow Jones Ind. Av. 2,232.50 (+28.07)

S&P Comp 284.19 (+2.18)

London: FT-SE 100 1,850.9 (+16.8)

World: 142.27 (Wed)

Tokyo Nikkei Ave 11,143.43 (same)

Frankfurt Commerzbank 1,698.7 (+11.0)

Osaka Brent 15-day (Argus) \$16.3 (-0.025) (Feb)

West Tex Crude \$17.935 (+0.02) (Feb)

Europe: 33.8

Companies: 14.4

Overseas: 4

Companies: 14.19

Companies: 22.23

Agriculture: 26

Arts-Reviews: 6.9

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Gonzalez flexes his muscles against trade unions



Spain's socialist Prime Minister, Felipe Gonzalez, flexing his newfound muscle following December's damaging general strike, has pronounced the 12-year "social pact" between unions, employers and Government dead. Page 2

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Managements Little chance of common standards for managers. Page 7

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Unit Trusts: 26.33

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EUROPEAN NEWS

Spain's PM hits out angrily after failure of talks with unions
Gonzalez says 'social pact' dead

By Peter Bruce in Madrid

AN ANTWERP shipping director has been arrested on charges of falsifying documents concerning regular deliveries of construction materials and chemical products to Libya, the city's legal authorities said yesterday.

Wednesday, and is being held in custody in Antwerp, Mr Walter Desmedt, the investigating magistrate, said. He described the shipments as including "everything to build a factory and chemical products used in the working of it".

The article refers to the alleged role in supplying Libya of Imhausen-Chemie, the first West German company to be named in US inspired newspaper reports, but was subsequently cleared by the relevant German authorities.

The company has denied any consocious role in supplying Libya and Mr Jurgen Hippenstiel-Imhausen, the owner, has claimed it does not even have the know-how to build a chemical weapons plant.



Gonzalez refusing to lead a 'puppet government'

Antwerp businessman arrested over shipments to Libya

By David Buchan in Brussels and David Goodhart in Bonn

SPAIN'S SOCIALIST Prime Minister, Mr Felipe Gonzalez, flexing new-found muscle following December's damaging general strike, has set his face firmly against strident trade union demands to change economic policy and pronounced the 12-year "social pact" between unions, employers and government dead.

MR DOUGLAS Hurd, Britain's Home Secretary, yesterday attacked Libya's sponsorship of international terrorism, claiming that Britain had proof that Colonel Muammar Gaddafi had supplied the Provisional Irish Republican Army "with tons of sophisticated weapons and large quantities of Semtex explosive".

enment has gone out of its way to concede that the first was a success and that accusations of it being arrogant may have been justified.

Italian PM struggles to survive

By John Wyles in Rome

THE ITALIAN Government headed by the Christian Democrat leader, Mr Ciriaco De Mita, is struggling to escape the tidal rhythms of post-war Italian politics which wash governments away on average every nine months.

Swiss Justice Minister quits over drugs money scandal

By William Dullforce in Geneva

THE SWISS Justice Minister, Mrs Elisabeth Kopp, resigned yesterday after coming under suspicion of leaking confidential information to her husband on a drug money inquiry.

According to Mr Hungerbuehler, this information came from photocopies of three documents handed to Ms Schoop by another Justice Ministry official, who had acquired them in a regular way from the anti-drug traffic unit in the public prosecutor's office.

Under Mrs Kopp, the Justice Ministry has responded favourably to a US campaign urging other countries to tighten laws against the laundering through their banks of money generated in the criminal activities of the Mafia and other organisations.

Boost for EC's social dialogue

By David Buchan in Brussels

BUSINESS and union leaders yesterday agreed to set up a high-level group to intensify consultations on conditions of work in Europe's changing labour market.

Kremlin emergency meeting on economy

By Quentin Peel in Moscow

THE SOVIET Council of Ministers is expected to finalise a package of price control measures and discuss new budget cuts in an emergency meeting called for Saturday.

French left in municipal poll pact

By Ian Davidson in Paris

FRANCE'S Socialist and Communist parties signed a political pact yesterday with the aim of securing the maximum possible agreement on left-wing candidates in the March municipal elections.

Arms talks deadlocked after Turkey rejects compromise

By Judy Dempsey in Vienna

NATO diplomats yesterday failed to break the deadlock over what area of Turkey should be included in European arms talks, with Turkey refusing to compromise.

West German, US expectations differ, envoy says

By David Goodhart in Bonn

RECENT disagreements between West Germany and the US over exports to Libya, hormones in meat, and low flying military jets, represent more than just the routine conflict between allies, according to Mr Richard Burt, the retiring US ambassador in Bonn.

Alfa plant tensions

By Paul Betts in Paris

THE FRENCH Government has decided to reactivate the prototype Superphenix fast breeder nuclear reactor at Creys-Malville, near Grenoble, which was shut down 20 months ago after an accident.

French to reactivate fast breeder nuclear reactor

By Paul Betts in Paris

THE FRENCH Government has decided to reactivate the prototype Superphenix fast breeder nuclear reactor at Creys-Malville, near Grenoble, which was shut down 20 months ago after an accident.

French welfare contract seeks to bring the poor back in from the cold

By Jennifer Monahan

A REMARKABLE international gathering in Paris this week heard Mr Michel Rocard, the French Prime Minister, give a firm commitment on the issue of poverty.

Alfa plant tensions

By Paul Betts in Paris

ENGINEERING workers at the Alfa-Lanciat plant at Arese, near Milan, added to industrial relations tensions within the Fiat group yesterday by rejecting the company's plans to operate two production shifts.

French welfare contract seeks to bring the poor back in from the cold

By Jennifer Monahan

outcome of the very processes that have created increasing wealth in most rich countries. Speakers pointed to the complexity and social exclusion of modern society, to the lack of communication between the two worlds, rich and poor, and to the growing tendency of the former to fear and reject the latter.

Alfa plant tensions

By Paul Betts in Paris

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FINANCIAL TIMES
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AMERICAN NEWS

US to fight for stake in new-generation TV market

By Louise Kahoe in San Francisco

US electronics companies are planning a big collaborative effort to win a significant share of the US market for High Definition Television (HDTV), a new generation of television technology that promises vastly improved picture quality. The market is expected to be worth \$25bn (€14bn).

As well as rejuvenating the US consumer electronics industry, HDTV is seen as a key driver of semiconductor and display technology that may have far broader applications in computers and military electronics.

The Defence Department announced a \$30m programme to fund research on HDTV related technology. Still to be seen, however, is whether the specific proposals will be acceptable in Washington, where the idea of federal funding of a for-profit consortium may cause concern.

Venezuela wins \$120m loan to build roads

By Joe Mann in Caracas

THE Venezuelan Government has received approval from the Inter-American Development Bank in Washington for a \$120m (€88m) loan to be used in the second stage of a programme for building and improving roads in agricultural producing areas.

Colombia guerrillas join peace call

A COMMUNIQUE signed by the Government and M-19 guerrillas calls on political parties and other Colombian guerrilla movements to support peace efforts, writes Sara Kendall.

M-19 has lost numbers and popularity over the past three years, and is now virtually confined to the Cauca region of south-west Colombia. Some believe the peace talks may be a strategy to buy time.

Falklands ferry sails for Uruguay

A CARGO vessel left the British-ruled Falkland Islands for Uruguay yesterday in an attempt to establish a sea link with South America for the first time since the 1983 Falklands war, Reuters reports from Port Stanley.

War of words on interest rates

The Fed and the new Administration disagree, reports Janet Bush

LAST autumn, the debate about where US interest rates were heading featured a pitched battle between five regional Federal bank presidents, who sit on the Federal Open Markets Committee and who were central to the decision to raise the US discount rate last August, and the seven appointed governors, who had seemed more cautious about raising rates.

The Administration believes the economy can grow at an inflation-adjusted 2.2 per cent annually for the next few years, a view which Mr George Bush, President-elect, has embraced.

The war of words is already well under way. Last autumn, Mr Greenspan told the Senate Banking Committee that any thought of "growing out of the budget deficit" would require an arcane set of assumptions.

Earlier this week, President Ronald Reagan's Council of Economic Advisers delivered an upbeat view of the US economy and criticised the Fed for overreacting to short-run changes in economic indicators which were either temporary or illusory.

Mr Beryl Sprinkel, chairman of the council, warned that, by continuously tightening policy over the next six to nine

months, the Fed had the capacity to produce a recession. While at times last autumn a majority of governors stood against a further tightening, there is now believed to be a majority in favour.

Mr David Jones, chief economist at Anbrey G Lanston, said: "There is not the slightest evidence that the tightening last year has had any dampening effect on the economy. Something should have shown up by late last year but the economy ended 1988 roaring like a lion."

It is now fairly clear that the FOMC has pushed the Fed Funds target range to 9-9 1/2 per cent from 8 1/2-9 per cent late last year. The question now is not whether the Fed will raise the discount rate but whether short-term interest rates will be affected on the economy.

The discount rate is not now regarded within the Fed as an effective tool of monetary policy and its reluctance since August to raise the rate again partly reflects efforts to play down its importance. Since the Group of Seven industrialised nations began co-ordinating their economic policies more closely in 1985, moves in official interest rates have become more politically sensitive.

Discount rate changes these days are most often used to send a strong signal to the financial markets or simply to catch up with tightening moves which have already taken place.

There are significant reasons for caution in pushing rates higher. The Fed is thought to be deeply concerned about the level of consumer, corporate

and Third World debt. There may also be some international pressure not to allow the dollar to appreciate substantially while other G-7 members are fighting a build up in domestic inflation.

Primarily, however, there is a big body of opinion looking for a sharp slowing in growth later this year. Mr Mickey Levy, chief economist of First Fidelity Bancorp in Philadelphia, said: "All the best measures indicate tightness, and the Fed has to be very cautious. The spread between the long bond and the Fed Funds rate has gone negative and, every time this has happened, the economy has gone into a tailspin."

He notes that in 1987 and 1988 exports and business investment provided a major boost for economic growth. In 1989, however, further progress in cutting the trade deficit will depend on a decline in import growth along with weaker consumption growth and so the net impact of the improving trade balance will give a much smaller boost.

Mr Robert Brusca, chief international economist at Goldman Sachs in London, believes that the risk of a significant slowdown in the second half of the year is quite high and that any further tightening will be modest, perhaps taking Fed Funds to a peak of 9 1/2-9 3/4 per cent.

While the Fed has to be sensitive to any signs of vulnerability in the economy, there are compelling reasons for erring on the side of tightness in monetary policy now.

First, the Fed can afford to "overdo" its attack on inflation in the first year of the new Administration because it can always move into an expansionary posture later.

Second, the Fed has much more scope to attack inflation now while the economy is still growing fast than later in the economic cycle. The risk is that, if it does not do enough now, it would not be able to tighten policy in reaction to higher inflation when the economy has started to decelerate.

Third, the Fed can use the threat of a severe - and politically unpopular - monetary squeeze as a source of pressure on the Administration to put together a credible budget deficit reduction package.

As a Conservative Keynesian - as Mr Levy describes him - Mr Greenspan sees a relationship between deficit reduction, tighter fiscal policy, and scope for easing monetary policy.

The battle lines already drawn between a growth-obsessed Administration and an inflation-obsessed Fed may of course owe more to rhetoric than substance.

Mr Robert Brusca, chief economist at Nikko Securities in New York, comments that the Administration can afford to suffer a temporary period of high rates in the early stages of its four-year term.

"The Fed tightening provides a convenient excuse for the Administration to shift the blame to the central bank and remove the focus from its own battle on the deficit with a Democratic Congress," he said. "The Fed serves as a great whipping boy."

Brazilian prices soar amid spreading rumours of freeze

By Ivo Dawson in Rio de Janeiro

PRICES are soaring in Brazil, threatening a new surge in inflation, amid rumours and speculation over the Government's long-awaited Summer Plan economic package.

Fears of a new price freeze are accelerating the rise, with consumer durable prices in some cases more than doubling. In markets in Rio de Janeiro, traders have lifted fruit and vegetables prices by an average of 24 per cent in a week and nearly 50 per cent over the past month.

ing as the lending markets attempt to attract funds away from more easily liquidated overnight deposits. The post-fixed Certificates of Bank Deposit (CDRs) 60-day inflation-linked paper increased 4.5 points yesterday, to offer real interest of 27.5 per cent a year.

The uncertainty is being fuelled by the waver of often contradictory advice to the Government on how to combat an inflation rate of just less than 1,000 per cent.

introducing substantial discounts, sometimes of up to 50 per cent. If a freeze is declared, they can then end the discount - further fuelling inflation.

Businessmen appear anxious that the Government should announce its measures quickly to halt the destabilisation of the economy. Mr Mario Amato, president of São Paulo's powerful industrialists' Federation, Fiesp, said on Wednesday that even a freeze could be acceptable if it was accompanied by radical and proven cuts in fiscal expenditure.

EUROPEAN NEWS

VW and Fiat take the chequered flag together

In the race to be top car seller the Italians may have been pipped at the post, writes Kevin Done

"IF THIS was an election, they would demand a recount," said one car company executive yesterday, as it became clear that there was only the barest margin separating Volkswagen and Fiat at the end of a fierce 12-month battle for leadership of the West European car market.

Preliminary European industry estimates made available to the Financial Times indicate that, with a dramatic last-ditch effort, Volkswagen has caught Fiat at the line and has managed to preserve its position, first established in 1985, as the best-selling car-maker in Europe.

It is a photo-finish, however, and given the delay inherent in some European countries in producing statistics, it is possible that Fiat may have managed to stake an official claim to victory.

The car-makers can produce their own estimates quickly, but in 1988 the final stages of the race have been so close that not even Volkswagen and Fiat, the two main protagonists, have yet felt able to stake an official claim to victory.

The two groups are separated by the barest margin of a couple of thousand cars in a market spread across 17 countries. Sales have surged to within an ace of 13m cars in 1988, a level that no one in the industry would have dared to predict even a year ago.

The European car industry has been enjoying an unprecedented boom, with record sales achieved for four successive years. Most car-makers are forecasting that the market

will fall back slightly from this excited peak during 1989, but at worst they expect a soft landing with a weakening of sales in the range of only 3-5 per cent.

Certainly the market showed no signs of slackening in December, with sales jumping by a further 6.2 per cent above the level a year earlier to around 938,000 units. VW and Fiat's final big sales push has probably distorted the picture, however, and possibly overstated the underlying strength of the market.

For the whole of 1988 preliminary industry estimates suggest that the West European market grew by 4.6 per cent to 12,999 units from 12.4m units in 1987. All-time highs were achieved in several individual markets including the British and Italian.

Portugal has emerged as the fastest growing single market with a jump in sales of 66.4 per cent, while sales in Italy passed the 2m mark and sales in Spain exceeded 1m units for the first time.

Of 17 European markets only four - West Germany, Denmark, Norway and the Netherlands - moved against the tide, with sales declining. Norway showed the steepest fall, new car sales plunging by 41.3 per cent.

Sales in West Germany, Europe's biggest single market, fell by an estimated 3.8 per cent to 2,894m units, a development in stark contrast to the other main volume markets.

Sales in France rose by an estimated 5.3 per cent to 2,318m units, while UK car

sales jumped by 10 per cent to 2,216m. In Italy new car registrations rose by 10.5 per cent to 2,184m, while Spain continued its explosive growth with a jump of 14.4 per cent to 1,669m.

VW and Fiat have pulled away from the rest of the pack of the "big six" volume car-makers in Europe in the past couple of years thanks to acquisitions that have added crucial sales volumes.

Volkswagen bought a majority holding in SEAT, Spain's leading car producer, in 1986, while Fiat completed its takeover of virtually the whole of

and SEAT and Fiat includes Lancia, Alfa Romeo and Ferrari - are separated by a margin as narrow as 1,500-3,000 cars or as little as 0.01 per cent of the 13m-strong market. If the final market shares show a difference of 14.9 per cent for VW and 14.8 per cent for Fiat, it will only be a result of the rounding of the tiniest differences after the decimal point. The actual shares could be as close as 14.856 per cent for VW and 14.847 per cent for Fiat.

Fiat had the highest cumulative sales for 11 of the past 12 months, although VW closed

The year has ended in a photo-finish and, given the delay in the production of statistics by some European countries, it could be early summer before the final picture can be developed

the Italian vehicle industry by outmanoeuvring Ford to acquire Alfa Romeo.

There is now a European sales gap of almost five per cent between the two market leaders VW and Fiat, at just below 15 per cent each, and Renault, the French state-owned car-maker, once the European market leader, but now the weakest of the "big six" volume manufacturers at just over 10 per cent. The erosion of Renault's position could well explain the urgency of its current search for strategic links with non-European motor groups in Japan and South Korea.

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crowded by the award of the 1988 Car of the Year title for its Fiat Tipo small family car, launched last year.

The Tipo is already the number two seller in Italy and it is the car Fiat has developed to mount a head-on challenge to Volkswagen's all-conquering Golf, still Europe's best-selling car, and the mainstay of West German group's European sales.

The further advance of the Tipo in markets outside Italy could well be enough to tip the sales scales finally in Fiat's favour this year. Fiat is also being supported by the recovery of the Alfa Romeo marque, albeit from a small base, and Alfa sales in Europe rose last year by an estimated 14 per cent compared with a 12 per cent increase of just more than 10 per cent for the Fiat marque itself.

Over the next three years the Fiat group also has a plethora of new generation models to unveil under the Lancia, Alfa and Fiat names based on the Tipo Type 2 floorpan (chassis platform) and the related Type 3 platform. The process starts later this year with the Lancia Dedra saloon, an eventual replacement for the Lancia Prisma, followed by the Opel Vectra, Ford Sierra Aodi 80, VW Passat class of upper-medium-sized cars.

Ironically the architect of the hurray in the fortunes of Fiat's car operations, Mr Vittorio Ghidella, a dedicated and highly respected automotive engineer, was ousted last year in an internal Fiat power battle, and it remains to be

WEST EUROPEAN NEW CAR REGISTRATIONS

January-December 1988

Table with columns: Volume (Units), Volume Change(%), Share (%), and Share (%). Rows include TOTAL MARKET, MANUFACTURERS (Volkswagen, Fiat, Ford, etc.), and MARKETS (West Germany, France, etc.).

Czechoslovakia's central planning system drives Skoda into trouble

SKODA, a symbol of traditional Czechoslovak engineering and car-making skills, has become a costly national embarrassment.

It was among the 38 enterprises which the State Bank this week described as technically insolvent and therefore in need of restructuring, writes Leslie Collett, research in Prague.

Founded in 1859, Skoda is suffering from advanced industrial sclerosis, economists in Prague say it is only able to maintain its unprofitable output with large state subsidies. The new Prime Minister, Mr Ladislav Adamc, recently criticise production of Skoda's new car model as an "example not to be followed".

Czechoslovakia's rigid central planning system, which is being modified only gradually, is blamed for making the once-flourishing Czechoslovak industry virtually uncompetitive in the West.

Skoda's problems reflect politically-inspired decisions in the 1970s which led to ruinous delays in producing a new car model.

In 1975, after the collapse of a co-operation agreement with East Germany, the Czechoslovak Government decided that Skoda would at last replace its ageing model with a new range.

Four years later, the prototypes of a series of new front-wheel-drive Skoda models were ready, with engines of up to 1600cc. But the company was then told that the Government had agreed with

Moscow not to produce car engines of more than 1200cc. Moscow did not want a low-price Comecon competitor in the West for its Lada.

scale production. More than a year after a "test series" of the car was introduced, only 250 Favorit's a day are being produced, while nearly 500 of the old model Skoda 120 continue to come off the assembly line.

Mr Miroslav Pavel, the government spokesman, blamed Skoda's management for the problems and said earlier plans to expand output from 180,000 cars to 400,000 a year were no longer valid.

earner in the West. But production delays have meant that hard currency outlays for licences to produce Western components will not be recouped for years.

Some Czechoslovakians predict that the Favorit will be dated by the time it gets on sale in the West and will not fetch a high enough price to cover the large investment.

their names on a waiting list for the new Skoda. If only one member of a family wanted to buy a car he would engage two other relatives to enter their names on the list.

Frequently, both of them would be approached by outsiders offering them 10,000 koruna each for their places in the queue. This perfectly legal transaction reduced the price of the car for the family member by 20,000 koruna.

The Government, to keep up output and maintain employment, is pouring enormous subsidies into Skoda. But in doing so it is merely prolonging an inevitable day of reckoning.

According to Mr Peter Triterton, UK car sales director, Skoda sales have risen by 10.5 per cent a year since 1985. He claims that "budget-conscious motorists have long recognised the value of money inherent in all our cars".

OVERSEAS NEWS

Israeli jets bomb Abu Nidal bases in S Lebanon

By Andrew Whitley in Jerusalem

ISRAELI aircraft yesterday bombed bases in southern Lebanon belonging to the Abu Nidal terrorist organisation for the second day in a row.

An explanation for Israel's action, officials in Jerusalem said that Abu Nidal - better known for his involvement in terrorist bombings and assassinations - has been taking advantage of a lull in the fighting against Israel by Palestine Liberation Organisation leader Mr Yasser Arafat's Fatah group, to build up his potential to carry out cross-border raids.

"This is an opportune time for him to increase his activity, embarrass Arafat and gain credit with other Palestinians," said a military analyst.

Lieutenant-General Dan Shomron, the chief of staff, noted this week that military hostilities by Fatah loyalists had fallen sharply since the PLO leader publicly renounced terrorism in November.

In line with standard Israeli military doctrine, the purpose of the past two days' air raids on the Abu Nidal bases north-east of the port of Sidon was said to be preventative. "The rule of the game is to strike at a time of your own choosing and keep the other side off balance," explained the senior officer. "It's not a cure."

The Fatah Revolutionary Council, as Abu Nidal's radical group calls itself, opposes the current peace initiative of the PLO.



Striking Hyundai workers stage a protest rally

Hyundai to close shipyard

By Maggie Ford in Seoul

HYUNDAI Heavy Industries, the South Korean shipbuilder, is to shut its yard indefinitely following renewed strikes over violent attacks on organisers of the company's trade union.

A police investigation into the violence, in which 20 union activists were attacked last weekend by men wielding clubs and steel pipes, widened yesterday to include members of the company's founding family. The Opposition Renaissance Democratic Party, led by Mr Kim Young Sam, said yesterday that a party investigation suggested that, along with top members of the Hyundai group, police and intelligence officials were involved in the violence.

Mr Chung Mong Jun, son of the founder of Hyundai and chairman of the shipbuilding subsidiary, is reported to have told the parliamentarians that his father directed managers to end the strike before his return from a business trip to Moscow today.

Police investigators are looking into the status of around 60 Hyundai workers who are suspected of being professional gangsters, hired to put down strikes. Nine suspected workers have already been arrested along with a senior manager. Initial investigations show that a company-wide anti-strike planning group may exist.

Workers at the yard claim that in four separate incidents in the past 18 months management organisers, sometimes helped by police, have cracked down on peaceful union activities, including labour leaders and sometimes injuring workers.

The Opposition group is to reveal the results of its investigation at a National Assembly labour committee hearing today. Parliamentarians are expected soon to start revising the South Korean labour laws which were framed before democratisation was introduced last year.

The violence at Hyundai follows an incident last year in which senior managers were convicted of kidnapping a trade union organiser at its construction company. The revelation of high-level involvement in the shipyard violence is likely to result in a second bout of severe embarrassment for the group.

Hyundai's Mipo dockyard ship repair company has won a \$10m contract to repair Soviet vessels, the company announced. At the same time the Jindo fur company is reported to have started to import pelts directly from the Soviet Union rather than through a US intermediary.

Botha urged by Cabinet to hold early general election

By Anthony Robinson in Johannesburg

SEVERAL Cabinet ministers are urging President P.W. Botha of South Africa to call an early general election this year to take advantage of political disarray on the left and right of the Government and the successful conclusion of the Angolan peace negotiations.

The Angolan settlement should lead to the exit both of Cuban soldiers and African National Congress (ANC) guerrillas from Angola and independence for Namibia by the end of this year.

The Government is obliged by the 1984 constitution to hold elections by April 1990 at the latest unless it can gain the consent of the majority in all three houses of the racially segregated tri-cameral parliament for an extension to the five-year parliamentary term.

His recent conference in Bloemfontein, the "coloured" Labour Party led by the Rev Allan Hendrickse refused to agree to such a constitutional amendment unless the Government agreed to scrap the Separate Amenities, Group Areas Act and other cornerstones of apartheid law.

Until recently the Government looked astute at early elections in view of the rising tide of support for the right-wing Conservative Party backed by the para-military Afrikaner resistance movement (AWB) led by Mr Eugene Terre'blanche. But since the municipal elections on October 7 the white right has suffered two blows to its prestige.

Newly CP-controlled towns such as Boksburg which tried to re-introduce "petty apartheid" with "whites only" signs and a blitz by municipal policemen on blacks using public facilities such as parks and toilets have been faced with damaging black consumer boycotts. These have raised a question mark over the ability of the CP to honour its pledge to restore white supremacy through a return to classic apartheid.

At the same time the AWB, whose syndicate-style emblems and Nazi-style uniforms once inspired fear, has now become an object of public ridicule following a row over the alleged heavy drinking and amorous private life of its leader.

Fortunately for the ruling National Party the splits and divisions of the right have taken place just as a new attempt by big business to forge a united "liberal" opposition has exposed the depth of personal rivalries and ideological divisions on the left of the Government.

After weeks of discussions, leaders of the Independent Party, led by former ambassador Denis Worrall, the National Democratic Movement led by dissident Afrikaner Wynand Malan, and the Progressive Federal Party (PFP), led by ex-Anglo American Corporation executive Zacc

Debt-ridden transport system faces stern test

By Our Jerusalem Correspondent

ISRAELI public transport system - a nationwide co-operative - looks set to be the latest domino to fall in the crumbling economic empire controlled by the Histadrut Labour Federation.

In a surprise announcement, the Egged bus company revealed on Tuesday that it had accumulated debts equivalent to \$170m, which it was unable to repay. Half its debts are made up of unpaid income tax, with the balance owed to local banks.

An affiliate of Hevrat Ha'Ovdim, the Histadrut's business arm, Egged claims to be the third-largest bus transportation company in the Western world - after London Transport and Greyhound of the US.

Its slump into the red follows a slippery road already taken by Koor Industries and Solel Boneh, Israel's leading construction company, two of the largest units within Hevrat Ha'Ovdim. Despite a drastic slimming exercise, Solel Boneh is still on the brink of bankruptcy, while Koor faces compulsory liquidation at the hands of its creditors.

In the past, Egged could have relied on its political clout with the Labour Party to ensure a bail-out by the Treasury. But the climate between government and industry has lately been transformed, confronting the unhappy bus owner-operators with a grim-faced Mr Shimon Peres, who happens to be both Finance Minister and Labour's leader.



Peres: grim-faced

In response to their appeals for government help, the Treasury is demanding a hefty, 30 per cent cut in Egged members' salaries, together with reductions in pension benefits.

This was swiftly rejected by the co-operative, which claims to have reduced its own payroll by some 20 per cent over the past three years.

The heart of the dispute, though, is over the Government's policy towards public transportation at a time of rising affluence for most Israelis.

According to the company, the number of passenger miles travelled dropped last year by between 20 and 25 per cent. Part of the blame for the decline is put on changing consumer habits and part on the *intifada*, the Palestinian uprising.

Buses are regularly attacked with stones and molotov cocktails, causing damage and revenue losses estimated at about \$12m.

Zaire sends Amin back into exile

By Our Foreign Staff

Zaire yesterday sent the deposed Ugandan dictator Idi Amin back into exile in Saudi Arabia, Reuter reports from Kinshasa.

Amin was arrested in Kinshasa last week after trying to slip back into Africa under a false name.

Amin and his son were put on a Zairean government plane to Dakar in Senegal to catch a scheduled Sandia Airlines flight to Jeddah, a government official said at Kinshasa airport. Reporters were not allowed to speak to Amin, who walked stern-faced to the Falcon 50 aircraft of the state mining company Gécamines for the 5-1/2 hour flight to Dakar.

"We do not want to give him a platform," a Zairean official said.

Amin, a former army boxing champion who became one of Africa's most ruthless dictators, ruled Uganda for eight years until he was toppled by Ugandan allies and Tanzanian troops in 1979.

Nicknamed "Big Daddy", he was portrayed as a butcher and buffoon by the international media.

A Moslem, he fled to Libya and then Saudi Arabia where he lived quietly on a government stipend with some of his many wives and children.

He arrived in Zaire with one son on January 3 carrying a stolen Zairean passport, the official said.

Tokyo minister defends Hirohito's war record

By Our Foreign Staff

MR SOSUKE Uno, the Japanese Foreign Minister, defended the late Emperor Hirohito in London yesterday against war crime allegations, saying the Emperor decided on Japan's surrender in the Second World War despite opposition from advisers.

The death last Saturday of the world's longest-ruling monarch at the age of 87 sparked off new controversy over his role in the war and fresh allegations that he was guilty of war crimes.

"It is the view generally accepted in Japan that his great majesty took the initiative and decided on his own to end the war," Mr Uno told a recent conference during a visit to London.

"This explanation may give rise to the question why he did not prevent war being started," he said.

"However, it was established constitutional practice that the Emperor performed the duties of state by the advice and assistance of the ministers, and I understand that he never rejected the decision recommended to him by those advisers."

However, Mr Uno said that Hirohito personally decided to surrender in 1945 even though some of his advisers insisted Japan should carry on fighting.

Mr Uno said the question of responsibility for the war had been settled by the San Francisco peace treaty signed by Japan in 1951.

"We believe this treaty has the significance of Japan expressing self-criticism and extending apologies to the allied powers," he said. "I think the question of war responsibility has been settled in this manner."

However, a television documentary soon to be broadcast in Britain by the BBC challenges Hirohito's image as a peaceful man. The documentary alleges that Japan's wartime prime minister, General Hideki Tojo, was pressured into changing testimony at his trial to avoid incriminating Emperor Hirohito in war crimes.

Among other things the documentary's maker, Mr Edward Behr, says that Hirohito must have known about the massacre of at least 20,000 Chinese at Nanking in 1937 because he received regular detailed reports from the China front; and that he knew more than a month in advance of Japanese plans to attack the US navy at Pearl Harbor on December 7, 1941.

Bhutto calls for political solution to conflict in Afghanistan

By Our Foreign Staff

MS Benazir Bhutto, Pakistan's Prime Minister, said yesterday that her country wanted a political rather than a military settlement in neighbouring Afghanistan. Reuter reports from Islamabad.

But she said on her return from a historic religious trip to Saudi Arabia, the final decision about the form of a settlement of the 10-year-old war lay with the Afghan people.

Pakistan-based Afghan rebels have cut off talks with Moscow on a future broad-based government in Afghanistan and vowed to fight on until Moscow withdraws its troops and President Najibullah's People's Democratic Party (PDDPA) falls.

"Pakistan thinks it will be very good if a political rather than military solution is found," Ms Bhutto said.

She said she expected Moscow to complete the withdrawal of its troops in Afghanistan by the February 15 deadline set in UN-mediated accords signed in Geneva last year. "We think they [Moscow] would follow the withdrawal accord," she said. "The greater a country is, the more it is necessary for it, to honour an agreement."

Mr Yuli Vorontsov, the Soviet First Deputy Foreign Minister, said yesterday that circumstances in Afghanistan might force Moscow to keep the troops there beyond the deadline.

Mr Sibghatullah Mojaddidi, the guerrilla alliance leader, dismissed that as another threat and said that the rebels would fight on.

Ms Bhutto said that she discussed Afghanistan as well as the Gulf and relations with King Fahd of Saudi Arabia, a major backer of the Afghan rebels.

Arab office adds 25 companies to boycott list

By Our Foreign Staff

THE Arab Boycott Bureau said yesterday that it was imposing a total boycott on 25 foreign companies for dealing with Israel but had lifted bans on 18 other firms for having halted trade with Israel. Reuter reports from Damascus.

The latter included Egypt's Export and Import Representation Office and Suez Canal Bank, the American Canal Camera Corporation and the Japan's NPT. Companies added to the list included the Cypriot Diamond House and the Greek tourist company Atlantic.

Angola calls for US ties

By Our Foreign Staff

ANGOLA'S President Jose Eduardo dos Santos said yesterday that the war against US-backed Unita rebels should not prevent the two countries from setting up diplomatic relations, Reuter reports from Lisbon.

"Unita should not be a factor influencing the establishment of relations between the United States and Angola. The problem of Unita is exclusively Angolan," Mr Santos said according to the official Angolan news agency Angop.

Mr dos Santos was speaking to American journalists in Lusanda two days after the first contingent of Cuban troops left Angola under a US-brokered peace arrangement, said Angop, monitored in Lisbon.

The Angolan leader repeated Lusanda's wish to establish formal relations with Washington but did not specify if American support for Unita must first cease. "If the United States talks to other countries which do not have the same political system, why don't they talk to us?" said Mr dos Santos.

Washington has supported the National Union of Angola (Unita) in its fight against the Marxist government since just after independence from Portugal in 1975.

Fresh setback for Gandhi with loss of party member

By K K Sharma in New Delhi

MR Rajiv Gandhi, India's Prime Minister, suffered another setback yesterday when a senior member of parliament from the ruling Congress-I Party, Mr Rajnagar Pandey, resigned his seat and quit the party organisation on the grounds that things had "gone beyond redemption".

Referring to some of the corruption scandals that have surfaced in the last couple of years, Mr Pandey said yesterday that "no self-respecting Congress man could tolerate the state of affairs within the party".

"We have lost our moorings with regard to principled politics and the result is that Congress men have lost credibility. The numerous scandals, not fully reported, have further added to loss of credibility," he said.

Mr Gandhi's four-fifths majority in the Lok Sabha (lower house of parliament) is not affected by Mr Pandey's resignation and there is no immediate danger to his position. But it brings to the surface once again what Mr Gandhi's opponents claim is the widespread discontent against the Prime Minister within the Congress-I parliamentary party.

Mr Pandey belongs to the key northern state of Uttar Pradesh in the vital Hindi heartland where Congress-I is said to have suffered loss of support. His resignation comes less than a year before elections for a new parliament are due.

Mr Pandey's resignation was announced in the presence of Mr V P Singh, president of the newly-formed Janata Dal (People's Party), who will be Mr Gandhi's main opponent in the election. Mr Singh was expelled from Congress-I about two years ago when, as Defence Minister, he ordered investigations into charges of payoffs in defence deals which have rocked the Government since then.

Mr Pandey came into the limelight last year when he and nine other Congress-I members of parliament wrote to Mr Gandhi expressing dissatisfaction over the functioning of the Government and the party.



Gandhi: thorny ride

Unita turns down offer of amnesty

By Our Foreign Staff

Angolan rebels yesterday rejected a call to lay down their arms and accept a government offer of amnesty, AP reports from Lisbon.

Mr Alkides Sakala, head of the Lisbon delegation of the Portuguese branch of Unita, said that peace was possible only if the government of President Jose Eduardo dos Santos agreed to negotiate with them.

The President made his amnesty offer yesterday as the first contingents of Cuban troops left Angola under an agreement signed in December by Angola, Cuba and South Africa. Cuban forces have been in Angola since 1975.

Oil groups trapped by US-Gadaffi clash

Andrew Gowers on the \$4bn predicament of American oilmen with a stake in Libya

ALMOST exactly three years after President Ronald Reagan ordered the severance of all US economic and commercial ties with Libya, political uncertainties are again clouding the future of American oil companies' activities in the country.

On the one hand, the Libyan authorities appear to be signalling that they would like US companies - whose assets in Libya were frozen in 1985 after Mr Reagan imposed his sanctions - to return. Libya's National Oil Corporation has enjoyed a productive relationship with the American oil independents in the past, and their technology and expertise would clearly provide a welcome boost for the NOC's ambitious exploration and development programmes in the increasingly competitive international oil market.

A desire to lure the companies back almost certainly underlies the repeated hints dropped by Colonel Muammer Gaddafi, the Libyan leader, in recent weeks that he wants better relations with President-elect George Bush.

On the other hand, the outgoing US Administration seems adamant that nothing should be done to make things any easier for Col Gaddafi. Less than two weeks ago, Mr Reagan renewed sanctions for another six months. The clash last week over the Mediter-

anean between US and Libyan jets and the American allegations that Libya has built a chemical weapons plant have kept tension between the two countries high.

Not for the first time, the five main independent American oil companies involved in Libya - Marathon, Conoco, V.L. Grace, Occidental and Amerasia Hess - are caught in the middle.

Substantial amounts of money are at stake. The companies themselves are wary of discussing figures, but according to one industry representative in Tripoli, US company assets, including their share of recoverable oil, in Libya could total as much as \$4bn.

The American companies are estimated to be foregoing up to \$120m a year in revenue from the exploitation of Libyan oil, and US suppliers of oil industry equipment have been largely cut out of a market previously worth \$300m a year to them.

Their interest in returning has been fuelled by Libya's recent launching of new exploration and production sharing regulations that are significantly more attractive than previous guidelines.

On this occasion, however, the problem has taken on additional urgency as a result of the imminent expiry of the "standstill" agreement under which the US companies' assets in Libya were originally frozen - but not nationalised.

In the weeks preceding the shooting down of the Libyan jets, senior Libyan officials held a series of meetings with several of the companies in a variety of locations including Vienna, Malta, London and Tunis.

According to oil industry observers in the Libyan capital and elsewhere, the message was twofold: he would like to help to resolve the circumstances under which the companies might return; but that if sanctions persisted, there could be no question of renewing the 1986 standstill agreement.

The Libyans have been careful not to spell out what they might do when the agreement expires. But the implication is clear: unless the oil companies are allowed to resume operations in Libya under conditions similar to those which pertained before 1986, Col Gaddafi might feel constrained to nationalise their assets in the country.

Washington does have some leverage over Libya, in the form of a substantial sum of Libyan assets frozen in the US. The American administration is also anxious that Col Gaddafi should not obtain the windfall that nationalising the companies' assets would undoubtedly bring him. But there is little that the oil companies themselves can do until political tensions subside.

"The companies are caught between a rock and a hard place," said one industry observer. "They are in a waiting mode."

THE CHAIRMAN'S STATEMENT.

The gentleman above has just made an important announcement. One which will inevitably attract close scrutiny from friend and foe alike.

It concerns the said Chairman's decision to buy a £22,308 stake in a company known as Vauxhall Motors.

A considerable acquisition that trades under the name, the 1989 Senator CD.

The intention behind the purchase is clear for all to see.

It's an affirmation of forward thinking. A clearly stated belief in the advantages of advanced technology.

And in this day and age, technology doesn't come much more advanced than that found on the new Senator CD.

Apply the brakes in an emergency and the ramifications of electronic ABS anti-lock braking make themselves patently clear.

The dangers of slipping and sliding, skidding or skating are dramatically reduced.

This feeling of control is enhanced by the Senator's Advanced Chassis Technology, a suspension system specifically designed to take the suspense out of unexpected swerves.

As for the straight six engine, it's under new management: a Bosch L2 Jetronic system allied to a bank of computers.

Whilst those all-important economic indicators such as fuel consumption and fuel range can be constantly reviewed on the 7-function trip computer.

As one would expect, along with checks, at the press of a button, one can also make choices. Lots of choices.

Whereas the less driven among us may be content with one gearbox, captains of industry can now avail themselves of three.

"Economy" covers normal driving conditions encountered around town. (Tough at the best of times.)

"Winter" is for when climatic conditions take precedence over performance. And "Sports" is for when performance is all.

One can take out similar options on the suspension system.

There is a "Comfort" mode. A stiffer "Sports" mode. And as a compromise between the two, a "Medium" setting.

And as befits a man with the top seat on the board, the seats in the Senator are leather, heated, lumbar adjustable and look out across richly varnished elm trim.

At your beck and call you will also be pleased to find electric mirrors, windows and sunroof, electronic cruise control and, of course, power steering.

In your defence, a deadlock central locking system will keep your investment secure from the attentions of undesirable asset-strippers.

What more is there to report?

Only that with the purchase of the Senator CD, the next few years are bound to be ones of impressive progress.

THE SENATOR CD.



VAUXHALL. ONCE DRIVEN, FOREVER SMITTEN.

UK NEWS

Fight against inflation the priority, says Thatcher

By Phillip Stephens, Political Editor

MRS MARGARET Thatcher, the Prime Minister, signalled yesterday that the fight against inflation would take precedence over a stable pound as the Treasury acknowledged that recorded inflation will soon reach 7 per cent.

Mrs Thatcher told the House of Commons that the Government's priority remained to curb the rate of price increases.

Pressed by Mr Neil Kinnock, opposition Labour party leader, over her attitude to sterling's recent sharp rise she replied: "You cannot in fact have two priorities and the priority is getting inflation down."

Her comments preceded a confident assessment of Britain's economic outlook by Mr Nigel Lawson, the Chancellor of the Exchequer, in the Commons debate on last November's Autumn Statement of spending plans.

Mr Lawson, who set the date of the budget for March 14, insisted that the fundamental strength of the economy meant that the recent upsurge in

inflation would be containable.

He acknowledged that rises in mortgage rates would add about 0.5 percentage points to the recorded inflation rate in December when the retail price index (RPI) for that month is published next week.

Assuming no dramatic changes in other prices, that would point to an annual inflation rate in December of about 7 per cent. That would suggest that the further rises in mortgage rates announced earlier this month are likely to push up the rate to around 7.5 per cent or above in coming months.

Mr Lawson, however, insisted that Britain's inclusion in the RPI of mortgage interest rates was "defensible". The underlying inflation rate in the economy was likely to rise to a peak of only 5.5 per cent compared to the 5.1 per cent seen last summer.

His overall stance was "buttressed by the firmest fiscal stance of any Government since the war", he added, that guaranteed that the "historic" tax cuts in last year's Budget

would remain firmly in place.

He gave no clue, however, about whether they would be followed by further cuts on March 14, nor whether he would head demands for tax incentives for saving. He warned, however, that there should be no expectation of any increases in public spending in the budget.

Mr Lawson said that the rise in interest rates would bring a recovery in the personal savings ratio, particularly with the collapse of the housing boom. As the growth of spending slowed, the deficit on the current account of the balance of payments would narrow, although the process would inevitably take time.

Mrs Thatcher's comments on the exchange rate were seen at Westminster, however, as likely to be less than welcome in the Treasury. Mr Lawson has indicated that he has taken a relaxed view to the pound's recent sharp rise, but intervention by Bank of England to slow the appreciation has pointed to concern in the Treasury to avoid too sharp a rise.

BR set to marshal Channel freight in regions

By Kevin Brown, Transport Correspondent

BRITISH RAIL is preparing to abandon controversial plans to marshal all Channel tunnel freight traffic at a single terminal at Willesden, north London.

Instead, plans are being drawn up for freight to be marshalled at a series of regional terminals, from which trains will run directly to the tunnel on upgraded lines to the west of London.

The proposals would require spending of up to £200m on line improvements in Surrey and Kent, including widening several sections, and electrification of the line to the south of London between Tonbridge in Kent and Redhill in Surrey. BR would also have to order about 40 multi-purpose electric freight locomotives, costing about £1m each, rather than the 23 required to run all trains from Willesden.

The change in strategy follows a review by Mr Ian Brown, managing director of Freight Distribution, the BR subsidiary set up last year to handle Channel tunnel freight traffic.

The review concluded that growth in BR's share of the freight market would be seriously curtailed by bottlenecks at Willesden, which might have added up to six hours to some journeys.

BR has been under strong pressure to abandon the Willesden option from businessmen and local authorities in the north of England, as well as Eurotunnel, the Anglo-French consortium which will operate the tunnel.

However, Mr Brown denied that the change of strategy was a response to criticism. "My remit from the British Railways Board is to set up this group and then make profits from it. The only way to do that is to go for a quality operation which is actually saleable to the customers," he said.

"People are saying that the routing through Willesden is not adequate for the sort of traffic we hope to be handling, and they are right. This is a once in a lifetime opportunity for the railways, and Willesden is not a saleable alternative."

Railfreight believes its share of cross-channel freight traffic could reach more than 30 per cent, compared to less than 7 per cent of the domestic UK market, but only if it offers the right service.

Under the new proposals, major regional terminals would be set up in Strathclyde for Scottish traffic; Liverpool and/or Manchester for the north-west; Leeds and/or Wilton (near Redcar) for the north-east; Birmingham and other locations for the Midlands; and Cardiff or Swansea in South Wales.

In addition, BR's decision yesterday to site its second Channel Tunnel passenger terminal at King's Cross clears the way for the establishment of a terminal for London traffic at Stratford, in east London.

Mr Brown said the Customs and Excise service had responded "sympathetically" in initial discussions on the provision of customs clearance facilities at regional terminals.

BR would probably seek local authority and private sector partners to help finance warehousing, offices and inter-modal transfer facilities at the terminals.

A £50m deal for the Leeds terminal has already been agreed with Leeds City Council, Bovis, the construction arm of F&O, and Mountleigh, the property group.

Railfreight is preparing an investment case for the revised strategy, which is expected to be submitted to the BR board shortly.

BR is obliged by Section 40 of the Channel Tunnel Act to submit its final proposals for international traffic to the Government by the end of this year.

Lonrho keeps up pressure for House of Fraser monopolies referral

Takeover report 'a bombshell'

By Raymond Hughes, Law Courts Correspondent

THE bitter battle between Lonrho, the international conglomerate headed by Mr Tiny Rowland, and the Al Fayed brothers, over the latter's takeover of British retail group House of Fraser in 1985, yesterday returned to the High Court in London.

The court heard that Lonrho was convinced that the Department of Trade and Industry's as yet unpublished report into the takeover was "a bombshell". The company is seeking referral of the acquisition of House of Fraser, which includes the London store Harrods, to the Monopolies and Mergers Commission.

Lord Young had said that "other steps" might be appropriate, but they had not been specified and it did not look as though he was going to do anything very active at all, Mr Beveridge said.

However, the critical fact, Mr Beveridge said, was that Lonrho's evidence that the report must or did contain a conclusion by the Department's inspectors that the Fayed had been guilty of deceptions - including, in at least one instance, perjury - was not disputed in evidence put before the court by the Fayed and Lord Young.

Mr David Oliver, representing House of Fraser Holdings, intervened to say that there was "no common ground on that."

Mr Beveridge said that since House of Fraser had been acquired by the three Al Fayed brothers, "to anybody would listen."

Lonrho alleged that:

• The brothers did not have the "elevated inherited background" or the honest, substantial business empire they claimed.

• They were "of bad repute with a history of dishonesty".

• Their claims about the sources of their "legendary wealth" were untrue.

• The funds for the acquisition of House of Fraser had not come from the Al Fayed's own resources but from some other, unrevealed, source - in which connection the name of the Sultan of Brunei had been particularly mentioned.

Mr Beveridge said that when Lord Young received the inspectors' report on July 23 last year he had at first indicated that he wished to publish it. Subsequently he had said that he could not do so at the

present time because of representations made to him by the Serious Fraud Office.

"Unless and until the report is published," Mr Beveridge said, "the brothers will continue to be in a position of wealth, power, and respectability, and if there is no way to secure House of Fraser from the Fayed's."

He said that if the Serious Fraud Office decided not to prosecute, or failed in a prosecution, the truth might not become known for two or three years.

By that time a different trade and industry secretary might decide there was no point in then publishing the report because too many years had gone by.

Mr Beveridge says it is vital to the public interest that something is done now, because unless the court does intervene nothing may be done. "Mr Beveridge said.

The hearing continues today. Lord Young has no bid plans for Lonrho, Page 13

Ford operations review may lead to Dagenham contraction

By Charles Leadbeater and John Griffiths

FORD's review of all European manufacturing operations in preparation for its "world car" to replace the Sierra in the early 1990s could leave the Dagenham assembly plant in London producing only one model range.

The plant makes the Fiesta in addition to the Sierra. Mr Bill Hayden, Ford of Europe's vice-president responsible for manufacturing, has told plant convenors at Dagenham that the Sierra replacement was most likely to be single sourced from Genk in Belgium.

Mr Hayden is reported to have said at meetings before Christmas that the decision would be made "within six weeks" by Ford's board in the US rather than the company's European management.

Union officials reported Mr Hayden as saying that Dagenham was still inefficient by European standards and that

its assembly plant was a "hotbed of militancy", a reference to the two-week strike last year.

Mr Jack Adams of the TGWU general workers union and Mr Jimmy Airdie of the engineering union are to seek an urgent meeting with Mr Hayden to discuss the issue.

Mr Hayden told the meetings that Dagenham would continue to produce the new Fiesta which replaces the current model this spring and that the plant would produce between 1,300 and 1,400 a day.

Union officials nevertheless believe the decision would lead to a significant contraction at Dagenham, with considerable job losses among the workforce of 12,000.

Should the decision go against Dagenham the unions will launch a campaign of opposition. Union officials believe there would be a

chance that the decision could be overturned if they were able to mobilise enough political pressure.

Ford insisted last night that the company was still "looking at a whole range of options" and that it would not make any final decisions were taken.

The catalyst for the review is the opportunity for significant production economies which is presented by project LCD 37, the intended replacement for the Sierra and North American-built Ford Tempo/Mercury Topaz models.

Ford is likely to find it attractive to produce the car at one site in Europe. The company has indicated that it intends to cut its inventories to try to match Japan's "just-in-time" methods.

Dagenham produced just over 100,000 Sierras in 1988, but Genk's output was 194,000 Sierras. The UK plant also produced 93,500 Fiestas.

Gadafi is IRA's 'top supplier'

Financial Times Reporter

BRITISH Home Secretary Douglas Hurd yesterday labelled Colonel Muammar Gaddafi, the Libyan leader, the Irish Republican Army's "most dangerous supporter".

He told Italian police chiefs in Rome the UK Government had proof Col Gaddafi had supplied the IRA with tons of sophisticated weapons and large quantities of Semtex explosive.

He also provided them with ample funds and as recently as September reiterated his political support for them, describing their cause as "just".

The Libyan leader had also, he said, encouraged the radical Abu Nidal Palestinian organisation by allowing it to maintain its headquarters in the Libyan capital, Tripoli.

Mr Hurd, who is on an official visit to Italy, said a "significant" proportion of the arsenal held by "a few hundred" active IRA members had been sent from Libya.

He added: "IRA and other terrorists threaten both Northern Ireland and the Republic of Ireland and so co-operation between the security forces north and south of the border has increased and become more fruitful."

"You will understand against this background why British and Irish ministers are particularly emphatic about the need for strong and concerted European action against terrorism."

Wider aero engine checks ordered

By Michael Donne, Aerospace Correspondent

THE UK Civil Aviation Authority yesterday widened the precautionary checks on CFM56 engines to those used on Airbus A-320 aircraft after last Sunday's crash of a British Midland Boeing 737-400 on the M1 motorway in central England.

Preliminary checks on the CFM56-3 engines used in 737-300s and 400s were ordered on Wednesday, covering electronic systems controlling engine fire overheat and vibration. By late yesterday, most of the 32 UK aircraft involved had been cleared, with the rest expected to be cleared by today.

However, the CAA ordered more detailed checks, not only on those engines, but also on the CFM56-5, a different version of the engine which is used on Airbus A-320s.

The checks were first recommended late on Wednesday by the Air Accidents Investigation Branch of the Department of Transport, after indications that Sunday's accident might have been caused by a fault in the electronic systems controlling the engines of the stricken 737-400.

The CAA now says that it wants all UK airlines flying 737-300s and 400s, and Airbus A-320s, to inspect their engines, especially the combustion chambers, turbine blades and nozzles, oil system magnetic plugs, engine oil samples and oil supply systems.

Some of these checks must

be conducted before any further flights of the aircraft and repeated regularly after specific numbers of flying hours, depending on the type of check required and type of engine model involved.

The tougher rules cover the 33 Boeing jets and four A-320s on the UK register. These are flown by airlines such as Air Europe, Air UK Leisure, British Airways, British Midland, Dan-Air, Monarch and Orion. Other airlines which conducted the preliminary checks and found no faults included Aer Lingus of Ireland.

The latest checks involve detailed boroscope examinations of the engines. A boroscope is a fibre-optic detecting device which is inserted into parts of the engine that cannot be inspected by visual techniques.

As a result, the checks may take much longer than the earlier ones, keeping each aircraft on the ground for several hours.

They follow the mystery surrounding the precise cause of Sunday's crash. The aircraft captain shut down his starboard (right) engine, claiming that he had received a warning of fire in it. Accounts from passengers and subsequent evidence indicated a fire only in the port (left) engine.

This gave rise to speculation of a possible fault in the electronic circuits governing the engines, requiring immediate action by the investigators.

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Stothert & Pitt to close

By Nick Garnett

STOHTERT & PITT, one of the UK's longest-standing construction equipment makers which has recently been the subject of a web of financial deals involving companies controlled by or associated with Mr Robert Maxwell, is to shut its operations.

The decision, announced yesterday, could lead to the loss of up to 250 jobs, mainly at Bath, in the west of England, where the company makes draglines, offshore cranes and small construction site equipment.

It might also involve the end of another former great name in dragline machinery, Ransomes and Rapier which was merged with Stothert & Pitt last year.

However, part of Stothert will almost certainly be saved and sold off. RB Lincoln, the former Ruston Bucyrus company which also makes draglines might be interested in some of its activities.

The closure announcement was made by Hollis Industries which holds 42 per cent of the Bath company.

It said this was the only way to provide enough finance to meet the group's debt repayments.

Plans to redevelop the main site in Bath were already being finalised, the statement said.

The rest of the construction machinery industry has been battered by the financial deals surrounding Stothert and Ransomes.

Some executives in the industry believed yesterday that the company had founded on a non-viable financial structure.

Mr Maxwell set up one of his companies, Hollis, as a vehicle to get into the engineering industry and purchased the loss-making Stothert & Pitt in 1986 when it employed 800.

In 1987, Mr Maxwell's BPOC business acquired a number of operations owned by the Central and Sherwood Group. As part of these transactions Stothert & Pitt acquired Ransomes for £1.95m.

Two months later, the closure of Ransomes plant in Ipswich was announced. The clo-

sure caused much ill-feeling among the Ipswich workforce which said it had been led to believe there would be no closure.

In May last year, Mr Maxwell sold all his engineering interests. Hollis's nine engineering operations, as well as three merchandising subsidiaries were sold to a management team for £55m in cash and the assumption of £13.8m in debt.

Hollis kept a £51m preference and loan capital investment in the new company, part of which converted into a 42 per cent equity stake.

In yesterday's statement, Mr Colin Robinson, chief executive of Hollis Industries, said that despite intense efforts it had been "unable to find an alternative method which would provide the finance needed to meet the group's senior debt repayment schedules."

Stothert & Pitt would be disposed of in separate transactions, he added.

No one at Hollis was available to make further comment yesterday.

New home for Sadler's Wells Ballet

By Anthony Thorncroft

THE SADLER'S Wells Royal Ballet is moving to Birmingham in 1990, but will remain part of the Royal Ballet organisation based at Covent Garden, in London.

The company has been lured to the Midlands of England by the prospect of a £1m facility of its proposed home, the Hippodrome Theatre, financed by the Birmingham City Council, plus the injection of £2m additional

funding spread over three years, the cost of which will be shared between the City and the Arts Council.

Initially, the company will perform for five weeks a year in Birmingham but this will increase, over five years, to 10 weeks. In addition it will undertake more regional touring (at the expense of performances overseas) while still

appearing twice a year in London.

A few of the dancers, especially the principals, are reluctant to move from London and the company acknowledged yesterday that in the early years in Birmingham standards might slip. But a great improvement in the quality of the SWRB is envisaged once the advantages of the new home are felt.

Cutting the net from book prices

Raymond Snoddy examines a fight to end retail price maintenance

THE BATTLE of the books may be about to begin - a battle which could end in the overthrow of virtually the last remnant in the UK of retail price maintenance, the net book agreement.

A war of words has been under way for months. Mr Terry Maher, chairman of Pentos, the retail group which includes Dillons bookshops, has issued increasingly strident warnings that he sees the agreement as a barrier to the modernisation of the bookselling business which must be swept away.

Under the net book agreement, the origins of which date back to early this century, publishers can choose to set a minimum specified resale (net) price for their books. Books, however, which have been in stock for 12 months and have been offered back to the publisher at cost price can be sold at a discount.

Last May, Mr Maher told the Booksellers Conference at Bournemouth that the agreement would have to go. "It protects the inefficient independent bookseller," he argued. "It costs the publisher from the full effect of market forces. It is the principal means by which publishers have been able to maintain their tight control of the book trade."

Mr Maher believes that publishers would have to move to a system of discounts linked to turnover as part of an irreversible shift in the traditional relationship between booksellers and publishers. He says this is already under way. Selected discounts would also attract more people to bookshops, increase impulse purchases and thus overall sales.

To Mr Maher the agreement is only one symptom of the old-fashioned nature of the publishing industry which he believes offers "a uniquely disgraceful service" to booksellers.



Maher: "Publishers offer booksellers disgraceful service"

Books ordered from publishers can take an average of 15 to 20 days to arrive, compared with 48 hours for records, says Mr Maher, whose bookshops account for about 5 per cent of UK book sales.

His opposition to the agreement is well documented. But it is less clear when - or indeed if - Mr Maher will launch his attack and start offering discounts of about 20 per cent on selected popular titles, although he has said it will be this year.

"When we make our move we want to make that move from a position of certainty," said Mr Maher, who has been challenging the bookselling establishment by opening large bookshops in cities such as Oxford and Cambridge which are not exactly short of bookshops, placing emphasis on the importance of design and insisting that books have to be properly marketed like any other retail product.

He may try to get the backing of a number of big publishers for his move against the agreement, perhaps inviting an injunction from the Publishers Association so that the agreement, last amended in 1977, could be reviewed in 1987.

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By contrast, Mr Christopher Sinclair-Stevenson, managing director of publisher Hamish Hamilton, is as strong a sup-

Welsh tangle with Japanese invader

By Anthony Moreton, Welsh Correspondent

THE JAPANESE invasion of Wales, which began circa 1972 with the arrival of *Taxodium in Caespitibus* to produce plastic sheet, has taken a sudden turn for the worse.

The Welsh Development Agency, which has spent much time and effort attracting the Japanese to the principality over the past two decades, has turned nasty over one intrusive invader and is seeking to banish it. In an attempt to get rid of the unwelcome guest, it has called on the support of no less a body than the Church in Wales.

The subject of this concern is environmental rather than industrial. It is Japanese knotweed - one of only two plants

which it is illegal to introduce into Britain.

Knownweed was first brought into Britain from Japan in 1825 by collectors in South Wales and London. It breeds profusely, particularly in Wales and south-west England, and has become a nuisance.

The plant, known botanically as *Reynoutria japonica*, can grow to more than 20ft in height and thrives in areas of urban dereliction, of which there are plenty in Wales.

Mr Gwyn Griffiths, the Welsh Development Agency's director of land reclamation, said yesterday that Japanese knotweed could spread at an alarming rate. One plant could

spread over four acres in 10 years if left unchecked.

It particularly likes churchyards and burrows deep into the crevices alongside graves and it is this that has aroused the church's concern.

More prosaically, the agency, which has an environmental responsibility, is having trouble with the weed in its construction work. The minutest amount, dug up and transported elsewhere, will take root.

It is threatening river banks, leading to fears of flooding, and causing untold problems along roadsides and waste land where new urban construction takes place. It is so tough and resilient that it

can grow up through barbed wire. The WDA has called in Richard Moorhead & Lenz, consulting engineers and environmental scientists from Ruthin in north Wales, to produce a strategy for tackling the weed.

Mr Ivor Richards, managing director, admits: "There is no easy solution: it likes a wet, mild climate and is spreading fast in South Wales."

Next summer, when the WDA brings the gullies from Japanese companies together for their annual tournament with Welsh businessmen at about the time the Richards Moorhead report is expected, the intrusive weed is one subject that will be tactfully avoided.

Unapproved City firms still trading

By Richard Waters

MORE than 250 investment firms which have been rejected by the UK's new financial services regulatory bodies are still in business, it emerged yesterday.

The loophole which allows them to continue trading is contained in the 1986 Financial Services Act, which permits firms to stay in business pending appeal into their cases.

The act sets no timetable for the appeals procedure, allowing cases to drag on indefinitely and the firms to continue trading.

However, investors dealing with the rejected firms are not to be told of this position, even though the businesses concerned have failed to pass the test of being "fit and proper" to carry out investment business.

The Securities and Investments Board, the leading City of London regulator, yesterday published for the first time a list of all firms still in business which are not yet authorised under the Act.

But its list includes those which have been rejected and others which have not yet made the grade for other reasons. The list of unapproved firms are not covered by the SIB's compensation fund.

Other reasons for failing to receive authorisation include slowness with paperwork and the need for UK regulators to reach agreements with their counterparts in overseas territories.

Investors thus have no way of knowing which of these so-called "interim-authorized firms" they should deal with.

He believes that the abolition of the agreement would reduce the number of titles published and increase the dominance of best sellers.

Publishers also fear that small independent booksellers would be forced out of business by lower margins, thereby reducing the number of outlets and thus overall sales. The international evidence for this is ambiguous. The ending of resale price maintenance on books in Australia in 1971 has not been followed by a collapse of the bookselling trade. Yet in the UK a clear majority of publishers seem to support the agreement.

National Health Service Flexibility: the pay-off from a risk strategy

John Gapper on the wider implications of nurses' re-grading

What do nurses do? Do they assist doctors, or are they medical practitioners with distinct skills? The answer is not yet fully resolved in Britain. Over the next decade, it will be one of the most important management issues in the National Health Service.

Unlike many personnel management debates, it will be conducted in public. The industry trial dispute over pay for nursing staff in the past year has shown the political dangers of attempting to change the way in which nurses' jobs are defined and rewarded.

But the implementation of the new clinical grading structure is only the first step in a long process of re-defining nurses' work to which the NHS is now committed. This year will see the start of a reform of nurses' training likely to have a still deeper impact.

The importance of Project 2000 for the NHS is hard to overstate. It will change the role of nurses, reduce the contribution to ward rotas made by student nurses, and introduce a new grade of nurse helper. It is a strategy carrying enormous risks.

The worst is that by taking student nurses away from wards it will worsen a staffing crisis already described by the NHS regional manpower planners' group as "dire". Some managers have visions of branches of the workforce disappearing without trace, or access to any replacement.

But Project 2000 also has considerable attractions for managers in both general and clinical "management". If it works, it could provide a better-trained and multi-skilled workforce better able to work flexibly without supervision. Such a gain in productivity could be vital in the lean and uncertain years of the 1990s.

For better or worse, Project 2000 is about to start becoming a reality. The NHS management board has set the end of February as the deadline for each regional health authority to submit plans for a pilot site. New courses will start at the chosen nursing schools in the autumn.

NURSE EDUCATION AND GRADING REFORMS

● Clinical grading structure introduced from September last year established a new career ladder for nurses. The cost of the structure in extra pay was £941.5m, but it led to protests by nurses who felt they were wrongly re-graded

● Project 2000 nurse training reforms introduced from next October onwards will raise training standards and abolish the split between enrolled nurses - given two years' training - and registered nurses, who are given three

● New registered nurse will be a "knowledgeable doer" able to marshal information, make an assessment of clinical need, devise a plan of care and implement it. Professional bodies want new nurses to do less supervision and more active care

● Nurse helpers, given better training than current auxiliaries and able to gain qualifications for the first time, would work under the direction of nurses

● The nursing "entry gate" will be widened by allowing nurse helpers who gain qualifications to enter nurse training; making it easier for enrolled nurses to convert to registered status; and attracting wider range of applicants

● Nursing students will be supervised and taught wholly by qualified teachers, rather than being used as "pairs of hands" on wards under the control of health service managers

The essence of Project 2000, proposed in 1986 by the United Kingdom Central Council for Nursing, is the creation of a new single grade of registered nurse - replacing the current division between registered and enrolled nurses. For the first time, all nurses will undergo three years of training.

The training itself will consist of an 18-month foundation course followed by a further 18 months spent in one of the four specialist branches of nursing - general, children, mentally ill and mentally handicapped. During the whole three years, students will not be included in staff numbers.

The last aspect of Project 2000 is the one that has caused the most unease between the Government and NHS managers. It means that student nurses will no longer be considered "pairs of hands" assisting qualified nurses on wards. Their rostered service contribution will be cut from 55 to 20 per cent.

At the sharp end of the unwieldy management structure of the NHS, regional and district health authorities are now in the throes of planning how to implement Project 2000. They are also trying to predict what the implications will be for their training and staffing requirements.

Joy Young, nursing officer for Oxford Regional Health Authority, believes the precise effect of Project 2000 on staffing requirements cannot be calculated because of other imponderables such as whether the NHS remains in charge of care of the elderly and mentally handicapped.

She thinks the initiative is worthwhile because of the rewards it could bring in cutting nursing staff turnover and creating a more skilled workforce, despite the extra demands it will make in training various grades of staff correctly to cope with new responsibilities.

Within the region, the East Berkshire and Northampton and Kettering nursing schools will become demonstration sites, although training will also be affected by an initiative under which Oxford District Health Authority is transferring all its nurse training to Oxford Polytechnic.

Regional projections show a small shortfall in school capacity between 1990 and 1994 to meet the increased demand for nurses during implementation of Project 2000. The region wants to reduce the wastage rates of students in training and increase recruitment to cover the shortfall.



The role of nurses is now a key NHS management issue. Under Project 2000 the contribution of student nurses in wards will be reduced and a new grade of nurse helper introduced

competent and giving their training more educational credibility." Project 2000 will stop the leaving the NHS. She is most concerned at the prospect of training existing staff to supervise the new student nurses effectively.

For the National Health Service management board, which is in charge of planning Project 2000 nationally, the reform will stand or fall by the productivity improvements it achieves over the next five to seven years, which it believes will be the time needed to introduce Project 2000 fully.

According to one official, Project 2000 is "an act of faith to some extent." The cost of failure would be high: the UKCC estimates that gross annual training costs after 20 years will rise to about £400m compared with £380m today. During the transition, costs will peak at around £430m.

One difficulty will be in measuring whether Project 2000 has succeeded. Although managers will be able to chart changes in the quality of patient care - such as reductions in the number of bed sores because of better ward nursing - it may be hard to isolate the exact contribution made by training.

Young hopes that by making registered nurses feel more

become registered by using their ward experience as a training "credit". Furthermore, the UKCC's wish for a single date for the end of enrolled nurse training to be set by the Government is being resisted. The board wants to see the abolition of enrolled training linked to measurable progress on the new status of nurse helpers.

Behind both issues lies the likely tussle between the Government and the profession in the 1990s over the number of qualified nursing staff compared with unqualified. The Government believes a fall in the number of qualified staff is inevitable because of recruitment difficulties.

If that proves true, it could damage one of the central aims of Project 2000. The UKCC wants the new breed of registered nurses to be "knowledgeable doers" - multi-skilled technicians rather than a shrinking pool of supervisors overseeing the manual work of nurse helpers.

It is already clear that the disturbances caused by the new clinical grading structure could pale beside the long-term impact of Project 2000 on the self-image of the nursing profession. As in the case of the structure, an initial agreement is unlikely to be the end of the story.

The announcement follows the recent release in Japan of a consumer market camera which has built-in playback facilities and which is expected to be sold in Europe for about £250. This model, the RTC 250, has been launched in Japan as Q-Pic, but will not be in European shops until the autumn.

Canon, Ricoh, and Sony in Japan are either shipping, or about to ship, products and similar news has come from Maxtor and Kodak in the US. Kodak has shipped the 5.25 inch stage and gone straight for the 3.5 inch size now common for magnetic storage in PCs.

Canon's unit will be the primary storage device on a computer from the Next company to the US; while

Little chance of common standards for managers

Michael Skapinker examines a UK study

What are the chances of British industry being able to come up with a common set of criteria by which to assess the skills and abilities of its managers? Not particularly good, according to a study prepared for the Council for National Academic Awards.

The study, which was carried out by the Ashridge Management Research Group, is part of a larger project aimed at establishing a new national system of management education in the UK.

The Ashridge findings do not make particularly cheerful reading for the Management Charter Initiative (occasionally referred to as the Charter Group), which believes that the best way to improve the standard of British management is to draw up a set of "competences" which managers throughout the country would attempt to attain.

On a number of the interviews conducted during the survey, respondents expressed the view that the bodies responsible for implementing the Charter Group's aims do not recognise the complex nature of what they are trying to do, the report says.

Furthermore, it was frequently pointed out that the apparent haste with which they are going about their task suggested that "almost anything would do" as long as it was implemented soon.

The strong views expressed about the Management Charter Initiative were surprising in view of the fact that many of the organisations interviewed by the team have drawn up a list of competences of their own. Indeed, many of those companies have associated themselves with the initiative.

What these companies appear to lack is the idea that one list of competences could satisfy the needs of all companies, regardless of the environment in which they operate.

"Management development is a highly complex process which requires a range of quite different approaches and interventions in order to be successful. The Management Charter Group appears to be suggesting, by implication at least, that this is not the case," the report says.

of a national and universal system of competence assessment, it runs the risk of becoming irrelevant to the needs of British business and industry."

Despite the reservations about a national set of competences, the report found that "there is evidence of a rapidly expanding pool of knowledge and expertise in the area of managerial assessment and development in this country."

Many companies had set up assessment centres to evaluate the extent to which managers had attained the necessary level of competence. This was particularly true of large businesses operating in relatively stable markets.

However, companies operating in more volatile markets were reluctant to impose a "universal stereotype" of performance on their managers. They believe instead that "individuals bring different combinations of competence to their work and therefore need to be placed in positions which enable them to best exploit their particular strengths," the report says.

There is, the report found, "a growing body of businesses in the country who recognise that in order to be successful they will have to learn how to cope with, and attempt to manage in, a constantly changing and highly volatile business environment."

"For these companies, the relevance and appropriateness of identifying and applying a universally set of management competences or a single assessment procedure is minimal. Furthermore, there was a great deal of evidence presented informally during the course of the survey that suggested that the way in which these particular companies are being forced to operate and adapt today could become the norm for the majority of business organisations in the future."

The report concludes that Charter Initiative needs to do pay greater attention to those companies expressing views different from its own. "A great deal more pragmatism and flexibility is required if the new initiative is going to be successful."

The Ashridge research will be published in February under the title *Management Assessment in the UK*. Ashridge Management Research Group, Berkhamsted, Hertfordshire HP4 1NS. £20.

TECHNOLOGY

Invaluable properties of the sapphire

EVERY technology has its day. For Marconi Electronics, it is sapphire. The chip area of GEC of the UK, a semiconductor technology developed for Britain's Ministry of Defence (MoD) more than 15 years ago is now coming into its own in the satellite market.

Silicon-on-sapphire (SOS) chips which have a silicon layer covering a sapphire substrate, were originally identified by the MoD because they could continue to function following a nuclear explosion. The insulating properties of the sapphire harden the semi-

conductor to radiation effects and make it suitable for use in space, where equipment is exposed to 100,000 rads.

In 1988 scientists at the US and European space agencies discovered that transient cosmic rays in space could obliterate data from an ordinary chip and thus cause equipment to malfunction, so that for example, a television programme broadcast by satellite would be temporarily wiped out.

When a cosmic ray hits a standard chip, the effect spreads throughout the component, erasing the data. The

components can be shielded with lead to prevent this happening, but that weighs down the satellite. With SOS, the sapphire substrate minimises the spread of devastation within the chip. In addition, the circuits are designed so that each element is isolated - if one is wiped out the adjacent ones continue to function. Medl claims that the chance of this single event upset affecting a SOS component is once every 1,000 years, compared to once a day for standard components.

Manufacturing components for space equipment is difficult and expensive because once a component is launched it has to function accurately for at least 10 years. Production takes 40 weeks and if a chip fails any of the scrupulous tests it cannot be reworked. As a result one small chip can cost up to £10,000.

In 1984 when Medl realised the potential for SOS technology it had to upgrade its chip production facilities and retrain its personnel - a SOS operator takes six months to train. The paperwork and necessary approvals also protract the production cycle.

Medl has already received orders worth over £1m for SOS components from the European Space Agency, for use in just one of its scientific satellites, and for components for one of Australia's Ausstat satellites which is being built by Hughes in the US. The market for the components will increase in the early 1990s as the number of satellites launched goes up.

Other manufacturers of SOS components are mainly high tech US semiconductor, satellite and defence manufacturers such as Hughes, RCA, Rockwell, Westinghouse and General Electric of the US.

Europe put in the electronic picture

CANON, the Japanese camera and electronics group, has introduced an electronic still camera into Europe for the business and industrial user, priced at £1,065.

The system uses US/Japanese standards (NTSC), but the company believes that in professional circles, where switched-standard monitors are used, the lack of a European standard (PAL) version will not be a major drawback.

Called RC-470, the camera looks like a compact 35 mm film camera and has automatic and automatic exposure. It uses a half-inch charge coupled device (CCD) as the picture sensor, employing 360,000 pixels (individual picture elements). Picture clarity approaches that of US television.

The camera uses a two-inch floppy disk to record pictures magnetically, and the disks can be reused many times. Fast and slow recording speeds allow 25 images per disk for best quality, or 50 images where quality is less important. The camera can take up to 28 pictures in one second.

Also available is a separate playback unit (E405), which allows pictures to be seen on a monitor, and a £1,300 colour printer.

The announcement follows the recent release in Japan of a consumer market camera which has built-in playback facilities and which is expected to be sold in Europe for about £250. This model, the RTC 250, has been launched in Japan as Q-Pic, but will not be in European shops until the autumn.

Canon's unit will be the primary storage device on a computer from the Next company to the US; while

Ricoh, which developed its product with Olympus, the Japanese camera company, is due to start production soon.

Maxtor began shipping last October, says Dataquest, and a similar announcement came from Sony in October after a year of testing with potential users.

The market research company believes that there is a liaison between Sony and Hewlett-Packard and that the latter could be the first major computer company to offer erasable optical disk drives on its computers.

Conferences by video

LOCAL video conferences, using microcircuitry links between premises and associated video systems, can be mounted with equipment from Microwave Modules, of Liverpool in the UK.

The company has already had success with equipment that can monitor remote sites and send pictures to a headquarters up to 15 km away. Split screen techniques allow all sites to be seen at once. Customers have included the emergency services, local authorities and utilities.

For large commercial organisations, the company is now offering systems that will allow managers in different parts of a city, or at separate rural sites, to see and talk to each other, and look at drawings, photographs and objects. This should enable them to reach decisions that otherwise would have needed a "five" meeting. Prices for the system start at about £20,000.

Known as MVC8000, it can work between virtually any number of sites. Each user has a desk-top unit with a 14 in colour screen and a built-in camera, microphone and loudspeaker.

Erased disks head for market

A RESEARCH Newsletter from Dataquest, the California-based market research organisation, indicates that the 5.25 inch erasable optical disk drive will soon be in regular use in personal computers (PCs).

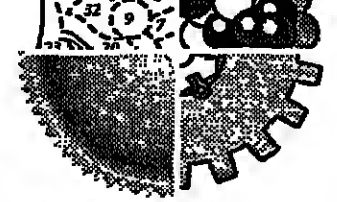
Canon, Ricoh, and Sony in Japan are either shipping, or about to ship, products and similar news has come from Maxtor and Kodak in the US. Kodak has shipped the 5.25 inch stage and gone straight for the 3.5 inch size now common for magnetic storage in PCs.

Canon's unit will be the primary storage device on a computer from the Next company to the US; while

From PC screen to wall screen

TELEX Communications, of Minneapolis in the US, is offering a device which can be used with an overhead projector to throw data and graphics from personal computers on to a wall screen.

The unit consists of a panel measuring 13.0 in x 11.7 in x 1.9 in, which is laid on the horizontal image plane of the projector. The panel houses a big liquid crystal display (LCD) which is back-



WORTH WATCHING

Edited by Geoffrey Charlish

Illuminated by the light from the projector.

The system, known as the Magnabyte 5090, will automatically recognise and adjust to the PC video signals to which it is connected. It is able to accommodate the IBM PS/2, the IBM PC models XT and AT, all the compatible machines, and several Macintosh models.

The panel is not able to display the original colour of the computer material due to the limitations of the LCD, but it produces its own "palette" of colours which can be modified by using a small keyboard.

Character record

MICROPOLIS Corporation, of California, has launched 5.25 in hard magnetic disk drives which are able to store 1.2 gigabyte (1.2bn characters) of data. The company says that this is the highest yet achieved in this size of magnetic disk.

Wave energy prospects

EXPERTS from the National Engineering Laboratory (NEL) in East Kilbride, Scotland, are in India assessing the prospect of building a wave energy system into the breakwater of a new port north of Madras. NEL has developed a system that turns the forward energy of waves into an oscillating water column which pushes and pulls air through a duct system to drive a turbine connected to an electrical generator.

The long route to air worthiness

Paul Abrahams looks at the stringent tests given to new aircraft engines

The type of engine which caught fire the ill-fated British Midland Airways flight from London to Belfast last Sunday has been subjected to rigorous tests.

The object of these tests is both to evaluate the intrinsic reliability of the engine and to assess its ability to deal with foreign objects, such as water, entering the mechanism.

When a new version of an engine is produced it cannot be installed on an airframe until it has been given a certificate of air worthiness. This can only be issued when it has met the design and test requirements set by the US Federal Aviation Authority (FAA) or the UK Civil Aviation Authority (CAA).

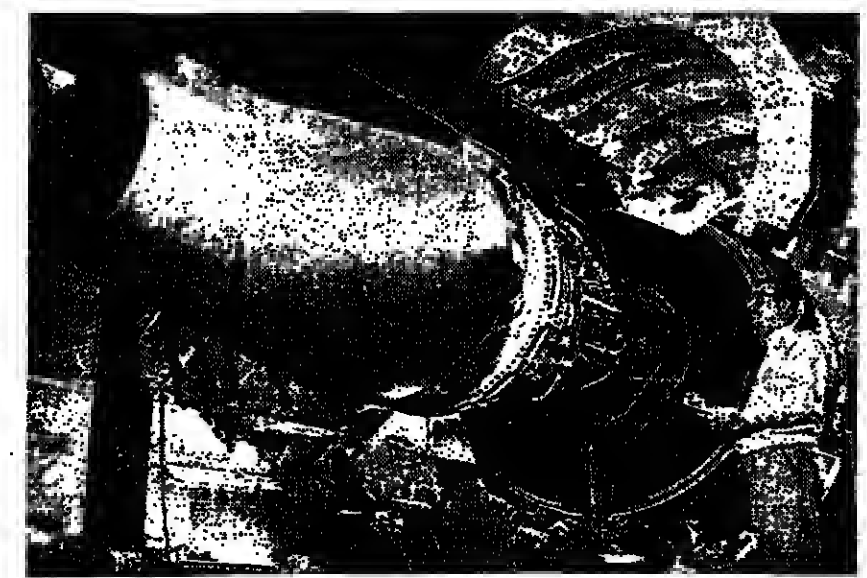
The whole test procedure normally takes between 3,000 and 5,000 hours of engine running, although the CAA says that some certificates have been issued after tests lasting as long as 7,000 hours - equivalent to running for 300 days.

a type certificate, the manufacturer is also obliged to test the ability of the engine to deal with foreign bodies coming into the engine. Water, hail and ice are sprayed into the mechanism and the engine's performance is tested at different speeds - while idling and at take-off velocity as well as during acceleration and deceleration.

Dead birds are also propelled into the engine, either singly or in groups, in an attempt to gauge its ability to deal with both the impact and ingestion.

It is possible that a foreign object may have entered the port engine of the British Midland Airways Boeing 737 which crashed last Sunday. The CFM-56-3 engine, manufactured by CFM International, jointly owned by General Electric of the US and Snecma of France, has previously had problems with water intake.

In New Orleans, 18 months ago, both CFM-56-3 engines on a Boeing 737-300 of the El Salvadorian airline, Taca International, failed during a rainstorm and could not be restarted. The aircraft crash-landed.



A version of the CFM-56 engine being checked in the US

0.007 per 1,000 hours - compares favourably with other engines powering Boeing 737s.

However, Graham Warwick, news editor of Flight International, the aviation magazine, points out that although the engine has a sound history - indeed it appears to be the most reliable of its type - it is not clear whether the published statistics for engine-caused in-flight shutdowns include incidents triggered by rain.

Warwick explains that a shutdown caused by water entering the mechanism need not necessarily be logged as being caused by the engine. For example, if the pilot noticed engine problems caused by water intake, he might shut down the engine before it failed. Such a shutdown would then be recorded as being caused by the pilot.

Once the airframe/engine combination is in full production, the manufacturers have to follow strict specifications during construction. In the US there are normally FAA inspectors permanently on-site to ensure that standard testing procedures are followed. The manufacturers then flight-test the aircraft before handing it over to the owners.

British Midland Airways will have carried out at least two acceptance test flights, during which any problems should have been ironed out, before signing for the aircraft.

sure that the instrumentation linking the cockpit to the engine is working. For example, there are sensors in the engine that monitor vibration and heat. The engines are also tested for ice formation when installed on the aircraft. Water is sprayed from rigs set up on the wings to see how much ice forms on the engines when the air temperature is below freezing point. This is normally evaluated visually from the cockpit or with cameras.

Once an engine has been certified, it cannot be installed production models until the combination of airframe and engine has also been tested. This is to see if the process of installation has had any adverse effects.

In particular, it is necessary to make

Before the engine can be issued with

Before the engine can be issued with

ARTS

Arts Week

January 13-19 EXHIBITIONS

London

The National Gallery. Rembrandt: Art in the Making. A small but highly informative study exhibition...

Paris

Grand Palais. Paul Gauguin. Coming after Washington and Chicago, 250 works from the United States, the Soviet Union, Japan and Czechoslovakia...

Brussels

Musee d'Art Ancien. From Manet to Picasso: The Reader's Digest Collection. Impressionist and Post-Impressionist works from the corporate headquarters in Pleasantville, New York...

Rotterdam

Boyzans-Van Bemmelen Museum. Twin exhibitions on Rembrandt and his school comprising a lavish 200 drawings and 30 paintings...

Antwerp

Koninklijk Museum Voor Schone Kunsten. Leopold de Waelplein. Golden Light: Art of the Icon. Contains 185 icons dating between the 13th-17th centuries...

Berlin

Ernst Museum. Emil Nolde (1867-1956). The exhibition concentrates on Nolde's most creative period in Berlin between 1910-1911...

Stuttgart

Stuttgart Museum. The most important pictures of the famous Thyssen-Bornemisze collection covering the period between 14th-18th century as well as works by Holbein the youngest, Frans Hals, Peter Paul Rubens and Albrecht Durer...

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Rotterdam

Boyzans-Van Bemmelen Museum. Twin exhibitions on Rembrandt and his school comprising a lavish 200 drawings and 30 paintings...

The Hague

Mauritshuis. These 36 "Paintings from England" lay at the heart of a diplomatic wrangle after the death of "Dutch" King William in 1702...

Antwerp

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Braunschweig

Braunschweig. Herzog Anton Ulrich-Museum. European Baroque Painting. As a gesture of reconciliation, 65 17th and 18th century paintings from the Warsaw National Museum are to be exhibited in Braunschweig...

Vienna

Kunsthistorisches Museum. Prague 1600 - A marvelous exhibition looking at the court of Rudolf II, the great patron, not only of the arts but also the sciences...

Washington

National Gallery. Seven Centuries of Japanese Art, as it evolved under the feudal daimyo lords is the subject of a major exhibition of 450 specially designated Japanese national treasures...

Tokyo

Sunary Museum. Fabrics from Okinawa, Japan's southernmost island chain preserved until recently its own unique culture, influenced more by China than Japan...

Rome

Palazzo dei Conservatori (Campidoglio). Glass of the Caesars. Queens are stretching right across Michelangelo's Piazza, waiting patiently for a glimpse of the immensely sophisticated ornamental glass and tableware belonging to the imperial Roman court...

attitude to the decorative arts. Constantine did his part to encourage glass-makers in AD37 by exonerating them from a special tax levied on all craftsmen. Until Jan 31. Galleria Nazionale d'arte Moderna. Witty conceptual art by one of the best of the midlife generation of Italian artists, Giulio Paolini, born in Genoa in 1940. Until Feb 26

New York

Metropolitan Museum of Art. More than 100 works by south-west American artist Georgia O'Keeffe will cover the range of her career, focusing on her influential abstracts, flower paintings and stark desert landscapes. Ends Feb 5. National Gallery. Philippe Collection. The modern vision of the post-war landscape, with works by Gainsborough, Constable, Eakins and Cezanne, among others, is part of an unprecedented 136-work, two part show, the other half of which, depicting landscapes of five centuries, is at the Washington National Gallery. Ends Jan 22.

Chicago

Art Institute. Dante Gabriel Rossetti. J.E. Millais, Edward Burne-Jones and Simon Solomon take centre stage for this British drawings show, called "From the Ridiculous to the Sublime," which covers a century from Thomas Stothard's satires through Turner and Lear to the pre-Raphaelites. Ends March 12.

Washington

National Gallery. Seven Centuries of Japanese Art, as it evolved under the feudal daimyo lords is the subject of a major exhibition of 450 specially designated Japanese national treasures, including paintings, sculpture, swords, painted scrolls, ceramics, robes and lacquer. Ends Jan 23.

Tokyo

Sunary Museum. Fabrics from Okinawa, Japan's southernmost island chain preserved until recently its own unique culture, influenced more by China than Japan. This exhibition features beautiful dyed textiles made by a technique called "bingata" (red stencil dyeing), as well as woven fabrics in indigo and other dyes. There is also a small selection of Okinawan lacquerware. Closed Mondays.

Rome

Palazzo dei Conservatori (Campidoglio). Glass of the Caesars. Queens are stretching right across Michelangelo's Piazza, waiting patiently for a glimpse of the immensely sophisticated ornamental glass and tableware belonging to the imperial Roman court. The show is proof of the extraordinary good taste of the Caesars and their enlightened

OPERA AND BALLET

London

Royal Opera, Covent Garden. A new English-language version of Die Fledermaus by John Mortimer is introduced to the house in John Cox's (also new) staging, with a first-rate cast including Carol Vaness, Thomas Allen, Dennis O'Neill and Adam Fischer as conductor. English National Opera, Coliseum. The 1977 production of La Boheme is revived with a cast headed by Rosamund Tilling, David Rendall and Nancy Gustafson. Further performances of the Mikado in Jonathan Miller's sparkling updating, and final showing of the company's first-ever Rimsky-Korsakov staging, Christmas Eve - a mixture that doesn't quite add up though there are certainly enough ingredients for a spectacular family show to provide some entertainment.

Paris

Theatre de la Ville. Angelin Preljocaj is followed by Jean-Claude Gallota (Fri, Sat, Sun) and the Groupe Emile Dubois bringing with them Mammame Montreal, the great success of the Montreal Festival (4274277).

Brussels

Theatre Royal de la Monnaie. Wozecek by Alban Berg with José Van Dam in the starring role as well as Walter Raffelner, Ricardo Casinelli, Anja Silja and Christiane Le Maître. Sylvain Cambreling conducts the orchestra and chorus of the Monnaie (Sun, Tues, Wed).

Vienna

Staatsoper. In repertory: Tosca conducted by Anton Guadagnolo. Cast includes Gwyneth Jones, Franco Bonisoli, Edward Tumanjan, Rudolf Maszala. Cavalleria Rusticana conducted by Garcia Navarro and sung by Gwyneth Jones, Vladimir Atlantov, Georg Tichy, Matteo Manuguerra. La Boheme conducted by Elio Boncompagni, with cast including Gabriela Benackova-Cap, Eugenia Molodtsova, Francisco Ariza and Manfred Hemm. La Traviata conducted by Ralf Wetzel, with Suzanne Murphy, Waltraud Winsauer, Anna Gonda, Luis Lima.

Ballet: Dream Dances, conducted by Ulf Schirmer and Les Noces, conducted by Ernst Maerzdorfer (Tel: 51444, ext 2662). Volksoper. In repertory: Ein Walzertraum; Die Zirkusprinzessin; Doo Giovanni; Die Csardasfürstin; Das Land des Lächelns. Ballet: Arthur Schnitzler und sein Reigen is conducted by Herbert Mogg. (Tel: 51444, ext 2662).

Chicago

Lyric Opera, Civic Opera House. Susan Dunn plays Aida to Giuseppe Giacomini's Radames in Nicolas Joel's production conducted by Richard Buckley (332 2244).

Tokyo

La Traviata (concert performance). Lucia Aliberti, Peter Dvorsky, Renato Bruson. Tokyo Philharmonic Orchestra, conducted by Robert Paterson. Sunary Hall (Wed) (595 1001).

revival of the 1964 Visconti version by Alberto Fassini, conducted by Donato Renzetti (Sat, Tues). The cast includes Elisabeth Norberg-Schulz, Clarry Bartha, Adelina Scavelli, Claudio Desderi and Mario Bolognesi.

Naples

Teatro San Carlo. Second production of the season is a restrained and sensitively sung production of Lucia di Lammermoor directed by Lutz Ochstratze, conducted by Massimo de Bernart, with a young cast led by Denis Mazzola (Lucia) and Giuseppe Morino (Edgar) (Fri, Sun, Tues) (7972412).

New York

Metropolitan Opera House, Lincoln Center. The week features the premiere of Bluebeard's Castle with Jesse Norman as Judith and Samuel Ramey in the title role in performance with the monodrama Erwartung where Jesse Norman sings the Woman. James Levine conducts both. The week also includes the last seasonal performances of Le Nozze di Figaro, with Eiri Te Kanawa as Rosina and Hansel and Gretel. Aprile Millo sings Aida, with Vladimir Popov, Bernades and Alain Fondary as Amosaro, conducted by Christian Badoa (382 6000). New York City Ballet. State Theatre, Lincoln Center. The 50th anniversary season features 26 works by George Balanchine, nine by Jerome Robbins, five by Peter Martins and a month of Balanchine's Nutcracker. In addition, works by Laura Dean, Eliot Feld, William Forsythe, Lar Lubovitch, commissioned for this season, will be interspersed in the season, which ends Feb 25 (498 0600).

Washington

Washington Opera, Eisenhower Theater, Kennedy Center. The double bill of Weber's Abu Hassan and Mozart's The Impresario revives works set at a local theatre in 1884, which was first produced 10 years ago. Evelyn de la Rosa and Sally Wolf are the battling rivals for top billing in Weber's interpretation of the Arabian Nights. Theodore Berger continues as Figaro and Ruth Ann Swenson as Rosina in The Barber of Seville, as directed by Leon Major and conducted by Joseph Rescigno (254 3776).

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THEATRE

London

Single Spies (Lyttelton). Marvellously entertaining new Alan Bennett plays about Guy Burgess and Anthony Blunt, with Simon Callow and the author. Frumalla Scales joins in as Her Majesty the Queen. In National Theatre repertoire until February 4 before transferring to West End (838 2252). A Walk in the Woods (Comedy). Alec Guinness and Edward Herrmann in feisty off-duty arms negotiation encounter by Lee Blessing. Guinness, back on the London stage after 18 years, is in subtle virtuoso form as the Soviet veteran of tactical stone-walling and no-dealing tricks (830 2578, cc 830 1438). The Secret Rapture (Lyttelton). Brilliant new David Hare piece for the National Theatre, a satirical but moving romance on life, love and family politics in Thatcher's Britain. (828 2252, cc 240 7200).

The Shanghaiese (Olivier). Recommended Christmas treat, as Boucicault's melodrama is given the full scenic works but is also revealed as a key Irish dramatic milestone. Fine cast led by Stephen Rea. (828 2252). Jan 19-21, Feb 13-16, March 1-4. Brigadoon (Victoria Palace). 1947 Lermer and Loewe "best-ever" Scottish fairytale hit is handsomely revived and well sung, less frail than expected. (832 1517, cc 832 2428). The Swense (Aldwych). Eight short Chekhov pieces - four vaudevilles, four early stories - translated and adapted by Michael Frayn and performed in various styles by Rowan Atkinson, Timothy West and Cheryl Campbell. Slightly rewarding, intermittently funny (836 6494, cc 379 8233).

Mrs Klein (Apollo). Intriguing chat among the child psychanalysts in Nicholas Wright's hit transfer from the National. Pizzing performances from Gillian Barga, Zoh Wananaker (487 2663, cc 379 4444). Orphans Descending (Haymarket). Triumphant debut for the Peter Hall Company with Vanessa Redgrave candescencey sensual and Italianate in atmospheric restoration of Tennessee Williams's last indisputably major play (500 9839).

Heavenforward (Vaudeville). Ian McKellen and Jane Asher in bleakly funny and experimental Alan Ayckbourn comedy of future shock and strained marriage. A tale of obsession, devotion, women as robots, gangs on the streets and a tag-of-love (338 9857, cc 741 8989).

Amsterdam

The Footsore Theatre with Babylon (Thur). Sadesch-outburst (24 25 11).

New York

Anonymous (Broadhurst). Neil Simon's latest comedy is a self-conscious farce, with numerous

alarming doors and lots of mugging but hollow humour that misses as often as it hits. Christina Ramon leads an ebullient cast in the inevitable but disappointing hit. Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Elliot's children's poetry set to music is visually startling and choreographically fine (239 6262).

A Chorus Line (Shubert). The longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions (828 6200). Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (239 6200).

Starlight Express (Gershwin). Those who saw the original at the Victoria in London will barely recognise its US incarnation: the skaters get good exercise on the spruced-up stage with new bridges and American scenery to distract from the hackneyed pop music and cramped-up silly plot (586 6519). M. Butterfly (Ruzena O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the tragedy of the French diplomat whose long-time mistress was a male Chinese spy (246 0270). Speed-the-Plow (Royale). David Mamet's biting satire of American language to Hollywood, in this screamingly funny and over-the-top plotline, expires of the film industry (238 6200).

Chicago

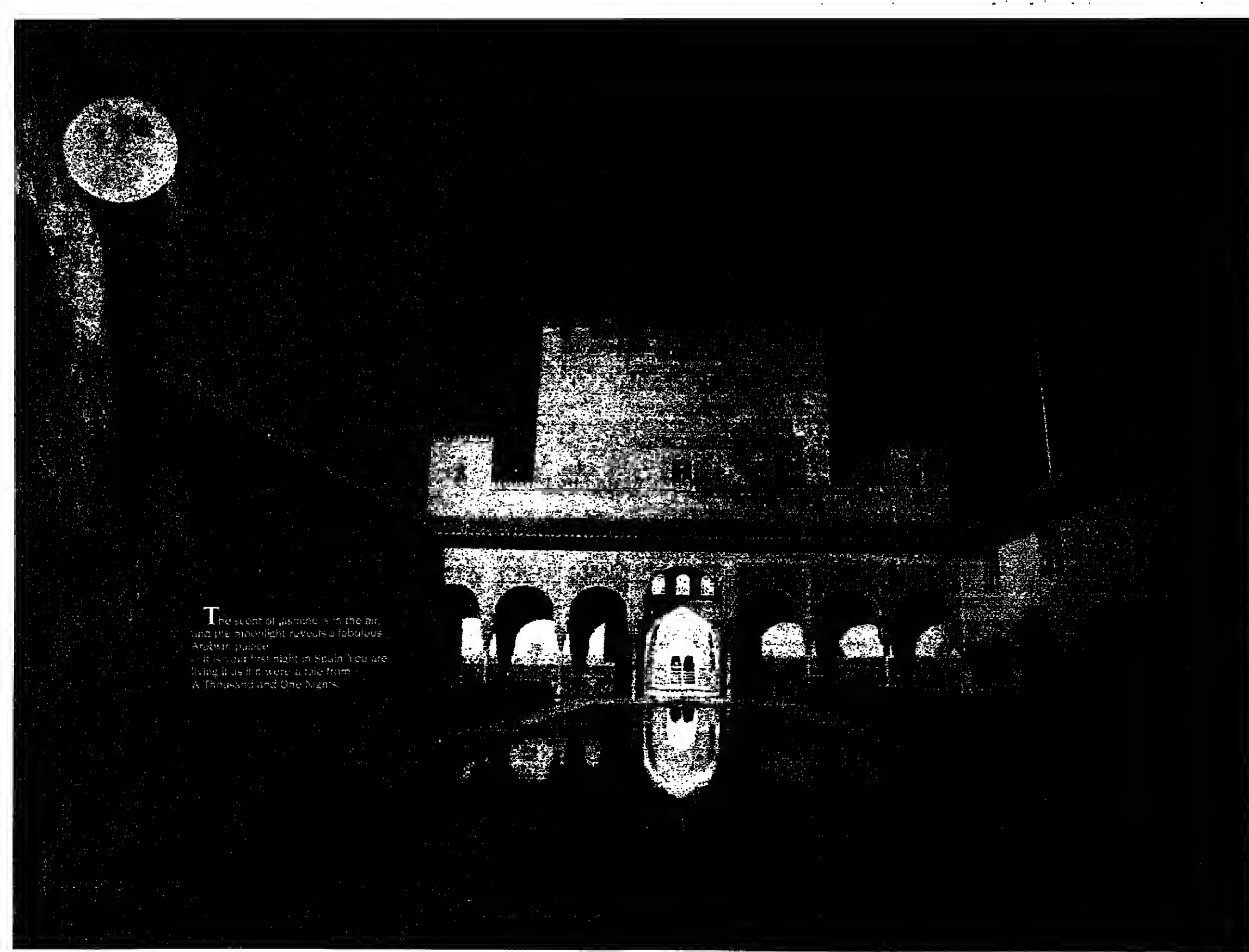
Driving Miss Daisy (Briar Street). The touching relationship between a dowager, played in this production by Dorothy Loudon, and her black chauffeur covers the changes in the South over the past several decades (348 5000). The Piano Lesson (Goodman). Prolific August Wilson continues his exploration of the American black in history with a play, set in 1906, about a family's arguments set round a heirloom piano. Ends Feb 11 (443 3300).

Tokyo

Kabuki. The festive new year programme at Kabuki-za (541 3121) includes a popular modern kabuki play Ji-san, Bas-san (Grandpa, Grandma) at the 11:30 matinee. The evening show at 4:30 ends with the spectacular Lion Dance. National Theatre (235 7411).

Carmen. Musical (in Japanese) based on the opera, but which follows Merimela's povelita more closely than Bizet did. The aim, according to director Mike Ashman of the Royal Opera House, Covent Garden, is to put back "the heat and violence." Aoyama Theatre (691 1711).

Continued on Page 9



Arabian knights.

Surprisingly enough, Spain is full of fine examples of Moorish art - from palaces and mosques to beautiful fountains, gardens and bridges, all well preserved despite the lapse of hundreds of years. It isn't so amazing to find all this as the Arabs stayed in Spain for eight centuries and have left their cultural heritage as a living reminder of the civilization which brought such great progress to mankind. In Spain you'll find a veritable trail which will take you in the footsteps of the Arabs. From the Alhambra in Granada to the Arab baths in Gerona and the mosque in Cordoba to the Giralda in Seville. In each of these places you'll find a testimony to the presence of those Arabian Knights who played a very important part in Spain's history. But why take our word for it, see for yourself. Spain. Everything under the sun.



ARTS



A rare venture into literal topography: "Le Campo Vaccino," 1636.

Claude Lorraine in black and white

David Piper discusses a new book on the artist's etchings

In a talk of art and artists, the single name "Claude" is usually enough for identification. If more is needed, we qualify him by the name of his native region in France. In its sheer dulcet euphony, Claude Lorraine, at least as pronounced by the French seems to answer ideally to the nature of his paintings of idyllic, elegant Italian landscapes melting into sunlit distances with as subtle a gradation of tone and colour as has ever been achieved.

The idea of this vision being realised in black and white might seem incongruous, even if not to those who know his drawings. But that he should attempt through the medium of etching - via a metal needle scratching on a metal plate - might seem almost foolhardy. However, for many specialist curators and collectors and printmakers Claude's landscape etchings are esteemed amongst the finest ever made. Even if his range in this medium cannot compare with the supreme virtuosity of Rembrandt (his slightly younger contemporary), his etchings have always had dedicated admirers. The finest impressions, however, are not generally very visible to the general public. The last major exhibition devoted to Claude was at the Hayward in 1969, which indeed included etchings, but the most recent, and splendid, show of his work in 1982/3

went from Washington to Paris and by-passed London. The etchings are relatively few, produced in two bursts of activity, the first in the 1630s, the second in the 1650s, a total of only 44 subjects. The scarceness of contemporary impressions of them suggests that not many were taken, though a complementary problem for amateurs is that the artist retained all the original plates and almost half of them survived together long after his death: it is often very difficult to distinguish early impressions.

The enterprise of Agnew's putting on show some 46 impressions, mostly early though including representation of some plates in different states, was admirably timed to coincide with the publication of a definitive catalogue of the whole corpus, *The Etchings of Claude Lorraine*, by Lino Manacchi (Yale University Press, £50). The exhibition was, though, so quickly over that many must have missed it. Not so, the book that inspired it. It is a meticulously distilled and produced record of ten years' exploration of the Claude holdings of the West, and of delving into dealers' stocks and those tantalising parcels or folders of prints at auction rooms.

The result displaces all previous catalogues. It is an essential work of reference for specialist consultation, for even

the most expert professionals scarcely less than for amateurs. It corrects the status of a number of impressions even in great print rooms, noting sometimes adjustments in the printing that have led to too early a dating. "Improvements" are not always made with intent to deceive, however. Notably in the 1818 reprints, plates by then much worn were extensively reworked, very skilfully but producing a greater sharpness and contrast which appealed perhaps to later generations than Claude's, but modified fundamentally his original intentions.

However that may be, thanks to Manacchi, the true love of Claude can now survey his entire work as either in confidence for the first time, and trace its vicissitudes, from the initial process of creation (even "accidents" in the acid bath) through production and reproduction through the centuries. Though Manacchi's reproduction have obviously been the subject of the greatest care, they cannot of course provide the visual feel and texture of the originals, but they are the next best thing.

Claude achieved complete mastery of etching technique within a very few years of his first attempts. His subjects include most of the types that appear in his paintings, such as the idyllic classical landscapes and the harbour and

marine scenes, but also even a very rare venture into literal topography, as in an account of the Forum at Rome (Le Campo Vaccino) as recorded in the firework celebrations in Rome in 1637. Already by 1636 he had produced the print that many consider his masterpiece, *The Shepherd (Le Bergher)*, so close in feeling to Gainsborough's later landscapes that one feels the English painter must have known the print. A theme that he returned to more than once was that of the naïvely ceremonious rustic dance in the open, as if an illustration to *A Midsummer Night's Dream*.

He was technically, a wizard, achieving in places effects that engravers only mastered many years later, in mezzotint and aquatint. Technique however was not exploited for its own sake but to realise in black and white, and in a much narrower compass, the poetry that his paintings celebrate in colour. Each plate was an original creation in its own right, but like the paintings capable of touching chords not only in the hearts and minds of the classicising Virgilian British poets of the 18th century but in the romantic imagination of Keats. Only Ruskin sniffed, but in the late twentieth century Claude's idylls may well reduce a despairing Green conservationist into a nostalgic trace.

An old-fashioned new Aida

Andrew Porter reviews the new production at the Met, New York

Aida has fallen below Don Carlo in critical esteem, but it remains a popular opera. It is the work the Met has most often performed. The first night of the new production - the company's seventh, since 1886 - was the 852nd Met performance (not counting revivals). *Bohème* comes next, with 644; then *Carmen*, with 642.

The only element of novelty in the show was Leona Mitchell's first Met *Aida*. She had evidently worked hard to get the role securely into her voice. The sound was often very beautiful. But it was not exactly an interesting or affecting performance. There was little temperament. The words were slurred. All vowels were darkened, and the tone was flattened too - "two-very" richly "rounded" to the point of monotony. "Mai più" became something like "may pyah." There was never any fierce, fresh, apparently spontaneous declamation.

Plácido Domingo was *Aida*. (He alternated the

role with conducting Marilyn Horne in *Carmen*.) He adopted Verdi's alternate ending for "Celeste Aida" - a loud high B-flat, followed by an octave drop - but he sang the low B-flats loudly too. He was unbecomingly costumed; beneath a helmet, his ears stuck out. His declamation was disappointing to anyone who has thrilled to Jon Vickers's Covent Garden *Radamès* - and to Martinelli recordings. Yet several times he made one sit up and pay attention - in the duets with Aida and the duet with Amneris - to timbre at once strong, virile, and beautiful; to great singing.

Amneris was Fiorenza Cossotto - still very loud, but now shrewish in tone, and intent on little beyond powerful vocal projection. This *Aida* came to life when Sherrill Milnes's Amnarsoro stepped forward. Suddenly there was an artist with dramatic presence, sounding the force of the words, feeling the force of the drama. This was a perfor-

mance that Verdi would surely have responded to and approved.

The sets, by Gianni Quaranta, and the staging, by Sergio Friscell, are standard *Aida* routine. The colours are white, gold, and sandstone brown; Amneris's green fan provides a touch of colour, and *Aida* and Radamès gain coloured costumes in Act 3. The Met stage-lifts come into play in Act 2 as Amneris's bondoir sinks down to reveal a stacked triumph scene, and the audience applauds loudly. Again in Act 4, where the temple floor rises to reveal at once the temple and the vault beneath it.

Poor casting and poor conducting have dogged much of the Met season. The New York Times critic of the recent *Bohème* revival suggested that the company, instead of engaging the Italian tenor for Amnarsoro, should have engaged a vocalist who that day did engage, would have done better to call out on Broadway, "Any Rosini tenors around?" - and be sure of finding at any hour at

least two abler than the man that they did hire. This new *Aida* was intended as a Franco Zeffirelli production, but Zeffirelli was dropped when his plans ran way over the Met's budget. If the Met had then simply rung round the opera warehouses of the country, they could surely have found a *Aida* staging more lively, more Verdiian, than this heavy affair, derived from a Buenos Aires production.

It began admirably. James Levine took the prelude close to Verdi's marking, crochets 78, and secured wonderfully delicate, expressive string playing and supple phrasing. But thereafter there seemed to be occasional differences of opinion between the singers and their accompanist, and seldom a unobtrusive, natural flow. I heard instrumental counterpoints I had not heard before, and enjoyed them. But the drama, presented in stand-and-deliver line-up, was unmoving.

Anything for a Quiet Life

ALMEIDA THEATRE

The fascination of the continuing Theatre de Complicité retrospective has been to see how theatre can be remade, rediscovered, through methodology foreign to a text-based, literary tradition. After their stunning version of Dürrenmatt's *The Visit*, which treats a provincial town in Warwickshire this month, the company invents a farcical scenario of office life from absolute scratch.

There is rain, there are cupboards. Suits are peculiar, an office bigwig has convened a meeting. Is this Kafka, is this Gogol? Possibly yes. An Italian pen-pusher has a modest in Booth's woolly-topped cleaner joshing the audience and Myra McFayden's bird-like coughing Glaswegian in a delightfully terrible wig trying to light a bag between gasps. The boss is reported ill, in hospital, dead.

The office dance concludes in a series of brilliantly contrived false endings, in which cupboards and doors are used with an ingenuously unwatched since Lyubimov's *Crime and Punishment*. A boiler explodes, a cellar is explored, Mr Euro-Fixit says "I've checked it all, I've screwed up everything."

That wonderful line strikes at the very heart of Complicité's internationalist enterprise, which is about office-speak, big and little bangs, and, most crucially, the rudimentary idea of theatre aspiring to formalised art. Sheer magic.

by staying for some creamy cake. She resembles an arthritic chimpanzee, green-skinned and sardonic.

That liaison between the frantically athletic Marcello Magni and the lumpenly leucous Mrs Box-Cooper (Annabel Arden) becomes an ambivalent theme in the bureaucratic convocation. Its ludicrous veracity is rooted in a physical, critical observation worthy of an auteur like Mike Leigh. Miss Arden, with a beehive hair-do, severe glasses and mobile rump, is a Mike Leigh character on the other side of Europe.

The average day in an office is prefaced by Colla Corbo's plant stand-tracker joshing the audience and Myra McFayden's bird-like coughing Glaswegian in a delightfully terrible wig trying to light a bag between gasps. The boss is reported ill, in hospital, dead.

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Michael Coveney Marcello Magni and Annabel Arden



Gala for Armenia

COVENT GARDEN

Wednesday's "Evening for Armenia" was the response by many people working in the Royal Opera House to the tragedy centred on Yerevan. Its proceeds devoted to the British Red Cross Armenian Earthquake Appeal, the gala performance brought dancers and singers from the Soviet Union to join our own Opera House casts in this practical expression of concern and sympathy for the victims of the disaster. Critical comment upon such affairs is out of place. Gratitude to the performers and to those whose generosity made

the performance possible is obvious, and a laundry list of names less than necessary, especially when the evening had been transmitted by Channel 4 - to whom also thanks and admiration - to a national audience. I would note, simply, that an occasion such as this testifies yet again to our immense affection and respect for Soviet artists. To hear Sergey Leiferkus and Lyubov Azarovskaya of the Kirov Opera in the third act duet from *Yeghopye Olegin*, to watch Natalia Bessmertnova and Yuri Vasyuchenko of the Bol-

shoy Ballet in part of the second act of *Giselle*, was to recognise that debt we owe.

The evening brought voices new to London, and a couple of moments of additional balletic interest. Natalya Makarova and Anthony Dowell were ecstatically reunited in the bedroom pas de deux from *Manon*; the absence of the Bolshoy's hero Irek Mukhamedov gave Errol Pickford of the Royal Ballet a chance to partner Nina Ananiashvili in the *Don Quixote* pas de deux - a reminder of earlier Anglo-Soviet double-work when Nadia

Nerina was joined by the Bolshoy's Nikolay Fadeychev for a memorable *T Giselle* and also danced with the Kirov and Bolshoy Ballets in their home theatres, as did Beryl Grey.

To all the performers and to all those who made the performance possible, renewed gratitude. And, by way of the Red Cross, a continuing chance for us to show the most immediate thanks by making further donations to the Armenian Earthquake Appeal.

Clement Crisp

The 1989 Old Vic season

Jonathan Miller's second season at the Old Vic opens with his production of *King Lear* on March 23. Eric Porter will play the title role, with Paul Rogers and Frances de la Tour also in the cast.

This will be followed on May 18 by Tim Albery's revival of *As You Like It* with Fiona Shaw and David Pinner Jennings (both from the Royal National Theatre) and Richard Jones will direct John Mortimer's translation of Feydeau's *A Flea in Her Ear*, last seen in London in a National

Theatre production in 1966.

Finally, Peter Zadek will direct Wedekind's *Lulu* on December 5, based on his own recent production at the Deutsches Schauspielhaus in Hamburg. The cast will include three English-speaking German actors.

The Old Vic currently has 10,000 subscribers. Prices for the four-play 1989 season range from £23 for top price seats to £13 for a matinee subscription. MC

ARTS GUIDE

Continued from Page 8
MUSIC
London

BBC Symphony Orchestra. Part of the Images of France exhibition featuring the composer, conducted by Pierre Boulez. Works by Boulez as part of current retrospective (Mon, Tues). Barbican Hall, 635 8881.
Ensemble Inter-Compagnies. Conducted by Peter Eckl. Works by Boulez as part of current retrospective (Mon, Tues). Barbican Hall, 635 8881.
Kia Brewer, piano. Mozart and Beethoven. (Sat). Purcell Room, Royal Festival Hall, 626 3191, or 626 8800.
The Grubbsophones. Dance Band Days. Pre-war dance band repertoire. (Sun). Queen Elizabeth Hall, 626 3191, or 626 8800.
Royal Liverpool Philharmonic Orchestra. Conducted by Libor Pešek. Mozart and Berg. (Tues). Royal Festival Hall, 626 3191.
City of Birmingham Symphony Orchestra. Conducted by Simon Rattle with Helen Field (soprano), Linda Hurst (contralto) and John Markwell (tenor). Brahms and Janáček. Royal Festival Hall, 626 3191.

Paris
Gerhard Oppelt, piano. Brahms (Mon) Salle Gaveau (65 63 20 33)
Orchestra Colonne. Conducted by Alexander Rahbari. Cecilia Cusani (piano). Berlioz, Grieg, Beethoven (Mon). Théâtre des Champs Elysées (47 30 36 57)
Margarita Zhuravskaya (mezzo-soprano) Dalmat Balshov (piano). (Mon). Chatelet (40 28 28 28)
Ensemble Orchestral de Paris. Conducted by Roberto Benzi. Boris Belkin (violin), Gilinka,

Prokofiev, Haydn (Tue). Salle Pleyel (45 63 68 78)
Scottish Chamber Orchestra. Conducted by Václav Neuzil. (Wed). Chatelet (40 28 28 28)
Orchestra de Paris. Conducted by Carlo Maria Giulini. Mozart, Bruckner (Wed, Thur). Salle Pleyel (45 63 68 78)
Noord-Orchestra Philharmonique. Conducted by Kenneth Montgomery. Philippe Blancini (piano). Mozart (Thurs). Radio France, Grand Auditorium (42 30 15 15)
Byron Janis (piano) playing Chopin (Thurs). Théâtre des Champs Elysées (47 30 36 57)

Brussels
Royal Flemish Philharmonic Orchestra. Conducted by Vladimir Fedoseev, with Michael Pletnev (piano) performing works by Gilinka, Prokofiev and Tchaikovsky (Sun). Palais des Beaux-Arts 512 5045.
RTBF Symphony Orchestra. Conducted by André Vandernoot, with Daniel Barenboim (cello) and Andri Sivry (violin). An evening in Vienna: works by Webern, Berg and Schönberg (Fri). Maison de la Radio (735-4550).

Wiesner Philharmoniker. Conducted by Zubin Mehta. Mozart, Richard Strauss, Brahms. (Sat, Sun). Musikverein.
Wiesner Kammerorchester. Conducted by Sarah Vogelsang. Liszt, Beethoven, Dvorak. (Sun) Konzerthaus.
Concertus Musiciens and the Arnold Schönberg Choir. Conducted by Nikolaus Harnoncourt. Bach's Christmas Oratorio (Sun) Musikverein.
Piano Recital, Nikita Magaloff playing Chopin (Mon, Thur). Konzerthaus.
Ensemble Jean Louis Pett. Tchaik, Chaynes, Conde. Takakamuseum.
American State Radio and Television (ORF) Orchestra and Choir. Conducted by Erwin Ortner. Issac, Webern. (Thurs). ORF studio.

Rome
New Cambridge Quakers. Michael Copsey and Jeremy Sans continue a British month organised jointly by the Accademia Filarmónica and the British Council, playing Brahms (four intermissions) and Beethoven in B-major (Sun) and Tchaikovsky's sonata in G-major (Wed). Teatro Olimpico box office: 98350.
Villini Salvatore Accardo with pianist Bruno Canino playing Mozart, Schubert, Shostakovich and Scriabin (Fri) and Alair Lombard conducts Saint-Saens's piano concerto no. 5 in F-major, Faure's Pelleas et Melisande Suite, and Bartok (Sat). Sun, Monday and Tuesday Auditorium in Via Della Conciliazione, box office: 6641041.

Milan
Recital by tenor Jose Carreras accompanied by Martin Katz (Mon). Teatro Alla Scala: box office: 50.91.36
Florence
Sr John Fritchard conducting three works by Mozart: the Jupiter Symphony, D-minor flute concerto (with flautist Pier Luigi Mazzacorelli) and Vespers: Solenne de Confessors in C-minor with Anastasia Tomaszewska (soprano), Susanna Anselmi (mezzo-soprano), Paolo Baracini (tenor) and Auro Tomlich (bass). (Fri, Sat and Sun at 18.30). Teatro Comunale: box office: 4775202

Amsterdam
Royal Concertgebouw Orchestra. Conducted by Edo de Waart conducting with Paul Vehey (flute). Kuris, Bernstein, Zemlin (sky) (Fri).
Radio Chamber Orchestra. Conducted by Hans Zender, with sound control by Kurt-Helmut Stockhausen (Sat, mezzofine). Stockhausen
Netherlands Philharmonic. Conducted by Hartmut Haenchen with Carolyn Watkinson (contralto). Mahler (Sat, Wed).

Utrecht
Royal Concertgebouw Orchestra conducted by Edo de Waart with Paul Vehey (flute), Edith Wiens (soprano) and David Pinner Jennings (baritone). Kuris, Bernstein, Zemlin (Sat). 31.45.44
Rotterdam
Rotterdam Philharmonic with James Conlon conducting. Kees Riksmann (violin). Dvorak, Bruch, Wagner (Sat, Sun matinee) 413 2450
New York
New York Philharmonic conducted by Felix Krutikov. Ivan Moravec (piano). Brahms, Schumann, Prokofiev (Tue). Avery Fisher Hall, Lincoln Center (793 9695).

American String Quartet. George Tsoumanis and Jeremy Sans (violin), Brahms (Tue). Kaufmann Hall (986 1100).
Jorge Bolet piano recital. Liszt, Schubert, Wagner/Liszt (Wed). Carnegie Hall (347 7800).
Louisville Orchestra conducted by Lawrence Leighton Smith, with Elmar Oliveira (violin). Morton Gould, Copland, Ezra Laderman, Martin (Thurs). Carnegie Hall (347 7800).
New York Philharmonic conducted by Zubin Mehta, with Julia Varady (soprano). Faure, Mozart, Beethoven (Thurs). Avery Fisher Hall, Lincoln Center (793 9695).
Cleveland Quartet. Bartok programme (Thurs). Grace Rainey

Rogus Auditorium, Metropolitan Museum of Art (970 3949). Orchestra 91 rehearsals conducted by Julius Rudel, with Frederica von Stade (mezzo-soprano) (Thurs). Ponlanc, Schubert. Carnegie Hall (347 7800).
Washington
National Symphony Orchestra conducted by Mstislav Rostropovich. Shostakovich programme (Tue). Kennedy Center Concert Hall (264 3770).
Chicago
John Weaver violin recital. Mixed programme (Mon). Orchestra Hall (435 6886).
Chicago Symphony Orchestra conducted by Günter Wand. Schubert, Brahms (Thurs). Orchestra Hall (435 6886).

Tokyo
Orquesta Nacional de España conducted by Rafael Frühbeck de Burgos. Beethoven, Shostakovich (Tues). Suntory Hall (403 8011).
Julian Lloyd Webber (cello) Bach, Debussy, Beethoven, Falla. (Wed). Bach, Debussy, Britten, Rachmaninov (Thurs). Casals Hall (283 3193).
Tokyo Metropolitan Symphony Orchestra. Conducted by Hiroshi Wakasugi, with Kenji Kobayashi (violin), Kiyuo Mitsuhashi, Teruhisa Fukuda (shakuhachi), Mayumi Miyata (soprano). Works by the Japanese composer Makoto Moroi (Wed). Tokyo Bunka Kaikan (623 0272).
Japan Philharmonic Orchestra. Conducted by Akeo Watanabe. Tchaikovsky, Dvorak (Thurs). Suntory Hall (284 5911).

Christmas Eve

COLISEUM

To judge from the queue for tickets and the crowded auditorium, English National Opera's seasonal offering of Rimsky Korsakov's *Christmas Eve* should have succeeded in replenishing the company's coffers.

The run ends this evening, and for the last two performances Martin Handley has taken over in the pit from Albert Rosen, while Elizabeth Byrne sings the part of Oksana in place of Catheryn Pope.

When David Pountney's production was unveiled in mid-December its determinedly cheery stance did not impress Max Loppert. Now, a week after *Twelfth Night*, it seems equally unattractive.

For someone who has admired Pountney's previous forays into fairyland quite unreservedly this is a deep disappointment, lacking the visual flair and unflinching coherence of its predecessors, and dispensing comedy in crude, unfunny portions, I laughed once or twice, particularly at Anne-Marie Owens's splendidly excessive

Solokha, but the heavily larded decor - too much clutter and too many visual jokes - seems to ask for much more.

Where *Christmas Eve* differs from, say, *Rusalka* or *Hansel and Gretel* is in its musical quality - there is no consistent stream of musical ideas to underpin the visual conceits, few tunes to whistle, fewer still moments of inspiration.

Martin Handley keeps the show on a steady course, and faithfully realises Rimsky's orchestration - but unflinchingly civilized - but by no means magical - but he could do little to vary its pace or buoy up its set pieces.

Miss Byrne has a difficult job with the spoilt Oksana; she sings winningly but does not mitigate the character with enough charm. Charn is the one quality in short supply throughout the evening - charm and wit touched in with the lightest of hands.

Andrew Clements

SALEEROOM

Record for rare Dossi

The first important auction of the year took place at Christie's in New York on Wednesday when some good Old Master paintings sold for \$18,625,370 (\$7.6m), with 16 per cent bought in. There was one exceptional record price, \$2,286,517 paid by the London dealer Hazlett, Gooden & Fox for a recently rediscovered large allegorical picture by Dosso Dossi of two nude figures, one male, one female, against a dark background, perhaps painted in Rome in the 1530s.

Just what it means is uncertain, which seems appropriate since the best guess is that it relates to the uncertainty of human existence. Works by Dossi, a key figure in the High Renaissance, rarely appear on the market.

Another record was the \$296,829 which secured for another London dealer "Laughing children with a cat" by the 17th century Dutch woman painter Judith Leyster, whose style is similar to that of Frans Hals. A Rubens portrait of a bearded man fetched the same sum.

Antony Thorncroft

Friday January 13 1989

The new US Cabinet

WHAT IS going to matter most in the first year of the Bush Administration, almost irrespective of the pull of foreign affairs, is the relationship between the President and the Congress. This is obviously going to be focused on reducing the federal deficit, a knot made no easier to untie by President Reagan's valedictory, though "dead on arrival" budget, but it may be influenced, in all sorts of subtle ways, by the personalities and policies associated with members of the new Cabinet.

In this respect, the new Bush team, on the surface, looks comforting in that it promises no obvious unnecessary confrontation with the legislative branch. In contrast with his two predecessors, George Bush has not come to Washington pledged to run against it, because for most of his working political life, he has been a part of it. He has, therefore, not imported a raft of outsiders, as President Carter partly did, or a group of ideologues, as President Reagan definitely did. Mr Bush, who has nothing like Mr Reagan's mandate eight years ago, has few, if any, obvious hostages to fortune on his list, beyond the fate of Colonel Oliver North, and the frigate cross now looks less threatening.

Proven conservatism

Given that his only previous executive appointment of note was the cynical selection of Senator Dan Quayle as a running mate, this suggests that he does understand the difference between running for and actually running the office of chief executive. Indeed his determination to appoint a proven conservatism, Mr William Reilly, to head the Environmental Protection Agency, deserves approval, as should the choice of Mr Louis Sullivan to be Secretary of Health and Human Services in spite of fervent right-wing opposition over his alleged "softness" on the issue of a woman's right to have an abortion. Bringing Mrs Elizabeth Dole on board reflects not only a recognition of merit but of the need to bury the hatchet

with, not into, Senator Robert Dole, the Republican leader of the Senate.

On the other hand, for all that many of its members are Mr Bush's old friends and cronies, this could be an argumentative Cabinet. It is not clear how well Mr Reilly will sit with Mr Manuel Lujan, the new Interior Secretary and, on the basis of his congressional record, a believer in development of unspoiled land. It is hard to see Mr Jack Kemp, who made a name as a thoughtful but very conservative congressman from New York, settling into the obscurity of the Housing Department. Lots of problems could end up on the President's desk for resolution, which is what Mr Bush says he wants, but which might prevent him from keeping his eye on the main ball of reducing the deficit.

Secure relationship

Some solace has been taken from the elevation to appear to have greater power of Mr James Baker, President Reagan's all-purpose fixer, but it cannot be taken for granted that his writ will run Administration-wide from the vantage point of the State Department. His relationship with his President seems completely secure and there is nothing to suggest that he will not work well with the likes of Mr Brent Scowcroft, head of National Security in the White House, Mr Nicholas Brady at the Treasury, or Mr Richard Darman in the Budget Office. But Mr Baker is faced with an agenda, in his bedchamber, that will keep him more than busy.

Both Mr Baker and probably Mr Bush are best known for their reactive abilities. Beyond good management, it is less clear what both believe in, something that could not be said of Mr Reagan, not indeed of many previous secretaries of state. The new President has put together a Cabinet which, on balance, promises to help him come to the sensible decisions, but it still leaves the onus on the man himself, and on that, the world is still waiting to hear his voice and not merely to read his lips.

Turning off a takeover tap

THE UK Government's move to block French efforts to take over Britain's 29 privately owned water companies was a slow reaction to an embarrassing problem.

Given the large uncertainties which still surround the Government's plans to privatise the 10 state-owned water boards, it had little choice but to call a halt to the systematic efforts of three French water suppliers to buy up the smaller UK water companies which are already in the private sector.

Apart from the political unease caused by these foreign takeovers, they were unfair to the British industry, which cannot deploy normal commercial weapons against the Gallic invasion until after the Water Bill becomes law. The 10 state-owned water boards would find it politically difficult to make counter bids, even though a recent court judgement showed that the legal impediments had been exaggerated.

The 29 statutory companies - so called because they are incorporated under separate Acts of Parliament - are also tied down by the highly restrictive laws under which they were set up. These were never intended to equip them for the salvos of a stock market battle. Their utility status, controlled return on capital and limited scope for manoeuvre also made them most unlikely targets.

Predatory interest

The French predatory interest was alerted entirely by the small of higher profits after the industry is privatised, when the statutory water companies may opt to become ordinary companies under regulations for the whole industry.

Since these regulations have yet to be published, it is too early to judge how the management of the statutory companies will perform under the new regime, or how they will fit into the structure. The takeover activity cannot therefore be justified on the usual ground that the market is seeking to remedy imperfections of structure or management.

However, the Government's announcement that it will ensure a reference to the Monopolies Commission of further bids for all but the smallest statutory water companies raises a more difficult issue at

the heart of its privatisation proposals. That is the extent to which the threat of takeover is an appropriate spur to good management in a monopoly utility.

In the early phases of the Thatcher privatisation programme, it was often assumed that privatised industries would benefit from the normal disciplines of the capital markets, although special "golden shares" were created to delay the impact, as is now proposed in the case of the 10 water boards.

Doubtful presumption

This presumption may be false, especially in an industry with such strong monopoly characteristics as water. Management of a monopoly can satisfy shareholders while giving a bad service to customers, and vice versa. In the absence of competition, the relationship between profits, prices and standard of service governs the effectiveness of regulations as by management's ability to curb costs and invest wisely.

Takeovers among utilities may well prove to be justified after privatisation, but since all these companies will operate as monopolies under government licence, the signals of the market will need to be interpreted cautiously. Low profits may reflect accidents of geography or demography but allowed for in the regulations rather than poor management. A predator may spot a better way to exploit a licensed monopoly without enhancing the public interest.

These, no doubt, were among the considerations which caused most of the water industry to be put into the state sector. The magic of the state sector can do little to change its essential characteristics. The Government has slowly come to recognise that good regulation rather than pressure from shareholders will be the key to better performance. If it had seen this clearly at the start of the venture it would have taken more timely steps to block predatory takeovers activity. It might also have asked whether there were less potentially disruptive ways to improve the industry's structure and performance than selling it off.

Christopher Parkes, in the first of a series on Unilever, examines the group's strategy

Strengthened by a sense of destiny

Prod a Unilever man and you get a history lesson. The urge among executives throughout the group to start every other sentence with "Ten years ago..." is part defence, part apology for years of silence, part honest endeavour.

It stems from an unprecedented effort to position The Concern in its true perspective in the corporate landscape and bring it properly into focus in its own eyes and the eyes of the world investment community. Unilever trails behind it a train of convenient definitions, collected over its long history - none of which does it justice. It is much more than "the world's biggest consumer products group". The familiar "Anglo-Dutch" tag belies its global foundations. Organic in its structure, it cannot properly be defined as either an organisation or a club. It has been likened to a giant tanker which takes an age to change course, but it has more the characteristics of a fleet in battle order.

Seven or eight years ago we were in a business that was difficult to define," says Niall Fitzgerald, finance director. He tries again. "Unilever has a very diffuse image. We have still not succeeded in communicating in a coherent form what the constituents or the whole represent."

Part of the price of silence, introspection and incoherence has been persistent under-performance in world stock markets, and the group's standing at a stubborn discount to rivals like Procter & Gamble. Mike Angus promised more openness when he took over as chairman of the UK half of Unilever in 1986 and the investor relations roadshow has been on the move since. The result in recent months has been an almost universal shift from "hold" to "buy" in brokers' ratings, but little action among investors.

Angus and Fitzgerald are confident these signals will be translated into actual institutional buying, especially in the US market, out of the bout of buy-out, bust-up and bid speculation in the consumer sector starts to wane. They may, however, face a lengthy wait. Although short-term concerns seem uppermost in fund managers' minds at present, they are rooted in the long-term business of internationalisation of markets. With so much action and promise of his global ambitions, it could be years before a virtually bid-proof entity like Unilever attracts the support it feels it deserves.

Executive vanity is offended by the market's refusal to pay due recognition to Unilever's greatness. But the board is also concerned about its duty to shareholders in ensuring that its stock is properly valued, not to mention the possibility of Unilever's wishing to use an alternative to cash when it makes the next big buy so widely expected in the City. Only this week it announced that it was in negotiation to buy Fabergé, the perfume and personal products group which could cost up to \$3bn (£1.1bn).

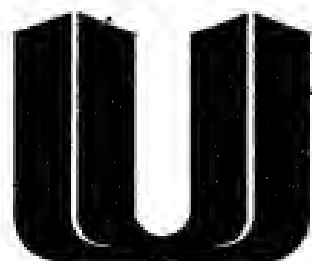
With another nod to history, Niall Fitzgerald speaks carefully: "We have not issued equity for 50 years - and

we have no immediate interest or intention - but we do not want to consider a major strategic move, for example, and then turn away because we don't issue equity."

More big bids like Unilever's purchase of Chesebrough-Pond's are widely expected. Indeed, they are essential if long-term ambitions are to be realised. But Unilever is constantly busy in continuing and accelerating its low-key acquisition programme.

Between 1985 and 1986, as it emerged from the phase in which it disposed of most of its unwanted baggage in paper, transport and packaging, atoned for past acquisitional errors and sought out its core businesses and its lost sense of direction, the group bought an average of 15 new businesses a year. In 1987 it took over a further 25 and in 1988, according to Fitzgerald, the total reached 35.

This is a slender total from the four bid proposals he receives each day from Unilever operating companies, and although it hardly indicates hyperactivity - Unilever has 400 or so growth-hungry subsidiaries around the world - examination of the buys shows the lessons of history have been learnt. All have been in sectors of established Unilever expertise, all in good shape, and all skillfully handled.



"In the last four years we have spent \$4.5bn on acquisitions, made £2.5bn on disposals, and the net amount has been financed by cash flow," Fitzgerald notes.

Among recent important moves, Brooke Bond gave the group a 30 per cent stake in the UK tea business to complement Lipton's 40 per cent in the US. Mearns catapulted Unilever's substantial but mainly in-house flavours and fragrances business into the world number two position and added several more links to its global chain of speciality chemicals.

Chesebrough-Pond's gave its fragmentary personal products business a name, global reach, another chunk of skilled management, an outlet for 40-odd years' research and development work in skin care, and a new perfume business. It brought the group an ideal complement to its detergent arm's toilet soap business, a \$600m high-growth food business in spaghetti sauce... and another big gun with which to attack its US-based competitors in their own backyard.

It also gave Unilever's collective confidence a boost. The speed with which it disposed of Stauffer chemicals and other trappings of Chesebrough's diversification programme was rewarded with admiration from

the City of London. The speed and efficiency with which the personal products core was absorbed in only six months reaffirmed feelings aroused after the Brooke Bond buy that Unilever at last knew what it was about. The group had only recently been humiliated when Procter hustled it out of its bid to take over Richardson-Vicks, and it needed a lift.

The group's tight-knit, but free-flow management structure makes an extremely sensitive organism. Although in formal, management-school terms, operations are directed through a three-dimensional structure based on products, territories and functions like finance and marketing, good and bad news travels swiftly and undistorted to every corner of the Unilever universe.

As Angus points out, there are, at most, only four layers of management between him and the lowliest hand manager in the furthest corner of the world. Six different nationalities are on the 18-man main board. Former ivory towers like the group's research centres have been opened up by the installation of experienced Unilever businessmen in key positions.

Internal movement of the group's corps of 30,000 managers is ceaseless and accelerating. Career paths may cross several times, promoting cross-fertilisation of ideas in the middle ranks of the group where the decisions are increasingly being taken.

Angus harks back to the 1970s. Then, he says, management was a second-class career. "Because of questioning because it looked greedy and people thought you had your hand in the till." Now, says Fitzgerald: "We want people to take high risks. We expect mistakes to be made and we accept them as unavoidable costs."

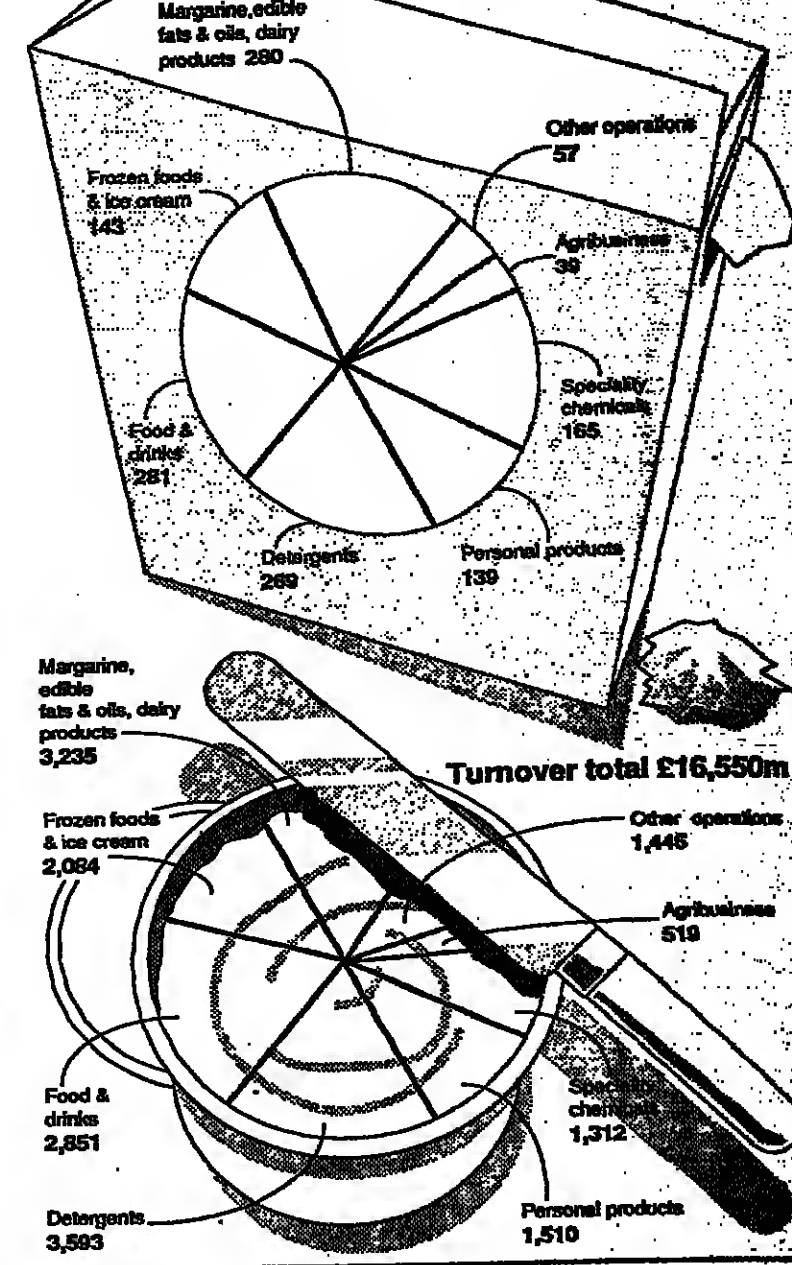
Lipton in the US, for example, operates as a blame-free society. "Once an idea has been accepted it is everyone's idea," he says.

Lipton sales and profits have grown without interruption since 1951 and there is better to come. "Unilever has told us never to slow down," says Blaine Hess, chairman, who is at present engaged in the pursuit of a brace of potential acquisitions. Last June he heard General Mills was planning to open a factory in the east to make a new children's drink which had been a hit on the west coast. Between then and the first week in October, he had researched the market, developed the product, found a co-packer, installed plant, and beaten GM into its new target market with a product which will sell \$47m-worth next year.

"The windows of opportunity are small and move just very quickly," he says. This applies to all his colleagues in Unilever's front line operating companies. And it is increasingly the case for the people at the centre. Long accustomed to a long-range view of the world in which the windows appeared to pass more slowly, Unilever is finding that the universe spins faster now. The opening of the European market, source of 50 per cent of sales, is threatening to sharpen competition in its heartland.

The food business in the industrialised world - source of a similar pro-

Unilever by operations (£million) 1987



portion of turnover - is in a state of flux as the population ages, demand switches from heavily processed products to fresh convenience foods, former mass markets fragment and distribution evolves along British lines into powerful retailer concentrations.

At the same time, consumer markets in the developing world are springing to life. In the Unilever World - a peculiar definition which excludes large parts of the globe - the East Asia and Pacific zone in 1970 accounted for 18 per cent of global gross domestic product. By 2000, says Jan Peelen, the main board director responsible for the region, the proportion will have reached 31 per cent, totalling £13.2bn.

In the medium term, food presents Unilever with its most demanding challenges. Fitzgerald admits that the group's interest is still seen mainly as lying in edible fats. It is trying to establish food in its broader definition as a legitimate "core" business with the international spread, depth and authority enjoyed by margarine, detergents, personal products and specialty chemicals.

Targets must certainly include the acquisition of companies and brand names, especially in the US, through which the company can enter with authority the market for fresh and chilled convenience products with high added-value. In Europe frozen food franchises such as the Birds Eye

name in Britain could provide the proper vehicle, but it has no such interests in the US, where Sara Lee and Campbell have just the catchet Unilever needs.

In the developing world it has long-term plans to apply Old World technology to local staples such as rice so as to introduce the variety, convenience and health benefits of processed foods to consumers there in much the same way as Unilever built its business in Europe and the US.

The long view has been a group characteristic of the group from the beginning of this century when William Hesketh Lever, the founder, established his first palm oil plantations in the east and planted his first overseas soap factory in Germany.

Fitzgerald was still at school in 1922 when Angus, marketing toiles in France, sat on the group's first committee to plan strategy for what was already seen as the inevitable development of an open European market. Angus, himself, was still in shorts when Unilever was digging its far Eastern foundations. Now he is playing a pivotal role in the compilation of both grand designs, supported by a sense of history which has assisted Unilever to its present position and given it the clearest view of its destiny.

Further articles in the series will appear in the Management and Technology pages next week.

GEC's man in reserve

One of the less noticed facts about the possible bid for GEC is that GEC's own board sports a veteran of the biggest-ever buy-out in the US: F Ross Johnson, chief executive of RJR-Nabisco, the food and tobacco group which has just fallen to buy-out specialists, KKR, after the most spectacular auction of the lot.

Johnson was brought into GEC last year at the suggestion of Ronald Grierson, the vice-chairman. Grierson was chief executive of the Industrial Reorganisation Corporation in the late 1960s and it was the IRC which backed Arnold (now Lord) Weinstock in his merger of GEC, AEI and English Electric.

Grierson is a familiar face to Americans as well as British boardrooms. He holds directorships at Chrysler, W. R. Grace and, not surprisingly, RJR-Nabisco.

On the assumption of GEC's continuing independence, Johnson's presence could be increasingly valuable as the big British electronics group builds up its presence in the US. The GEC board looks to him for advice on potential acquisitions.

Johnson told Fortune International recently that there are three things you learn at your mother's knee: "Tell the truth, cash is king and play by the rules." The experience of the KKR affair had taught him that two of the rules did not apply to Wall Street. But he says he still tells the truth.

OBSERVER

Sweet tooth

A tip for employees of County NatWest, where Howard Macdonald is about to take over as chief executive. A Dome Petroleum manager, who worked under Macdonald during the Scotsman's five-year stewardship of the troubled Canadian energy company, used to keep a fully-stocked jar of wine gums outside his office on his secretary's desk. "It was a staple lure," the executive recalls. "It meant that he would come down to my office every day that he was in Calgary."

Italian scene

London theatre may be going through a dull patch at present - musicals collapsing all over the place - but the stream of art shows worth seeing is turning into a flood. At the Royal Academy yesterday people were queuing to get into Italian Art in the 20th Century even before it had officially opened. That was possibly because the Italians had issued too many private invitations. The show is sponsored by Alitalia and Fiat, and the Italians are still trying to make up for the cancellation of their President's state visit to Britain just over a year ago. Still, it started with a splash.

Real banger

The official report of the European Parliament's recent debate on transport records Ben Patterson, the MEP for Kent West, welcoming a grant of £20m for the county's roads. Patterson was talking about the advantages of the Channel Tunnel to what some people call the Garden of England.



"And Bonzo says good-bye as well."

The exhibition opens officially on Saturday and runs to April 9. And while you may conclude that Italian art of the 20th century is not what it used to be, the show is certainly comprehensive and there is a roomful of Modiglianis.

Odds on gilts

Down in Sleepy Hollow, otherwise known as the UK gilts market, the minions have turned a little macabre. One primary dealer in gilts, the newly-named NatWest Gilts, has been taking bets on which of the remaining 21 primary dealers will be the next to pull out. Funtiers are allowed to bet only on who will be the next to leave the market. On this basis it would appear that CL Alexander Laing & Cruickshank is the dealer voted most likely to quit with odds of 6-4. The market, however, appears to know something

that the people at Alexander's do not. Alexander is about to become a primary dealer in Eurosterling securities and says that it is also hiring more staff.

The odds quoted, however, say something about how the punters see some of the bigger names in the market. Nomura Prime Dealers, the two Japanese companies which have been the only new entrants since October 1986, carry odds of 150-1. Of the grand old names of the market, Warburg Securities is quoted at 90-1, Gramercy at 70-1 and BZW at 50-1. Kleinwarps follow Alexander with odds of 6-1 and James Capel is at 15-2.

No amnesty

There is a tradition in Japan of granting amnesties from all sorts of crimes on momentous occasions. Immediately after the war, political prisoners were beneficiaries. More recently, offenders of political financing laws have been the lucky ones on such occasions as the reversion of Okinawa. Thus, after Emperor Hirohito's death, the question has arisen of whether Kakuei Tanaka, the former Prime Minister who was convicted for taking bribes from the Lockheed aircraft company in the 1970s, might be pardoned. With the Recruit political fund-raising scandal still smoldering, Noboru Takeuchi, the present Prime Minister, has apparently decided that such a move for his old mentor would not go down well with the public. He has told reporters that amnesty has never applied to bribery cases. Those involved in the Recruit case have been warned.

Overheard

"In the old days you had to speak at least four languages to get a job in a good European hotel. Now you have to speak at least four languages to stay in one."

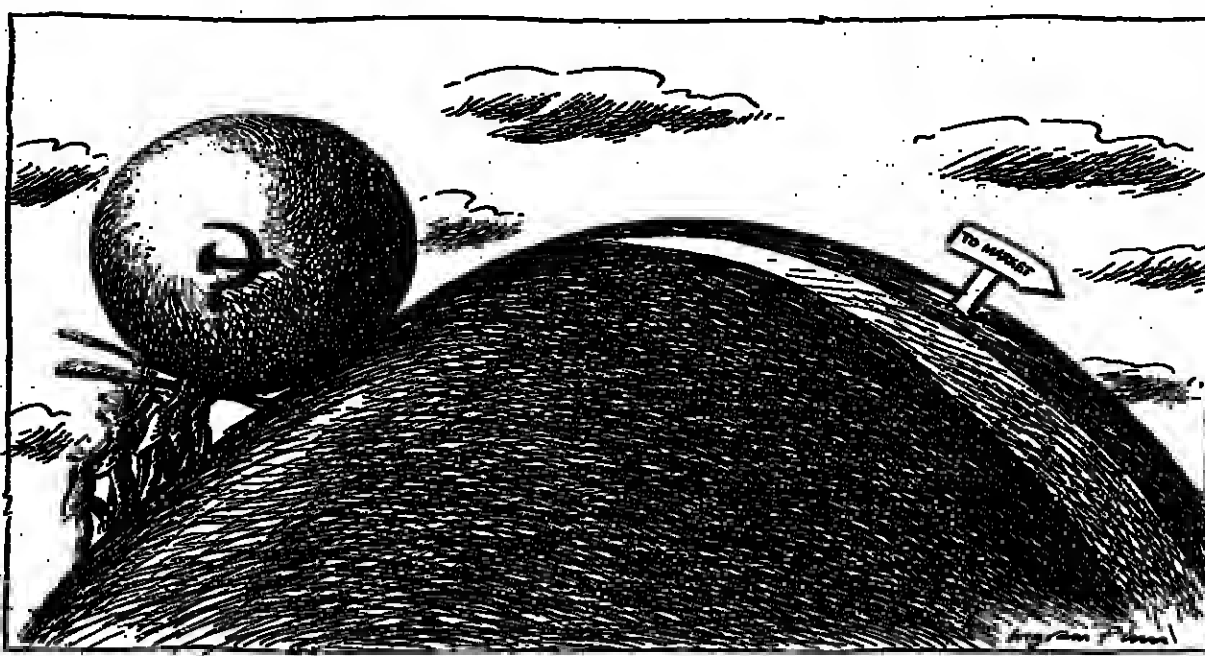
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Jan Winiecki assesses the obstacles which stand in the path of reform in Soviet-type economies

A recent joke in the Soviet Union offers the following definition of socialism: the longest and most tortuous road from capitalism to capitalism. This is as good a starting point as any other for a consideration of economic change in the Soviet system.



How to get the ball rolling

Western readers familiar with the experience of those LDCs which have succeeded in turning their economies outward should keep in mind that in Soviet-type economies the critical mass of initial changes has to be larger than in LDCs, for two reasons. First, the market institutions and instruments in the LDCs, however distorted, were much more developed even at the start of the reform process than they are now in STEs.

Next comes the liquidation of institutions of the command age. Elimination of planning boards at all levels and of intermediate layers of administrative control, dismantling state monopolies of supply and purchase, abolishing rationing institutions - all this would of necessity cover much wider areas than in outward-turning

LDCs. Lastly come more familiar measures: the freeing of domestic prices and finding proper (that is marginal) exchange rates. "Price reforms" pursued so far have often misled external observers of the East European (or Chinese) scene because westerners took for granted that prices had really been freed, while, in fact, they had simply been raised by decree, creating what is known as ratchet inflation.

are well-known to those acquainted with outward-oriented reforms in LDCs, the need to take them quickly is even greater in STEs. So is the need to cut short the time span between both sets of price liberalisation measures (for domestic prices and exchange rates). The usual argument for finding as quickly as possible one's own undistorted comparative advantages and being able to shift resources towards them is valid here, too. There is, however, a more compelling argument for doing it speedily.

to extend the premium rationing phase to 5-7 years borders on the ridiculous. Its authors have learnt little from international economic theory: nor do they seem to know any more about their own economies. Caution should, however, be exercised to ensure a proper sequencing of the external liberalisation. There should be a slower (and controlled) freeing of capital movements than goods movements.

to avoid distortions in relative prices and reduces the danger of a wage explosion. In an indexed economy, bargaining is about real values, not widely dispersed nominal values. If a critical mass of changes reinsured by indexation is supported by monetary correction to bring out excess liquidity from these economies, the transition process would be made smoother still.

To these measures suggested by economic theory, some other less conventional ones may be added. As I have suggested elsewhere, if the *nomenklatura* cannot be beaten it can still be bought out. Party apparatchiks and high level bureaucrats (or most of them) should be offered high compensation for leaving their positions, which would then be abolished.

As far as the West is concerned, large-scale government, or government-guaranteed, loans will not help. They may even do harm if they postpone the much-needed reallocation of resources to both peaceful and more efficient uses.

What might help is the process that foreign aid experts call "institution-building". The change towards a market system has to entail both the contraction of the state sector and the expansion of the private sector.

The author, an independent analyst from Warsaw, pursues research in comparative systems and East European economies. He also teaches at the Catholic University of Lublin.

LOMBARD

Monetarism reborn

By Martin Wolf

"FOR ECONOMIC forecasters, 1988 will go down as the *annus horribilus*. It was the year they all got it wrong. And not just a little bit wrong, but spectacularly wrong." So wrote Christopher Smallwood in the Sunday Times recently.

We are witnessing the birth of a self-explanatory myth, for it is untrue that everyone got it wrong. Moreover, there is a deeper reason for these delusions than just the desire to preserve reputations. The forecaster who got 1988 right relies on a view of the world that forgoes the entire British economic establishment (including the Treasury) believed was dead and buried.

Consider the Treasury's compilation of independent forecasts of February/March 1988. The averages of 11 forecasts for 1988 (with the range in parentheses) were: GDP growth of 2.7 per cent (2 to 3.2 per cent); retail price inflation at 4.2 per cent in the year to the fourth quarter (3.5 to 4.7 per cent); short term rates of interest at 8.9 per cent in the fourth quarter (8 to 9.7 per cent); and the current account deficit at minus \$4.2bn (minus \$3.2bn to \$5.5bn).

Meanwhile, the Treasury's own forecasts were very close to the average of the independent forecasts, with GDP growth of 3 per cent, retail price inflation of 4 per cent in the year to the fourth quarter, and the current account at minus \$4bn.

In the event, GDP growth is unlikely to be much below 4 per cent and may be considerably higher (though we will only know if the Statistical Office manages first to sort out the statistics); retail price inflation was 6.4 per cent in the year to November; short term interest rates were 13 per cent at the end of the year; the current account deficit has been estimated at £13¼bn in the 11

months to November alone. The truth is that almost all forecasters were closer to one another than to the outcome. The exception was the monetarist, Tim Congdon, who produced the following forecast last February (while working at Shearson Lehman): GDP growth of 3¼-4 per cent; retail price inflation at 6¼ per cent in the year to the fourth quarter; short term rates of interest at 12 per cent in the fourth quarter, and the current account deficit at minus \$6bn. With the exception of the current account (on which the forecast was less inaccurate than all the others in the Treasury compilation) this forecast was clearly spectacularly right.

The present conspiracy of silence about Mr Congdon's performance is dangerous. The expansion of demand in the UK that began more than two years ago is the clearest test imaginable - in real life - not merely of the relative weight of fiscal and monetary determinants of demand (given the tightness of fiscal policy) but of the currency versus the banking approaches to monetary analysis (currency being, until recently, the one relatively well-behaved monetary magnitude). To the disinterested observer, the lesson seems inescapable: 20 per cent per annum growth of credit could not be explained away for ever as no more than the fruit of financial innovation.

Growth of credit does have effects, it appears, first on asset prices and ultimately on expenditure, output and income. Nor can governments evade responsibility for these effects, because it is they who determine the relevant rates of interest in a monetary system underpinned by a publicly-controlled central bank.

If the economic establishment is to learn from what has happened in the UK economy it must first have the honesty to accept that the forecasts of those who emphasised broad money (and had the moral courage to stand outside the consensus in so doing) have been proved right in 1988. As Mark Twain would have said, the report of monetarism's death looks like an exaggeration.

LETTERS

Takeovers and GEC

From Mr Edgar Palamountain. Sir, You refer (January 10) to the influence of leveraged bids, spreading from the US, on the vulnerability of large companies.

With regard to GEC it is also surely worth making the more specific comment - that the introduction of consortium finance has introduced a new dimension to the takeover movement.

Bearing in mind always that certain influential parties - bankers, lawyers, advertising agents - have a strong interest in promoting takeovers (the more "hostile" the better), and that making bids is obviously more fun than making widgets, one can only predict an ever more active market in companies, conducted in and across all countries whose rules permit it.

The transactions costs involved will inevitably make the participants less competitive with their rivals in countries whose rules do not.

You do well to raise the "wider question: what is all this restructuring for?" Certainly it would seem to have little to do with the interests of shareholders, let alone the promotion of a responsible share-owning society.

The time has surely come to call a halt and take a much harder look than anyone has taken so far at the implications of a development which has - pretty clearly - got out of hand.

Edgar Palamountain, Wider Share Ownership Council, Jaxon House, 94 St Paul's Churchyard, ECA

Astra v. BSB satellite transmissions

From Mr Andrew Nell. Sir, Raymond Snoddy's article, "Satellite Group Plans Flotation" (January 7), says that British Satellite Broadcasting could link with the proposed Irish satellite system to produce 10 television channels which would "be easily received in both countries."

It is my understanding that under the regulations laid down by the 1977 World Administrative Radio Conference (WARC) the transmission of the Irish satellite could not

'Wage gap must begin to close too'

From Miss DeAnne Julius. Sir, By using an analytical framework which takes insufficient account of Britain's linkages to the international economy in both goods and factor markets, Mr Frank Blackaby (January 11) mistakenly attributes the UK's inflation problem to its recent wage trends. He therefore prescribes exactly the wrong remedy: a long period of slower growth.

This "no growth please, we're British" attitude is the classic Keynesian response to overheating demand in a closed economy with low supply-side elasticity. The reality today in Britain is that labour productivity has finally accelerated above the rate of our European and US

competitors. The productivity gap is beginning to close and so must the wage gap, or international labour mobility will drain the UK of its best performers. Bank of England figures show that in 1987 and the first half of 1988 productivity increased faster than wages so that the real labour cost per unit of output fell by 1 per cent per year.

We should welcome this catch-up of UK wages and productivity, not brand it as the source of inflation. The higher wages and profits resulting from productivity gains have led to a surge in both consumer demand and investment.

In the short run, these will

drive the current account into deficit. But in the longer run, the UK's investment boom is necessary to provide the sustained higher growth - based on non-oil sectors - which can further increase living standards and restore external balance through the supply side.

In an open economy, inflation can best be contained by a steady exchange rate transmitting continual competitive pressure. It would be tragically short-sighted to stamp on Britain's growth just as it develops the roots needed to sustain it.

DeAnne Julius, Institute of Economics, Royal Institute of International Affairs, Chatham House, SW1

Investment allowances have a dual purpose

From Mr Roy Grantham. Sir, In its review last November of the recovery of British manufacturing industry, the Financial Times stressed that the producers have become exceedingly risk averse. It is that failure to stimulate manufacturing industry, which still languishes near 1970 output levels, while our competitors have increased their output by 30 to 70 per cent, that makes the import gap rapidly widen whenever the Government seeks to restore real growth to the British economy.

The abolition of initial investment allowances by the Chancellor did little to encourage the investment necessary to restore manufacturing industry to the vital role that is called for with the fall in North Sea oil exports.

Regrettably, investment allowances gave the greatest benefit to capital intensive industry and were not as well

focused as they should have been. At this time of renewed economic difficulty the Chancellor's first objective should be to stimulate the economic forces which can overcome our difficulties by creating additional wealth - rather than diminishing wealth production which high interest rates and an overvalued currency achieve. The Chancellor should be looking at a new form of allowance for industry related to new investment which actually increases the output of the organisation, rather than new forms of producing the same amount at less cost. Clearly costs are important. Any new investment should aim to reduce costs but the national interest involves an increase in output as well.

Where equipment is being replaced, it will be relatively easy to devise a scale of higher initial allowances for invest-

ment related to the additional production available from the new equipment to be installed. Equally, where companies are starting up, or where a company is expanding its output by an investment which enables it to produce new products, it should be able to claim an increased initial allowance based on the increase in value of its production in one year compared with another.

Thus, at a relatively low cost, we should be able to introduce a mechanism which will concentrate the minds of our industrialists on the steps necessary, in the general interest, to overcome our existing difficulties by expansion rather than by contraction.

Roy Grantham, General Secretary, APEX (Association of Professional, Executive, Clerical and Computer Staff), 22 Worpole Road, SW19

pick up the dozens of stations which we expect to be transmitted in the years ahead on the existing and future Astra satellites. This is an important point because recently BSB has made claims that its system represents the state of the art in satellite television. In fact it is clear that BSB's technology is based on a 12-year-old idea of how best to organise satellite transmissions.

Astra, on the other hand, represents the real cutting

edge because of its ability to produce more channels at a lower cost to programmers and viewers. It is worth noting that since the 1977 WARC not a single commercial direct broadcasting system based on its technical parameters has succeeded, whereas versatile medium power satellites of the type being used by Astra are proliferating rapidly around the world.

Andrew Nell, Sky Television, 31-36 Foley Street, W1

THE BANKER BACK ON HIS PEDESTAL 1979 - WHICH BANKS ARE IN FOR GROWTH? WHICH INDUSTRY SECTORS WHO DARES? (Name comes the euro-60) LATIN AMERICAN TRADE FINANCE GETTING BETTER? THE RETAIL BANK CUSTOMER

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FINANCIAL TIMES

Friday January 13 1989

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HK tightens laws on securities trading

By John Elliott in Hong Kong

HONG KONG is to introduce controversial laws aimed at tightening its securities markets, criticised for lacking ethics and professionalism at the time of the world stock market crash in October 1987.

A bill is to be published today to establish Securities and Futures Commission and to introduce new controls over the markets. These will include powers for the commission - which will have an

annual operating budget of HK\$140m (\$17.9m) - to intervene in suspect firms' affairs and to suspend them or revoke their registration.

The measures are part of the Government's response to an inquiry into the markets conducted last year by a committee under the chairmanship of Mr Ian Hay Davison, former chief executive of Lloyd's of London, the insurance market. However, a row has devel-

oped between the stock exchange and the Government over the commission's powers because the stock exchange believes its own responsibilities for self-regulation will be duplicated and undermined.

"This hinges on brokers' complaints that the commission, which they will be required mainly to fund through a levy on transactions, is unnecessarily large and expensive. "It seems that there will be

duplication of effort with the commission, even though we now have a professional stock exchange council and a professional, experienced chief executive," said Mr Alan Smith, chairman of the exchange's committee on the bill.

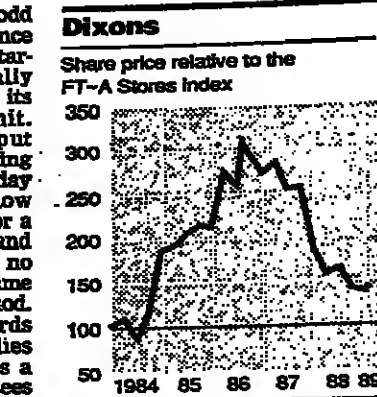
"The size of the commission's budget adds strength to that fear," he added.

The bill will be debated in Hong Kong's legislative com-

mission during the next few weeks, when any changes will be considered.

The Government has modified some proposals contained in an earlier draft so that appeal hearings against commission rulings will be semi-independent and existing brokers will not have to re-register under the new laws. Provisions for searching premises and requiring statements have also been modified.

Trusting to luck and the MMC



There is something very odd going on when a bid reference produces a 7p rise in the target's share price, especially after the bidder has raised its stake to the legal limit. Granted, GEC effectively put its offer price up 20p by buying in the market at 245p yesterday morning. But it would now take at least four months for a fresh bid to be concluded, and Plessey's close at 233p does no more than discount the time value of 245p over that period. Plainly, the market regards clearance by the Monopolies and Mergers Commission as a dead certainty, or at least sees the risk as balanced by the chance of a still higher take-out price.

There is something to be said for that view. As Sir Gordon Borrie made clear yesterday, the OPT is concerned purely with the effects on competition in the UK, which in this case are self-evident. Whether it is in the national interest to ignore these effects is a question for the MMC. Again, GEC/Siemens made no attempt at plea-bargaining at the OPT, offering only plainly unenforceable promises to keep Marconi and Plessey's defence business separate. The MMC will see the real haggling, presumably resulting in the disposal of some of the defence interests - even if there might be problems in finding an acceptable buyer.

None of this amounts to certainty, nor does it take account of the parallel investigation going on in Brussels. The £220m spent by GEC/Siemens in the market yesterday is a grand gesture of confidence; but as the past 12 months have shown, no-one is particularly good at judging competition policy these days, either in the market or among companies themselves.

Compared with some other recent escapades in the property world, Hammerson's defence document is relatively cautious. It has not given any hostages to fortune by putting a figure on the premium its properties might command if the company was to be broken up, but it has thrown out a few tasty morsels which suggest that it would be closer to £13 than £10.65. That said, if Hammerson's defence is to be believed, 1988 marked a watershed in its affairs. Net assets per share, which have increased by a third in the previous five years, have suddenly jumped 64 per cent in a single year, and a 47 per cent rise in

the payout is virtually the same as the entire increase between 1988 and 1987.

However, debating property revaluations is less important in the current battle than trying to work out the hopes and ambitions of Standard Life, which now holds the key to the company's future following its £11 per share hard raid earlier this week. It is hard to see how Rodanco could stand a chance of being bought above £11, and the price has already probably frightened off any prospective white knights. The weakness in the Hammerson share price is indicating a stalemate, but that might be underestimating Standard Life.

Lazard's transformation of the frumpy Raeburn and Romney investment trusts into something that looks like an open-ended offshore umbrella fund to everybody except the UK taxman is one of the neatest ways yet of closing the discount. Shareholders who are fed up with the indifferent performance of the trusts can get out at almost asset value, while others can choose their own combination of geographical spread and indexed and managed funds, retaining the tax advantages of the investment trust. The Pru and other big investors, who can do the same in-house, should be happy to take the money, but enough smaller institutions and private investors may stay to create a reasonably large new vehicle.

Now that Lazard has made the surprising discovery that the Inland Revenue does not care where an investment trust is domiciled, other investment trust managers who lie awake at night worrying about their discounts could well move to Guernsey. The loss of the ability to gear up or buy unquoted companies may deter some; others may refrain for the bad

reason that they do not want the size of the pool to shrink. Those who wait until they are really vulnerable before acting should consider how likely a shareholder list of spivs and arbs would be to stick with it.

Ever since Dixons' profits hit the slide some 15 months ago, the question has been how far its problems are specific either to itself or to its own retailing sub-sector. While it remains unclear how far the company itself is to blame, it is increasingly apparent that electrical retailing is likely to get worse before it gets better; and that while the sector has special problems relating to the gap in new products, it also represents in extreme form the effects of Mr Lawson's concentration on the home-building consumer.

The result in Dixons' first half has been a 10 per cent fall in sales per square foot, and a corresponding gearing effect on margins, which are now under 3 per cent at the pre-tax level compared with nearly 8 per cent in the year 1986/7. It looks as if the 15 per cent fall in pre-tax profits will at least be repeated in the second half, and it is quite possible that the decline will continue into the next year again. The expectation of a bid, implicit in the rating of nearly 11 times earnings, may be misguided - this early in the downsizing, at any rate.

Investors in TSB, if not its management, can be forgiven for looking rather sceptically at the hype surrounding the flotation of the Abbey National. Once upon a time similar great things were being promised for the TSB, but as the latest figures show, it is taking a long time to deliver the goods. For the second year running, its pro-forma earnings share have risen by over 6 per cent, and its performance is paltry compared with the other High Street banks.

However, if the TSB is right and the Abbey National is where it was 10 years ago - in terms of business development - then maybe the Abbey investors should think of selling their free shares and switching into TSB on a prospective yield of 7 per cent and multiple of 5.4. Its balance sheet is one of the strongest and cleanest of any bank in the world, and unlike Abbey National it is no longer largely dependent on a single product.

Bullish markets shrug off a shady past

John Elliott examines the latest attempt to rebuild markets' international standing

AS Hong Kong prepares to move from a rather flat Year of the Dragon to the superstitiously more perilous challenges of the Chinese Year of the Snake, the colony's stock markets and government are gearing themselves up to shake off the misery and stigma of the October 1987 world stock market crash and subsequent corruption scandals.



Shaking off its casino image: The trading floor of the Hong Kong Stock Exchange

The markets have started to move during the past few days with a traditional rally preceding Chinese New Year on February 6. The sharp upwards movement reflects post-Christmas enthusiasm about the colony's booming property market and general economic prospects.

Share prices have risen dramatically to four consecutive post-crash highs, with the Hang Seng index closing last night at 2,879, which is still far below the pre-crash levels of almost 4,000, but well up on last year's performance. There is considerably more sustained buoyancy than has been evident since the 1987 crash closed the stock exchange for three days and caused a HK\$20m (\$255m) collapse of the futures exchange, drawing attention to markets' shortcomings.

Today another major event takes place aimed at rebuilding Hong Kong's international standing when the Government publishes a bill to set up a new watchdog for the securities and futures markets. Details of the bill, which is

causing concern among brokers that the market will be over-regulated by an ambitious bureaucracy, were announced last night by the Government.

"Our aim is to ensure that Hong Kong fully measures up to the standards required of major international financial centres so that we attract the international investing community," Mr Piers Jacobs, the Financial Secretary, said.

The watchdog's job is to help wipe out Hong Kong's international reputation as a casino with flexible and often dubious financial trading practices and to ensure that the stock exchange council will not

again be described as "an inside group which treated the exchange as a private club, rather than a public utility."

That outspoken criticism was levelled at the exchange in May last year by a report of a government-appointed Securities Review Committee under the chairmanship of Mr Ian Hay Davison, former Lloyd's of London chief executive. He said the exchange staff was "ineffective, lacking adequate knowledge and experience" and "insufficiently independent of the governing committee." Mr Ronald Li, former chairman of the exchange, and seven of his colleagues are now

facing corruption charges.

The first stage of the reforms came in September when a new stock exchange council was elected, including people from international firms such as Jardine Fleming and Warley Thomson. Mr Francis Yuen, formerly of Citicorp, a young new chief executive, was also appointed.

Amid some controversy and rancour, this has broken the hold of the colony's small brokers. Both Mr Yuen and his council have taken actions which have shown their determination to bring more regulation and respectability to the exchange's share flotations and

Libya in talks with US oil groups

By Tony Walker in Cairo and Andrew Gowers in London

LIBYA has reopened high-level contacts with US oil companies as part of a bid to establish a working relationship with the incoming Bush Administration and to end the three-year-old official freeze on US business involvement in the country.

Last oil industry representatives and Western officials in Tripoli and elsewhere believe the shooting down by the US of two Libyan jet fighters last week and the continuing row over Libya's alleged construction of a chemical weapons plant has for the time being halted progress towards normalisation.

Before last week's dogfight over the Mediterranean, representatives of several of the five US oil independents involved

in Libya - Conoco, Marathon, W.R. Grace, Occidental and Amerada Hess - are understood to have held a series of meetings with senior Libyan officials in Vienna, Malta, London and Tunis.

The companies, which lobbied heavily in Washington last year for improved relations with Libya, were told that Libya would like them to re-establish a presence in the country. Their assets there were frozen after President Ronald Reagan imposed sanctions on Tripoli in January 1986. However, observers believe that recent events make it less likely that Washington will move swiftly to ease the sanctions in coming months.

Colonel Muammer Gaddafi,

the Libyan leader, has also stopped up pressure on the companies and the US Administration by indicating that he will not renew the three-year "standstill agreement" under which the assets were frozen, when it expires next June. This is widely seen as an implicit threat to nationalise the US companies' assets in Libya, which may be worth as much as \$4bn.

Oil industry representatives say Libya has not spelled out what it will do with the assets when the agreement expires, but they believe it is using the threat of nationalisation to try to persuade Washington to reduce its pressure on Tripoli.

The US is known to be anxious to prevent Col Gaddafi

from benefiting from a seizure of the assets. A substantial sum of Libyan money is also frozen in the US.

Libya's National Oil Corporation has traditionally had close relations with the US independents through production sharing agreements, and wants to regain access to their technology and expertise. A desire to encourage them to return may explain Col Gaddafi's restrained response to last week's air clash.

In an interview with the newspaper USA Today on Sunday, the Libyan leader predicted that relations with the White House under President George Bush would be "very same, very wise."

Background, Page 4

Stoltenburg assurance of openness after 1992

By Anthony Harris in Washington

DR Gerhard Stoltenburg, the West German Finance Minister, gave a strong assurance in Washington yesterday that the unified European market of 1992 would be an open one, and he urged the US and other trade partners to regard it as an opportunity rather than a threat.

"Businessmen will no longer have to adapt to a variety of requirements to gain access to a multitude of individual markets," he said. "American experience in a large-scale internal market should stand you in good stead."

Dr Stoltenburg, who had earlier had lengthy informal discussions with Mr Nicholas Brady, the US Treasury Secretary, said that exchange rate stability should now be achievable, and rejected the idea that a further dollar devaluation would be necessary.

Future progress with US trade, he said, would depend on progress with the internal balance, which was assured, and on the export orientation of US industry.

The bulk of his speech was a strong endorsement of the existing pragmatic approach to policy co-operation among the industrial countries, rather than a rigid or automatic approach.

He claimed that the progress made would create the conditions necessary for the Third and Fourth World debtor nations to earn the foreign exchange they required.

French police trap ETA chiefs

By Peter Bruce in Madrid

FRENCH POLICE have delivered one of the biggest blows in years to the Basque terrorist organisation ETA by capturing its leader, Mr José Antonio Urruticoechea, alias Josu Tena, and the ETA executive's only woman member, Ms Elena Belouqui Reja.

The two were caught in a police trap in Bayonne on Wednesday night. In other raids, the French captured a further 14 active Spanish Basque terrorists and French supporters. The arrests have delighted the Spanish Government, which has quickly begun extradition proceedings.

Mr José Corcuera, the Spanish Interior Minister, said the arrests had been the result of close co-operation between the Spanish and French authorities. "Josu" and "Elena" appar-

ently left their hideaway after hearing news reports about the other arrests.

Mr Urruticoechea, 38, a former bank clerk, is believed to have been the brains behind a number of bombings in Spain, including one which killed 21 people in a Barcelona hypermarket in 1987. He is said to have become ETA's overall commander after the arrest late in 1987 of Mr Santiago Arropesola Sarasola.

Despite its relief at the detentions, the Spanish Government was holding its breath yesterday in the hope that the band's remaining commanders would not break their first ever unconditional ceasefire - albeit just for 15 days - made a few days ago.

That offer is rumoured to have come after a secret trip

recently by Mr Corcuera to talk to exiled ETA leaders in Algeria. Mr Pierre Joxe, the French Interior Minister, paid a quiet visit to Spain in November, adding fuel to speculation after the ceasefire offer that much interrupted talks between Madrid and ETA leaders might be revived.

ETA has said, however, that its latest ceasefire offer had been made to encourage talks on the so-called KAS alternative, a series of demands Madrid would find impossible to accept. The demands include the incorporation of Navarre into the Basque Country, the removal of the Civil Guard and other Spanish police units, an amnesty for ETA prisoners and the right to self-determination for the Basque country.

G7 likely to convene soon

Continued from Page 1

the process of international cooperation.

G7 officials said the planned meeting, under discussion since shortly after the election of Mr George Bush as the next US President, would primarily be a chance for non-US ministers and central bankers to become better acquainted with Mr Brady, who will continue as Treasury Secretary in Mr Bush's Administration.

Although Mr Brady attended last September's annual meetings of the International Monetary Fund and World Bank in West Berlin, he was newly in office and left most of the talking to Mr Alan Greenspan, chairman of the Federal Reserve Board, the US central bank.

Bush fills last two key Cabinet posts

Continued from Page 1

The selection of Mr Bennett will please US conservatives made uneasy by the moderate caste of most of the Cabinet appointments.

As Education Secretary, in a post President Reagan had originally promised to abolish, Mr Bennett made his mark by vigorously promoting educational excellence and attacking the educational establishment, the Supreme Court, tuition loans defaulters and even opponents of the US-backed Nicaraguan contra.

He visited and taught in more than 100 schools, amass-

ing a collection of critics, who said he needlessly politicised nonpolitical issues about which there had been bipartisan agreement.

Mr Bennett is believed to have offered himself for job to the vice-president, for whom he had campaigned, and Mr Bush then offered the post to Senator Dennis DeConcini, an Arizona Democrat, who turned it down.

Mr Bush also announced several major appointments to the State Department, selecting Mr Lawrence Eagleburger, a close aide to former Secretary of

State Henry Kissinger, as Deputy Secretary of State; General Vernon Walters, UN ambassador, as ambassador to West Germany; and Mr Henry Catto, former Pentagon spokesman, as ambassador to Britain.

Mr Bush's Cabinet was to meet for the first time last night.

Despite efforts to make it ethnically and sexually diverse, it is predominantly white male, with two Hispanics, one woman and one black among the 14 Cabinet secretaries and one woman as trade representative.

WORLD WEATHER

Algeria	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8
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FINANCIAL TIMES COMPANIES & MARKETS

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INSIDE

Biting the heads off jelly babies

It's time to marshal the liquorice/allsorts men. Bessett Foods, manufacturer of some of Britain's best-known sugar confectionery, including jelly babies, faces a £83m hostile bid from Procordia of Sweden. Mr "Bev" Stokes, chairman, says Bessett is not for sale and "neither is it looking for a white knight." Nevertheless, Procordia has put the company into play and other confectionery groups, including Cadbury Schweppes and Rowntree, are tipped in the City as likely to enter the fray, reports Lisa Wood. Page 23

Trusting in originality

In one of the more original reconstructions in the investment trust sector recently, the Romney and Raeburn trusts are to be turned into an open-ended Guinness-based investment company. The novel feature is that this new vehicle expects to have UK investment trust status, thus retaining certain significant tax advantages. Page 22

Ups and downs of Zambia's industrial landscape

As one door closes another opens. Copper, the mainstay of Zambia's economy, accounts for about 90 per cent of foreign exchange earnings but production is declining as ore becomes more difficult to extract from the country's 50-year-old mines. Meanwhile, black Africa's first example of a Californian high-tech agricultural system could well pick up some of the foreign exchange slack. In two articles Nicholas Woodworth looks at the importance of these industries to Zambia's well being. Pages 19 and 28

The good, the bad and the tired

The stock markets of France, West Germany and the Netherlands celebrated the closing month of last year with active business and near 1988 highs. At the other end of the spectrum, the Spanish and Swiss bourses had their thinnest trading of the year. The Spanish market fretted about the country's economy and the Swiss retired exhausted from the excitement over Nestlé's liberalisation of registered shares. Page 49

Tight time for loose knitting

Fashion has proved a fickle mistress for Europe's yarn producers. The likes of Coats Virella of Britain and Philcar and Prouvost of France rode a tide of popularity for easy-to-knit, bright, baggy sweaters in the mid-1980s. Since then, however, the hard knitting market has been in the doldrums. Page 18

Market Statistics

Bank lending rate	3%	London share index	2435
Discount rate	2%	London traded options	21
European options each	30	London traded options	21
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Jacksons	19	Wardle Storeys	24
		Wardley Australia	19

Chief price changes yesterday

FRANCE (FRF)		Germany	127.4 + 11.1
Paris 3000	497 + 10	Dacia de Paris 957	+ 248
Paris 1000	288 + 15	Deutsche 511	+ 28.9
Paris 500	183.5 + 3	UFO-Localtel	430 + 31
Commodity	247 + 2.5	Parlo	
Cost Index	272.5 - 1.6	OFF 95	12.1 - 3.9
NEW YORK (D)		Worway (Yves)	
Dow	124 + 1.5	Alcote Klein	620 + 100
IBM	24 + 2.5	Talabris	1200 + 100
Lang Light	133 + 2	Telran	2200 + 270
IBM	171.5 + 2.1	Repsol Inds	1220 + 120
IBM	25.5 + 1.5	Dargo	1080 - 90
IBM	257 + 257	Immunobio Repts	1850 - 140
London (Pence)		Italy	
IBEX	497 + 10	Italy 1000	277 + 8
IBEX	455 + 10	Italy 500	177 + 17
IBEX	455 + 10	Bathurst Ship	1555 + 50
IBEX	224 + 10	Spain-Gasco	208 + 10
IBEX	455 + 10	San Life	925 + 12
IBEX	455 + 10	Turnbull Scott	222 + 11
IBEX	455 + 10	Yves Klein	225 + 16
IBEX	455 + 10	Parlo	
IBEX	455 + 10	GWR GP	625 - 10
IBEX	455 + 10	Hannover A	875 - 10
IBEX	455 + 10	Leontis	335 - 15

Why defence is the key to the battle

Hugo Dixon and Terry Dodsworth look at the continuing struggle between GEC and Plessey

THE FUTURE of Britain's defence electronics industry lies at the heart of the decision to launch a Monopolies and Mergers Commission investigation into the GEC-Siemens bid for Plessey.

The consortium had hoped to convince the Office of Fair Trading that it could erect an impenetrable Chinese wall between GEC's defence activities and the acquired Plessey activities. But once the OFT became convinced that it would be impossible to construct a permanent, watertight division of this kind, a reference became inevitable.

This decision effectively puts the bid proposals back at a similar point to the argument that raged over competition in the UK defence industry two years ago. At that time, the MMC blocked GEC's hostile offer for Plessey mainly on the grounds that the Ministry of Defence would be faced with one large defence electronics contractor. The Ministry, it argued, would have no domestic alternative for many of its key requirements.

GEC had hoped to avoid a repetition of this issue by its deal with Siemens, the West German electronics group, which will be taking an equal part in Plessey's UK defence business if the deal goes through. Siemens, it had argued, would ensure that the former Plessey interests did not play second fiddle to GEC's own Marconi defence subsidiary.

The MOD would continue to have two determined competitors in those fields where it has them

at the moment, and although these would be connected through a series of interlocking shareholdings, there would be no collusion except, perhaps, in some research areas.

Plessey has consistently contested this argument on the grounds that it is hard to see the logic of combining the UK's two defence activities without trying to achieve some manufacturing and other economies between them. In going along with this view, Sir Gordon Borrie, the Director General of Fair Trading, has also taken the attitude of the MOD into account; and the MOD has again, as in 1986 when the last bid was turned down, been broadly opposed to the combination of the two companies.

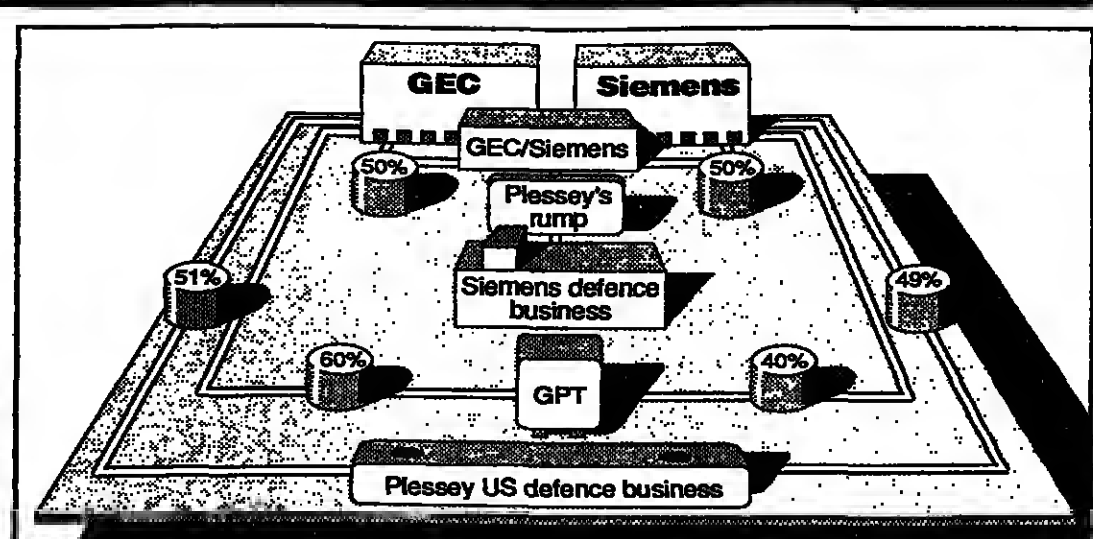
On the other hand, the MOD has indicated that this time round it might be prepared to consider a deal where there were elements of parts of defence activities where it particularly wants a rival bidder. This idea of agreeing to a restructuring of a business in the process of a bid - the so-called plea bargaining concept - is one that has been gathering force in Britain of late. It was mentioned on the very first day of the GEC/Siemens offer, when Lord Weinstock, GEC's managing director, indicated that he would be willing to talk about areas which might cause concern in Whitehall.

The OFT, however, seems not to have taken the plea bargaining issue seriously because, in its view, there was no concrete proposal on the table from GEC/Siemens.

Three other main issues have been raised at the OFT stage of the investigation. First is the question of competition in telecommunications. In one key sense, the new bid for Plessey is different from the last in this area, because Siemens would emerge as a major partner in the UK telecommunications industry. But the OFT, and all the UK authorities concerned from the Department of Trade and Industry to the Office of Telecommunications, are agreed that GPT, the telecommunications joint venture formed between GEC and Plessey in the wake of the 1986 takeover battle, needs an international partner of the stature of Siemens.

Second is the business of traffic control systems, which the MMC will look at alongside defence. Plessey and GEC dominate this industry in Britain, so the merger would leave the Department of Transport and local authorities without alternative UK suppliers. But the OFT clearly feels that this problem is a minor one that could be easily circumvented.

Third is the question of the European element involved in the bid. GEC has made much of this, claiming that it is leading the way towards restructuring the European electronics industry. The OFT clearly feels that there is a case to be made for this, in which the narrow interests of competition in Britain wider to be balanced against the wider issue of Europe's competitive position in important growth



Structure of proposed joint venture referred to the Monopolies and Mergers Commission

try needs to be restructured if it is to compete against the Japanese and Americans. The implication will be that this will more than compensate any loss of competition in the UK market.

The Anglo-German consortium no doubt still harbours some hopes that this will be enough to convince the regulators to give its bid the green light. However, given the objections from the Ministry of Defence to the bid in its present form, it seems fairly clear that GEC/Siemens will soon have to get down to plea-bargaining.

Since both the MOD and the consortium have indicated that they would be prepared to engage in such a process, there are clearly the makings of a deal. What is still unclear is precisely what the MOD would demand and whether this would be acceptable to the bidders.

The investigations in the UK and Europe will give Plessey and Lazard Brothers, its merchant bank, a valuable three months to devise ways of escaping GEC/Siemens clutches.

Lazard will certainly continue to try to put together a consortium bid for GEC as a defensive strategy. It should be known within a matter of days whether it has been able to construct such a consortium. But a bid for GEC would inevitably be kicked into the Monopolies Commission, where it could be investigated in tandem with the GEC/Siemens bid for Plessey if it materialised quickly enough.

A key objective of any Lazard bid for GEC would be a commitment from one member of the consortium, most probably AT&T of the US, to buy a slice of GPT, the 50-50 telecommunications joint venture between GEC and Plessey, at a sufficiently high price. This would put a price tag on GPT which GEC/Siemens would have to match, if and when their bid cleared the regulatory hurdles.

If Lazard failed to put together a consortium, Plessey's chances of remaining independent would be reduced. However, Lazard presumably has several fall-back positions, including a search for a white knight, which could conceivably include Siemens.

Chevalier clears way for Arnault to take control at LVMH

By Paul Betts in Paris

MR Alain Chevalier resigned yesterday as chairman of the fortune Most-Hennessy-Louis Vuitton (LVMH), the French luxury products, champagne and cognac conglomerate, clearing the way for Mr Bernard Arnault, the young financier, to take power today.

Mr Chevalier has headed the group since the takeover of Most-Hennessy and Louis Vuitton merged in June 1987, but LVMH has been plagued by rivalry among its major shareholders.

Yesterday he cited this conflict as the reason for his resignation. An LVMH board meeting today is expected to confirm the appointment of Mr Arnault, the head of the Financiers Agache group, as the new chairman of the LVMH executive board. Mr Arnault's father is already chairman of the group's supervisory board.

Mr Chevalier's resignation had been widely expected after the recent increase by Mr Arnault and his partner Guinness, the British drinks group, of their shareholding in LVMH. Jacques Rober, the holding company 60 per cent controlled by Mr Arnault and 40 per cent by Guinness, now owns about 40 per cent of LVMH shares and 30 per cent of the voting rights in the company.

Mr Chevalier, who has run Most-Hennessy for the past 18

Bond says he will not bid for Lonrho

By Bruce Jacques in Sydney, Ray Bashford and David Waller in London

MR ALAN BOND, the Australian businessman, said yesterday that he has "no current plans" to take over Lonrho despite amassing a 21.6 per cent stake in the London-based international trading group.

GEC's chairman of Bond Corporation broke the three-month silence about his intentions, which he has maintained in the face of fierce attacks by Lonrho, during an interview with a television station he owns in Sydney.

"We are not necessarily seeking control of the company," he said. "Certainly, Lonrho is not an acquisition target for us at the present time."

The Takeover Panel is examining the comments and is expected to hold discussions with Samuel Montagu, Bond's merchant bank advisers. The panel has sometimes prohibited for several months bids by people who have made statements similar to that by Mr Bond.

Lonrho shares closed down 15p to 355p, after falling to 325p, as speculation of a takeover next month subsided.

Analysts suggested that Mr Bond's move could be designed to take the heat out of the Lonrho share price before buying additional shares.

Mr Bob Carpenter of Kitcat & Aiken said Mr Bond was showing a "substantial" paper loss on his stake, having bought the shares for an average price of between 570p and 580p. "If he is going to come out at a profit, he will have to sell on a would-be bidder. And a bidder would be much more interested in a 29 per cent stake than a 21 per cent stake," Mr Carpenter said.

Mr Bond expressed surprise at the hostile reaction of Mr Tiny Rowland, chief executive of Lonrho, to the acquisition of the holding and again dismissed Lonrho's critical 94-page analysis of Bond Corporation as "rubbish".

"I thought he (Mr Rowland) was quite prepared to see us become a major shareholder and maybe even negotiate a bid for the whole company," Mr Bond said.

"We're satisfied as our half-year results come out at the end of January and our full year's results at the end of the year, it (the Lonrho report) will be shown to be just the piece of rubbish that I've said it was," he added.

Mr Terry Robinson, a Lonrho director, said Mr Bond's comments supported his company's belief that the Bond group could not afford to launch a bid.

Mr Robinson disagreed with Mr Bond about the meetings with Mr Rowland. "Mr Rowland did not want Bond to build up his holding," Mr Robinson clearly misinterpreted the situation if he thought Mr Rowland was ever likely to negotiate a bid with him.

Mr Bond said the Bond Corporation group debt had been cut substantially to about A\$5bn (\$4.3bn) and he hoped this would encourage a review of the group's credit-rating. He said the company was planning a further A\$1bn in asset sales this year.

He said the recently acquired Bell Resources had cash receivables which, by March, would allow the total repayment of its remaining debt of about A\$350m. Lonrho court moves, Page 6; Bond Philippines offer, Page 19

Hammerson property revalued at £2.48bn

By Nikki Tait

HAMMERSON, the British property group contesting an unwanted £1.3bn (\$2.3bn) bid from Rodamco, the Dutch property company, yesterday unveiled its updated portfolio revaluation, showing net assets per share of £10.55.

This compares with the 650p a share figure given for end-1987. However, because of Hammerson's "rolling valuation" system, that earlier figure was not the result of a full external valuation.

Along with the net asset figure, Hammerson said it expects pre-tax profits of £74m for 1988, an increase of 36.4 per cent, and earnings per share of 31.2p, up 38.7 per cent. The board is forecasting a final dividend of 14p, making a total for the year of 17p - 47.8 per cent up on 1987.

The £10.55 level was slightly below some of the market's expectations and Hammerson said yesterday from 85p to 87p. The heavier voting ordinary shares gave up 25p at 555p. Both levels are still well above Rodamco's offers of 75p and 81p respectively.

The Hammerson valuation has been done in accordance with the RICS guidance notes by a number of surveyors under the supervision of Jones Lang Wootton. It includes five development properties with a value of £145.2m.

The valuation puts a figure of £2.48bn on the Hammerson portfolio. Jones Lang Wootton has also calculated that "additional costs which would be incurred by a purchaser in acquiring the properties individually at these values" would amount to £53m - or another 36p a share.

If the group's properties were sold, the capital gains liability is estimated at about £55m.

Yesterday Hammerson also claimed that there was additional worth in the portfolio. For example, River Plate House in London, sold for £140m, would have been valued at about £100m.

The company claimed that the uplift in net asset value was "quite out of line" with increases seen at other large companies in the sector. It said it was still considering its next move and has a week to revise its offer.

Background, Page 24; Lex Page 12

Cerus gives terms for Dumenil bid

By George Graham in Paris

CERUS, the French holding company of Mr Carlo de Benedetti, the Italian financier, will today unveil the terms for its bid for control of Dumenil Leblis, the financial group of which it already owns 47 per cent.

The bid, to be presented by Banque Indosuez on Cerus's behalf, will offer 2.5 Cerus shares for every one of Dumenil's, valuing the financial group at FF1.77bn (\$711m) at Tuesday's share price, the last before dealings in the two companies were suspended on the Paris stock exchange.

Financiers involved in the deal say the parity of 2.5 to 1 represents the average of the two companies' share prices over the second half of 1988. A comparison of revalued net asset value per share - higher at Cerus - and of return on capital - slightly higher at Dumenil - would have given a parity of 2.35 Cerus shares for each one of Dumenil's.

At Tuesday's close, however, the Dumenil share price stood at FF1,175, 2.58 times the Cerus price of FF454.

The 26.8 per cent stake Cerus holds directly in Dumenil is valued in the company's balance sheet at FF1,163bn. In addition, CIR, Mr de Benedetti's main Italian holding company and the principal shareholder in Cerus, owns 4.7 per cent directly in Dumenil, bought over the last three months.

Comparisons of net asset value for the bid used the book value of the Dumenil stake, not the estimated economic value of FF2,142bn valued by Cerus in December.

Board meetings of the two companies are due to be held today.

The combined group, may resembling Midl before its merger with Axn, with a capital base of FF1,06bn

1988

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1989

INTERNATIONAL COMPANIES AND FINANCE

US study delivers blow to Zantac

By James Buchan in New York

A NEW Swedish drug heals ulcers more quickly and effectively than Zantac, produced by Glaxo of the UK, according to an important research study published yesterday.

Omeprozole is currently sold in Sweden, the Netherlands, Switzerland and Luxembourg as well as Singapore. Analysts and drug industry experts are uncertain about the threat posed by Losec to Zantac, which has transformed Glaxo from a medium-sized drugs group into one of the UK's most successful companies.

The study, which was published yesterday in the New England Journal of Medicine, is the latest salvo in what could be a fierce battle for the \$50m world ulcer market between Glaxo, Astra of Sweden and Merck of the US, which will market the new drug in the key US market.

The wide-ranging study, which covered 602 patients in 13 countries, says that a new drug marketed by Astra in part of Western Europe and known as Omeprozole healed stomach ulcers faster and prevented recurrent symptoms better than ranitidine or Zantac.

Drexel aims to recruit former SEC chairmen

By James Buchan in New York

DREXEL BURNHAM Lambert, the scandal-beset Wall Street investment firm, is seeking to hire Mr John Shad, former chairman of the Securities and Exchange Commission, in a bid to rehabilitate itself with US regulatory authorities.

Chemical Banking unveils strong earnings growth

By Roderick Oram in New York

CHEMICAL Banking, holding company for the sixth largest US bank, has reported strong earnings growth for last year reflecting a number of favourable factors including improved corporate finance and bond trading and the turnaround of the settlement of pension obligations.

Other positive factors were gains from venture capital activities, asset securitisations and sales and a decline in provisions for loan loss reserves to \$363.7 from \$1.49bn a year earlier. Negative aspects were smaller gains from sales of investment securities and higher income taxes.

Chemical's spread on total investable assets widened to 3.72 per cent last year from 3.41 per cent in 1987. Its primary capital ratio improved to 9.68 per cent from 7.58 per cent and its assets contracted to \$67.2bn at December 31 from \$78.2bn a year earlier, reflecting disposal of some non-strategic businesses and non-core assets.

Laurentian in joint stock plan

By Robert Gibbons in Montreal

LAURENTIAN Mutual Insurance, parent of Canada's third largest integrated financial services group, is becoming a joint stock company.

GE and Toshiba set up venture

By Roderick Oram in New York

GENERAL ELECTRIC of the US and Toshiba of Japan announced yesterday a wide-ranging joint venture for lighting products which, as a first step, will build a fluorescent tube plant in the US with output aimed at both domestic and Japanese markets.

They will equally fund the \$25m plant at GE's 46-year-old lighting facility at Bucyrus about 70 miles from Cleveland, Ohio. Annual production of 20 and 40 watt fluorescent tubes totalling some 40m in number will begin in 1990.

The US market has become ferociously competitive in recent years. GE, along with GTE and Philips of the Netherlands, a close second and third in the US wall behind it, have all invested heavily in new plants.

Bear Stearns surges in second quarter

By Karen Zagor in New York

THE BEAR Stearns Companies, parent of the medium-sized Wall Street investment firm, yesterday reported a surge in profits for the three months ended December thanks mainly to investment banking activity and transactions on its own account.

Net profits for the second quarter were \$63.3m or 73 cents a share, compared to \$50.0m, or a loss of 3 cents a share after payment of preferred shares dividends for the same period a year earlier when it lost \$9m pre-tax on arbitrage and options during the October Crash.

Revenues for the quarter were \$62.6m, up from \$42m the previous year. The 1987 figures were restated to reflect a change in fiscal year-end to June 30 from April 30.

The company also announced that it will begin a Dutch auction sell order offer for 4m of its common shares, about 5 per cent of the total, starting today and ending on February 10. Shareholders will be invited to tender shares at prices ranging from \$12 1/4 to \$14.

The firm will plead guilty to six felonies and pay \$650m in fines and penalties but must also gain approval of the plea bargain from the SEC. It is known to be insisting on tighter management control at Drexel Burnham, particularly at its large and lucrative junk bond business.

One view is that the appointment of Mr Shad, a tough campaigner against Wall Street malpractice while at the SEC, would be an elegant way of appeasing Mr David Ruder, his successor as SEC chairman, and Mr Gary Lynch, the commission's enforcement chief between 1981 and 1987.

Allegheny rejects accepted bid

By Karen Zagor in New York

IN AN about-face move, Allegheny International has rebuffed a \$12m takeover offer from Donaldson, Lufkin & Jenrette which had accepted last November. Allegheny, a maker of consumer appliances, has been operating under protection of the bankruptcy courts for a year.

The decision to spurn the offer from the New York investment bank came after DLJ's proposal last weekend to sell two of Allegheny's profitable units to Littlejohn & Levy, a merchant banking group which had originally competed for all of Allegheny.

The beleaguered group last year reported a net loss of \$17.7m on sales of \$650.6m. Its net profit peaked in 1979 when it reported a \$7.5m gain on sales of \$1.55bn. Since then the company has been plagued by problems, including the replacement of most of its senior managers in 1986 for alleged misuse of corporate funds.

None of Bear Stearns' executive officers, including members of its executive committee, or directors intends to tender any shares in the offer. A spokesman said that the firm will not incur additional debt to repurchase the stock.

Intl Paper seeks go ahead for French bid

By Our Financial Staff

INTERNATIONAL Paper, the world's largest paper producer, yesterday signalled a significant expansion of its European presence by filing for regulatory approval in France to launch a takeover bid for Ausdat-Rey, the European market leader for photocopy paper.

Details of the bid were not disclosed, although the Société des Bourses Françaises specified that the offer covers all of Ausdat-Rey's stock. It then suspended the target company's shares at their Wednesday closing price of FF612 (\$98) each.

Despite the lack of details, Paris stock analysts estimated that the US company's bid would probably be launched at a per-share price between FF600 and FF700. This would value all the company's stock at between FF1.95bn and FF2.10bn.

THE ROYAL BANK OF CANADA

NOTICE OF PARTIAL REDEMPTION

TO THE HOLDERS OF 9% DEBENTURES DUE FEBRUARY 15, 1992 OF THE ROYAL BANK OF CANADA

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Trust Indenture bearing formal date of April 15, 1971 (as supplemented) and the Supplemental Trust Indenture bearing formal date of February 9, 1977 (hereinafter collectively referred to as the "Trust Indenture") between The Royal Bank of Canada (hereinafter referred to as the "Bank" and Montreal Trust Company (hereinafter referred to as the "Trustee"), as Trustees, providing inter alia for the creation and issue of 9% Debentures of the Bank, that C\$1,090,000 aggregate principal amount of 9% Debentures due February 15, 1992 of the Bank in coupon bearer form in the denomination of C\$1,000 each bearing the distinguishing letter "G" and the under-mentioned distinguishing numbers, namely:

Table with 2 columns: Distinguishing numbers and corresponding values. Includes numbers like 15 1658 4103 5616 8823 and values like 5657 10175 11480 13052 14482 16246 18148 20061 21829 23396 24741 26294 27737 29286 30802 32050 34088 35728 38473.

have been selected by lot by the Trustee for redemption on the 15th day of February, 1989 for sinking fund purposes only. All such Debentures so selected will be redeemed on February 15, 1989 in lawful money of Canada at the principal amount thereof upon presentation and surrender of the said Debentures (accompanied by the interest coupons appertaining thereto which mature after February 15, 1989) at the option of the holder, at any of the following paying agents:

ORION ROYAL BANK LIMITED, 71 Queen Victoria Street, London EC4V 4DE, as Principal Paying Agent; The Royal Bank of Canada, The Royal Bank of Canada Building, 1 Place Ville Marie, Montreal H3C 3B5; The Royal Bank of Canada (France) S.A., 3 rue Scribe, 75440 Paris; The Royal Bank of Canada A.G., Gutfelstrasse 85, 6000 Frankfurt/Main 1; Chase Manhattan Bank Luxembourg S.A., 47 Boulevard Royal, Luxembourg; Credit Suisse, Paradeplatz 3, CH 8021 Zurich; Swiss Bank Corporation, Aeschengraben 1, CH 4002 Basle; Union Bank of Switzerland, Bahnhofstrasse 45, CH 8001 Zurich; Westdeutsche Landesbank Girozentrale, Herzogstrasse 15, D-4000 Düsseldorf.

Debenture Holders should detach the February 15, 1989 coupon and present it in the usual way.

NOTICE IS ALSO HEREBY GIVEN pursuant to the terms of the Trust Indenture, that all interest on the 9% Debentures so called for redemption shall cease to be payable from and after the said 15th day of February, 1989 and coupons for interest to accrue after such date upon said Debentures shall be void.

DATED AT LONDON this 13th day of January, 1989 THE ROYAL BANK OF CANADA MONTREAL TRUST COMPANY, Trustee by ORION ROYAL BANK LIMITED A member of The Royal Bank of Canada Group

CGE CONVERTIBLE BOND ISSUE. Compagnie Générale d'Electricité (CGE) issues convertible bonds for a total amount of FRF 3.2 billion. This issue will help finance CGE's continued investment in energy and communications. CGE is France's largest industrial group in the private sector and the 30th largest group in the world, according to Fortune Magazine's 1988 sales ranking. The advertisement includes a 3D bar chart showing financial metrics: NET MARGIN (18.2%), SHAREHOLDERS' EQUITY (100%), NET INCOME (100%), SALES (100%), and PROFITABILITY (100%). It also lists key areas: GROWTH, WORLD LEADER, and INNOVATION.

Handwritten text: "Johannes K. S. G." in a box.

NOTICE OF REDEMPTION
To the Holders of
AHFC OVERSEAS FINANCE N.V.
11% Guaranteed Bonds Series E-1, Due February 15, 1994

NOTICE IS HEREBY GIVEN that pursuant to the provisions of Article Six, Sections 608 and 609 of the Indenture dated as of February 15, 1984, among AHFC Overseas Finance N.V. (the "Issuer"), Alaska Housing Finance Corporation, as Guarantor (the "Corporation") and Bank of America National Trust and Savings Association, as Trustee, \$26,824,000 principal amount of the Issuer's 11% Guaranteed Bonds Series E-1 due February 15, 1994 (the "Bonds") will be redeemed on February 15, 1989 (the "Redemption Date") in satisfaction of the balance of the Sinking Fund Payment due on said date and from moneys scheduled to be deposited in the General Account of the Corporation Redemption Fund at a Redemption Price equal to 100% of the principal amount thereof, together with accrued interest thereon at the rate of 11% per annum to the Redemption Date.

Pursuant to Section 704 of the Indenture the Trustee has selected the following Bonds for redemption on February 15, 1989:

Bearer Bonds in the Denomination of \$1,000 Each

Table listing bond serial numbers for redemption, organized in columns. Includes numbers like 7 640 7700, 8 541 1103, etc.

Table listing bond serial numbers for redemption, organized in columns. Includes numbers like 14881 15273, 14882 15274, etc.

Vertical text on the left margin: "g unvel", "rowth", "epted bid", "French", "SSUE", "MADE IN U.S.A."

30400	30401	30402	30403	30404	30405	30406	30407	30408	30409	30410	30411	30412	30413	30414	30415	30416	30417	30418	30419	30420	30421	30422	30423	30424	30425	30426	30427	30428	30429	30430	30431	30432	30433	30434	30435	30436	30437	30438	30439	30440	30441	30442	30443	30444	30445	30446	30447	30448	30449	30450	30451	30452	30453	30454	30455	30456	30457	30458	30459	30460	30461	30462	30463	30464	30465	30466	30467	30468	30469	30470	30471	30472	30473	30474	30475	30476	30477	30478	30479	30480	30481	30482	30483	30484	30485	30486	30487	30488	30489	30490	30491	30492	30493	30494	30495	30496	30497	30498	30499	30500
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Main table containing financial data, likely a list of bonds or securities with columns for various identifiers and values.

On the Redemption Date, the Redemption Price will become due and payable upon each Bond in this coin or currency of the United States of America as at the time of payment is legal tender for the payment of public and private debts therein. Interest on the Bonds will cease to accrue on and after the Redemption Date. Payment of the Redemption Price will be made on and after Wednesday, February 15, 1989, upon presentation and surrender of the Bonds, together with all appurtenant coupons maturing subsequent to February 15, 1989 at the offices of any of the following paying agencies:

- List of paying agencies: Bank of America NT and SA, Bank of America NT and SA, Bank of America NT and SA, Bank of America NT and SA, Banque Internationale A Luxembourg, Bank of America NT and SA.

All bearer bonds surrendered for redemption must be accompanied by all interest coupons maturing subsequent to the Redemption Date. An amount equal to any missing coupons will be deducted from the principal amount.

It is required by the Internal Revenue Service that if you are a U.S. citizen you must provide your Social Security number when submitting bonds for redemption.

AHFC OVERSEAS FINANCE N.V. BY: BANK OF AMERICA NATIONAL TRUST AND SAVINGS ASSOCIATION, as Trustee

INTERNATIONAL COMPANIES AND FINANCE

Danish insulin groups to merge

By Hilary Barnes in Copenhagen

NOVO Industri and Nordisk Gentofte, Denmark's two largest pharmaceutical companies, announced an agreed merger yesterday with a view to creating a company large enough to be a major player in the increasingly competitive world market for pharmaceutical products.

Industrial enzymes and Nordisk is a leading producer of blood coagulants and growth hormones. This is not a merger of necessity, as both companies are in good financial health.

Nordisk-Novo will be run in tandem by the two chief executives of the merging companies, Mr Ovlisen of Novo and Mr Henry Brønnum from Nordisk. Most of the other members of the corporate staff will come from Novo.

Control of Novo-Nordisk will remain in the hands of the Novo-Nordisk Foundation, which will hold the DKr30m of A shares carrying 10 votes each. The B share capital will total DKr500m. The B shares carry one vote each.

ABB clinches Italian deal

By Alan Friedman in Milan and Will Dufforce in Geneva

THE long-awaited merger of the power generation businesses of Italy's state-owned Finmeccanica group with the Italian operations of Asea Brown Boveri (ABB) was signed in Rome last night, creating a company expected to have total annual sales of \$1.4bn.

per cent of the world market, making it the world's ninth biggest such business. Neither Finmeccanica nor ABB could provide financial details of the transaction yesterday. Both said this was because the terms have not yet been set under which ABB is acquiring the Italian industrial assets of Franco Tosi, a private power generation company to be folded into the new joint ABB-Finmeccanica company.

labour relations, a high level of education and we will bring in the technology. One of Mr Barnevik's aides pointed out that Italy offered particularly good export financing facilities for countries in Latin America and Africa.

Skandia moves nearer Vesta acquisition

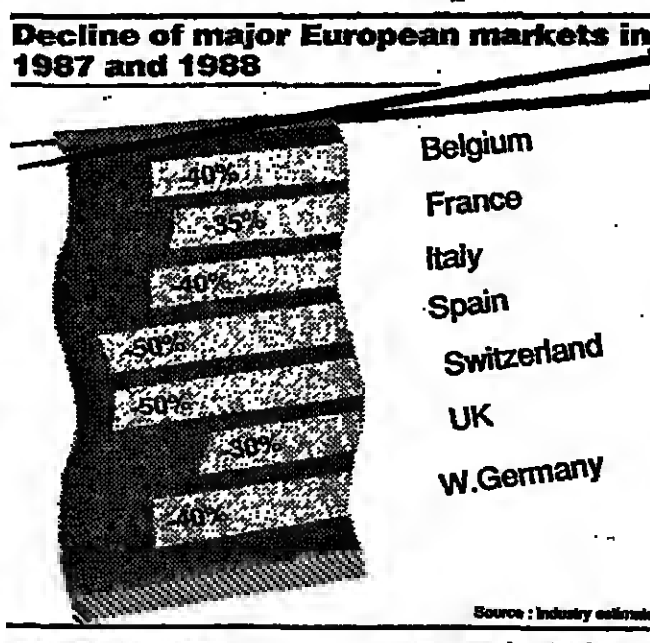
By Karen Fosell in Oslo

SKANDIA, the leading Swedish insurer, yesterday cleared the first hurdle in its attempt to acquire Vesta, Norway's second largest insurance group, by gaining the acceptance of Vesta's board for a Nkr800m offer made in December.

A knitted pattern of cost-cutting

Alice Rawsthorn on the decline of Europe's hand-knitting industry

IN the closing weeks of 1988, the vast Coats Viyella hand-knitting mill at Salach in West Germany ground to a halt. The mill, with its workforce of 660, is the latest victim of the slump which is devastating the European hand-knitting industry.



has closed one of its hand-knitting companies. Initially the cost-cutting intensified the industry's problems by flooding the market with surplus stock, which has since been absorbed. The European industry is no longer burdened by over-capacity and the surviving companies should start to enjoy the benefits of rationalisation.

Even the industry's strengths turned into weaknesses. Behind the folksy facade of little old ladies clicking their knitting needles, hand-knitting is one of the most advanced areas of textiles in terms of new technology. Many other areas of textiles, such as clothing production, are still labour intensive with low levels of automation.

3,200 to 2,850 in the last two years. In 1988 alone Coats withdrew from manufacturing in West Germany with the loss of 600 jobs, and cut its UK workforce by 130 to 800. Sirdar, one of the largest manufacturers in the UK, has seen its labour force fall by 300 to about 800 since the slump began. Recently, Allied Textiles became a significant - and possibly predatory - shareholder in the company.

Some of the smaller players have beaten a retreat. Last autumn Dawson sold KSW to its West German management, having despaired of bringing the business back to profit. In the UK, Lister has withdrawn from the market and Tootal

the look lingers on into the chilly months of the autumn and winter, it might revive demand for the sort of ethnic-inspired knitwear that is easy to knit by hand. And if the hand-knitting market revives, the European companies that have survived the slump will become very, very profitable indeed.

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDR) IN NIPPON SECURITIES CO., LTD. EDR holders are informed that Nippon Securities has paid a dividend to holders of record September 30, 1988. The cash dividend payable is Yen 13.5 per Common Stock of Yen 50.00 per share.

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The Financial Times will be publishing its annual survey on SWITZERLAND on MONDAY, 3rd APRIL 1989 This survey will focus on the Swiss economy, politics, industry, exports and, last but not least, Switzerland's position with respect to the European Community.

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legrand New acquisition in Portugal Legrand has acquired SIFE, Portugal's leading manufacturer of low voltage electrical fittings, with sales of approximately FRF 65 million in 1988.

A/S JYSKE BANK U.S. \$100,000,000 Subordinated FRN due 1995

YORKSHIRE BUILDING SOCIETY \$10,000,000 Floating Rate Subordinated Notes due 1999

INTERNATIONAL COMPANIES AND FINANCE

South African insurer in talks for UK stake

By Jim Jones in Johannesburg

SOUTHERN LIFE, South Africa's fourth largest insurance group, is negotiating to acquire a stake in an unnamed British life office.

Negotiations are expected to be completed within a month and are running in parallel with those of Mr Morris Bernstein, Southern's former deputy chief executive who has cancelled plans to emigrate to Australia and who is expected in Johannesburg to become the British company's managing director.

It appears that Mr Bernstein has been negotiating independently with the British insurer for some months, though he has denied it on several occasions. The proposed acquisition is one of a number by South African groups seeking to diversify out of their own country. Southern is controlled by Anglo American Corporation whose Minoro affiliate is at present bidding for Censol.

dated Gold Fields of the UK. Mr Bill Haslam, Southern's executive director, would not disclose the identity of the British company yesterday, though he said Southern hoped to buy an interest rather than full control.

He added the South African Reserve Bank had given exchange control permission for the purchase through the financial rand market which does not involve an outflow of capital from the country. Insurance analysts in Johannesburg say the acquisition is likely to become another springboard into Europe for the Anglo American group. At the end of March 1988 Southern had total assets of R7.5bn (\$3.2bn) and a pre-tax income during the financial year of R1.2bn.

This company's official announcement says the acquisition is expected to have little immediate effect on Southern's profits.

Ford chief in Europe moves after 11 months

By Kevin Done, Motor Industry Correspondent

MR ALEX TROTMAN, chairman and chief executive of Ford of Europe for only 11 months, is to be moved to a new post with Ford's North American operations with effect from February 1.

He is to be replaced as chairman of Ford of Europe by Mr Lindsey Halstead, 68, at present vice president of Ford's Latin America and Asia-Pacific automotive operations. Mr Trotman, Ford of Europe's first British-born chairman and chief executive, who filled the number two European job from 1984 to February 1988 as president of Ford of Europe, has been promoted to a newly-created post as executive vice president of operations for the North American automotive side.

He becomes an executive vice president, joining an inner circle of six existing executive vice presidents at Ford Motor in the US from whom the successors will probably be chosen for the present chairman, Mr Donald Petersen, and the vice chairman and chief operating officer, Mr Harold Poling.

Mr Halstead, who joined Ford in 1982, held a series of finance functions for Ford in Argentina and Brazil before becoming Ford division controller in 1971 and supply and distribution manager for Ford's parts division from 1973 to 1975.

Much of his career has been spent in Latin America and he was general manager of Ford of Mexico from 1975 to 1979 and president of Ford of Brazil from 1975 to 1982.

Mr Halstead joins Ford of Europe at a time when its profits are close to record levels in a booming new car market, but when its market share has been slipping.

Last year it was one of the few European car makers to suffer an actual drop in sales, volumes with an estimated fall of 1.2 per cent to some 1.46bn units, when the total market grew by some 4.6 per cent to a record 12.99bn units.

Ford of Europe's market share dropped last year to 11.3 per cent from 12 per cent.

High-tech route into Zambia

Nicholas Woodsworth on investment opportunities in Africa

From the air over Lake Kariba in southern Africa, it looks like an enormous experiment in avant-garde art: 25 bright green circles, each a kilometre across, spilled on to the dusty brown Zambian landscape.

The circles are in fact made up of millions of young cotton plants and are the first examples of a high-technology agricultural irrigation system that is well-known in California but newly arrived in black Africa. From the centre of each circle a spidery 500-metre-long arm mounted on outside electrically driven wheels slowly sweeps around like the hour-hand on a giant clock, providing near-maintenance-free irrigation throughout the year.

Centre pivot irrigation, as it is known, could one day provide for much of Zambia's foreign exchange earnings through cash crop exports, and make the country self-sufficient in wheat. For the moment it is proving to be the most attractive foreign investment opportunity in Zambia.

The Gwembe Valley Develop-

ment Company (GVDC), the concern responsible for the 2,000-hectare irrigated cotton and wheat project on the northern shores of Lake Kariba, was only the first of several companies to have been formed as the result of new types of agreements worked out between international agricultural companies, institutional and private foreign investors, and the Zambian Government.

With a wide range of remittance, tax, and foreign exchange retention incentives now offered, at least six other companies, including the Irish-based Maststock and the British multinational, Lonrho, have negotiated international financing packages to undertake large-scale farming operations in the country.

GVDC's majority shareholder is a UK subsidiary of Lummus Industries of Columbus, Georgia, the largest producer of cotton ginning machinery in the world. Lummus, with a 33 per cent shareholding in GVDC, provided \$2.5m in equity as well as a \$3.8m bridging loan pending

disbursement of loans by two institutions: the International Finance Corporation, an affiliate of the World Bank that lends to private enterprises at commercial rates, and DEG, the West German finance company for investment in developing countries.

Both made loans to GVDC and took equity in it. The IFC lent \$8.7m and took a 17 per cent equity share, while DEG lent \$2.9m for 12 per cent. The other two shareholders, Hoechst and Linco, the cotton manufacturing parastatal, made their equity contributions in local Zambian kwacha.

One innovative aspect of foreign-financed agricultural projects in the country is the Bank of Zambia's involvement in debt-equity swaps.

Faced with critical shortages of hard currency, the central bank has accumulated large foreign exchange debts to local creditors. As its chances of honoring these debts in the near future remain minimal, foreign companies seeking local funds for start-up costs

have been able to purchase individual debts for discounts of up to 75 per cent.

Creditors are satisfied to recuperate at least a portion of the foreign currency owed them, while the bank settles the debt transferred to the foreign company in full, but in local currency equivalents.

Using the debt-equity option, GVDC bought more than \$5m of discounted debt. "Without such a facility GVDC would have been a non-starter," says Mr Aubrey Peiris, GVDC group financial director. "Local start-up costs are high and rising."

He points out that the system has advantages for the Government as well while it discharges its debt obligations with no foreign exchange costs, it is funding operations that will eventually earn large amounts of hard currency. It is in labour management, however, that GVDC faces its greatest difficulties. Despite offering villagers more than twice the average national wage, few are tempted as there is so little to buy that money has no great value.

FAI gains rest of New Zealand brokerage

By Bruce Jacques in Sydney

THE CURRENT spate of deal-making in the overcrowded Australian stockbroking industry continued yesterday as participants jockeyed for a strategic position in the bear market.

In two unrelated deals, FAI Insurance acquired the outstanding 50 per cent of Morrow and Benjamin, the New Zealand broker, from Wardley Australia, and MBI, a Malaysian-owned financial, revealed itself as a substantial shareholder in Jacksons, one of only two listed Australian brokers.

The FAI deal continued the trend for Australian financial services groups to buy into New Zealand brokers while the country's stock market, and hence stockbroker values, is still suffering from the October 1987 markets crash.

No price was disclosed, but FAI picked up its initial 50 per cent stake in Morrow and Benjamin last year, when it bought Met Life Group, the New Zealand insurer, for NZ\$90m (US\$67m).

The Australian move on New Zealand stockbroking started in earnest early last year when Potter Partners bought into Buttle Wilson, Ord Minnett followed in November with a 50 per cent stake in O'Connor Grieve. FAI already controls 100 per cent of Sydney-based stockbroker Pembroke Securities.

MBI's emergence with a 10.56 per cent stake in Jacksons has inevitably aroused speculation that the firm may move for full control, especially with Jacksons' share price languishing at around 80 cents. This is well below the latest stated asset backing of A\$1.92, and a huge discount on its 1987 peak of A\$4.30. At current prices, the group is capitalised at less than A\$7m (US\$4.4m).

The Jacksons' share register has been unstable since the company announced a pre-tax loss of nearly A\$10m for the latest June half following a disastrous bad debt experience. Most notably, large shareholders Joseph Gutnick and Vestcorp were bought out by a Jacksons executive.

Nedlloyd shows net profit of Fl 140m for last year

By David Brown in Amsterdam

NEDLLOYD, the Dutch shipping and transport group, yesterday announced a preliminary net profit of Fl 140m (\$63m) or Fl 40 per share for 1988, down from a previous management estimate of Fl 48 per share.

The result compares with a net loss of Fl 1.01bn for 1987, when the group took a controversial Fl 911m write-down of offshore drilling units and ships. That write-down is still being challenged in an Amsterdam court.

The result for 1988 excludes the estimated Fl 70m income from Nedlloyd's sale of a 60 per cent stake in Transavia, the tourist airline, which has been held up by European Community competition authorities in Brussels.

The airline will instead remain fully consolidated in the Nedlloyd group until the

issue has been resolved by Brussels. KLM, which is to operate the airline and is taking 40 per cent of the share package (with the other 20 per cent going to unnamed private investors), is optimistic the issue will be finalised before the end of this fiscal year on March 31.

Nedlloyd also announced plans yesterday for a five-four-one share split to be put before its shareholders for approval at its AGM in June. Both shipping markets and the exchange rate of the US dollar improved during the second half of the year to Nedlloyd's advantage, and most analysts reacted positively to the statement.

Nedlloyd shares climbed from Fl 274 to Fl 279 before trading was halted earlier yesterday afternoon. Trading will be resumed today.

Savings bank in plan for Sunnmørsbanken rescue

By Karen Fosell in Oslo

A RESCUE plan has emerged for the troubled Sunnmørsbanken, a medium-sized Norwegian commercial bank, which was saved from insolvency when the central bank and the Guarantee Fund of the commercial banks intervened in September as lenders of last resort.

A board appointed in September by the Banking, Securities, Insurance and Exchange Commission has found a buyer for the bank, which otherwise faced liquidation.

The buyer, Sparebanken Møre, a large savings bank, is to raise Nkr200m (\$30m) through the issue of primary capital certificates (PCCs), a relatively new financial instrument similar to preferential shares listed in Oslo.

Sparebanken will supply another Nkr50m, turn Sunnmørsbanken into a fully-owned

subsidiary and change its name to Forretningsbanken Møre. However, the plan will have to clear several obstacles, including gaining acceptance from Norway's Finanza Ministry and possibly approval from the Storting (parliament).

The new bank will remain a commercial bank but Norwegian regulations would normally require it to become a savings bank, like that of its new owner.

The terms and amount of a soft loan to be arranged for the new bank by the central bank will also have to be clarified. Sunnmørsbanken's liquidity problems stem from losses on loans to the petroleum sector, shipping and shipyards and fish-farming. In 1987 the bank suffered losses of Nkr179.8m compared with profits in 1986 of Nkr11.1m.

Bond's Philippine nickel mine offer declared void

By Richard Gourlay in Manila

MR ALAN BOND, the Australian businessman, yesterday offered \$320m for the mothballed Nonoc nickel mine in the Philippines but the Government immediately declared the bid void because he did not post a large enough deposit, Philippine officials said.

Dalhoid Investments, Mr Bond's family investment company, was the only bidder out of 14 companies that had previously shown interest, according to Mr Vicente Jayme, of the Philippine Asset Privatisation Trust (APT), which is responsible for selling Nonoc.

Dalhoid offered only a \$2m deposit with its bid, instead of 10 per cent of the amount offered as stipulated in the tender procedures, Mr Jayme said. Mr Peter Matheson, an executive director of Dalhoid Nickel Management, said, however, his company was not pre-

pared to put up \$32m because, as had been pointed out to the APT, the tender documents were significantly defective in that they omitted a number of important factors: for example, the project's tax status or how the cost of refurbishing Nonoc would be treated. Dalhoid estimates the cost at over \$100m.

There had also been suggestions that there might be a legal challenge to the APT's right to sell Nonoc, he said. "In the circumstances, we had to take a prudent course and elected to put on the table a reasonable sum."

Mr Matheson said his company was still willing to negotiate with the APT. "Reopening Nonoc would be of tremendous value to the Philippines," he said. "And we are probably the only people in the world with the technical and financial ability to rehabilitate it."

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*1987 Institutional Investor survey



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TSB Scotland plc	Union Bank of Switzerland London Branch
Yorkshire Bank PLC	

Participants

S.F.E. Bank Limited	Banco di Roma London Branch
Malayan Banking Berhad	Banco di Santo Spirito London Branch
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January 1989

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NEW ISSUE

DECEMBER 1988



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December, 1988

INTERNATIONAL CAPITAL MARKETS Japanese warrant issues flood in

By Andrew Freeman

NEW ISSUE activity slowed slightly yesterday after the hectic days at the beginning of this week. However, there were enough deals to confirm the year's early trends, with the US dollar sector and Japanese equity warrant issues catching the market's attention. The full impact of planned Japanese equity warrant issues has not yet hit the market, but there are confident forecasts from leading Japanese houses that January will see heavy volume. The absolute amount could be more than \$7bn for the month, with January 18, 19 and 26 singled out as days when new issues will be particularly numerous. Sumitomo Chemical Company came to the market yesterday with a \$400m four-year issue with warrants attached which are exercisable from February 22 1989 until January 20 1992. The indicated coupon is 4.5 per cent and final terms will be set on January 19. According to the lead manager, Nomura International, the issue met an extremely

good reception. "Better than we had hoped," said an official. Demand was very strong in Tokyo, but was also evident in Europe. Priced at par, the bonds were trading at a sharp premium at 107 bid. A smaller deal was launched for the Daishowa Paper Manufacturing Company Ltd. The \$100m bonds mature on February 9 1993, are priced at par and carry an indicated coupon of 4% per cent. Final terms will be set on January 19. The paper sector has been performing well on the Tokyo stock exchange and the lead manager, Nikko Securities Europe, said there was reasonable Japanese demand. The \$100m seven-year issue is also callable after four years, but the lower profile name of the borrower meant that interest was slower. According to the lead manager, Shearson Lehman Hutton, the

proceeds were said to have been swapped into sub-Libor funding. The Abbey National Building Society tapped the D-Mark sector, issuing a DM250m seven-year bond carrying a 6% coupon. Priced at 101 1/2, the non-callable bonds had a mixed reception, trading at less than 2.25 bid at one stage before rallying to close less than 2.15 bid, just within total fees of 2 1/2 per cent. The lead manager was Westdeutsche Landesbank Girozentrale, which said buyers had been largely domestic institutional, rather than retail investors. In the D-Mark secondary market, selected supranational issues were up as much as 1/2 point, due mainly to short covering, while the rest of the sector traded quietly. In Switzerland the foreign bond market remained firmly in the doldrums. The secondary market saw sharp losses of up to a full point on many issues, while on the primary market Austria's 5 per cent issue was trading at less than 2 1/2 bid compared with Wednesday's 2 1/2 bid.

Oesterreichische Kontrollbank 20-year paper was less than 4 1/2 bid against less than 5, and Heron 5 1/2 per cent 10-year bonds were down 1/2 at less than 2 1/2 bid. There was talk among dealers that these lower levels gave the market a more realistic feel and that prices should stabilise. Bank alters sterling issue rules

THE Bank of England has told Eurobond houses they will be permitted to underwrite sterling securities puttable before the fifth year under certain circumstances, despite its current rules governing issues maturing over the next five years. However, Eurobond underwriters will not be allowed to duplicate the structure of a controversial £100m six-year issue launched on Monday for Abbey National Building Society that is puttable after four years. Those bonds carry a coupon of 11% per cent and pay interest at 10 basis points over the then-prevailing ten-year starting swap rate in investors who hold them beyond the put date in 1993. For its part, the Bank only says it will approve issues "on a case-by-case basis." It had approved the Abbey National Eurobond on the grounds that the bonds were likely to be held for six years. But syndicate officials said they had been told that bonds puttable before the fifth year would only be approved if the post-put interest rate was set at time of launch. Eurobonds carrying unknown post-put interest rates are unlikely to be approved. Similarly, bonds carrying post-put interest rates so high they virtually encourage investors to redempt their bonds will not be approved. Setting post-put rates at launch requires underwriters to purchase forward rate agreements to hedge positions. While the structure will undoubtedly be more expensive for borrowers than that used by Abbey National, cost savings to be achieved in the first few years of the bond may well outweigh the added expense. Abbey National's bond structure is particularly advantageous because fixed-rate funds in the two- to four-year area can be swapped into floating-rate borrowings at rates substantially below Libor. Longer term borrowings currently earn less attractive rates when swapped.

Bank alters sterling issue rules

By Norma Cohen

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Norway to axe foreign exchange curbs

By Karen Fosell in Oslo

NORWAY PLANS to follow Sweden and remove foreign exchange restrictions, according to Mr Bjorn Skjogstad Aamo, Norway's Secretary of Finance. Some moves in this direction have already been implemented. Effective from January 1, the range of companies able to buy foreign exchange has been widened to include most companies which obtain a licence from the central bank. Previously, limitations allowed only export companies access to foreign banks and currency. Other measures being studied include lifting the ban on sales of Norwegian bonds abroad. A 1984 law allows only foreign insurance companies to make such purchases, according to insurance companies needing "technical reserves" to protect their requirements for Norwegian currency are allowed to purchase the bonds if they secure a licence from the central bank.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount m., Coupon %, Price, Maturity, Fees, Book runner. Includes entries for US DOLLARS, CANADIAN DOLLARS, AUSTRALIAN DOLLARS, DEMARK, SWISS FRANCS, FRENCH FRANCS, SDR, DANISH KRONER, LIRE.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Large table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Change on day 0 on week 0. Includes sections for US DOLLAR STRAIGHTS, OTHER STRAIGHTS, FLOATING RATE, CONVERTIBLE BONDS, and SWISS FRANCS.

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UK COMPANY NEWS — GEC AND SIEMENS

Warnings about the ramifications of a successful takeover are voiced in two reports
Asset stripping threat to chip operation

By Hugo Dixon

A WITHERING attack on the effect that a GEC-Siemens takeover would have on Plessey's semiconductor business is contained in a report from the University of Sussex.

The report, to be published at the end of the month, says a takeover would be an "unmitigated disaster for Plessey and perhaps the UK semiconductor industry." It would represent another milestone in the decline of the UK's information technology industry, with Plessey's innovative chip-making operation being subjected to asset stripping by GEC.

The report, by the university's Science Policy Research Unit, which often advises the Government on high-technology issues, examines the industrial logic of the GEC-Siemens bid in three sectors: micro-chips, telecommunications and defence.

Although highly critical of the bid from the chip industry's perspective, it believes that there are good reasons for GEC, Siemens and Plessey bringing their telecommunications interests together. It has mixed feelings about the possible effect on the defence indus-

try. The unit makes three general points about the logic of the bid:

- Restructuring of the UK electronics industry is inevitable in the run-up to 1992. The progressive formation of three trading blocks — Europe, North America and Japan — makes it desirable for the domestic industry to tie itself more decisively into the European industrial framework. Given their small size, however, UK companies run the risk of being absorbed by stronger overseas partners.
- There would be little rationalisation of production following an successful bid in the medium term. Long-term benefits might come from greater financial muscle, shared technological development and from the companies staking out larger corporate territories.
- GEC and Siemens could hardly be more different in management style. "One is an accountant's firm, the other an engineer's firm, each epitomising the faults of either approach." In the long term, such differences could lead GEC and Siemens to divide

Plessey, with the UK company taking all of its defence interests and the West German company taking its telecommunications and chip businesses. At present, GEC and Siemens are planning to operate Plessey's businesses as a series of joint ventures.

The unit attacks GEC's involvement in the semicon-

In the long term, management differences could lead the two companies to divide Plessey

ductor industry as a "history of retreat, indecision and a commitment to government subsidy and protected military markets." This it compares with Plessey's "innovative niche market strategy." Plessey specialises in the production of semi-customised chips called ASICs, in which it is one of the world's leading companies.

GEC would close down Ples-

sey's chip operations if it gained control of the company, the report claims. Because GEC would not be prepared to allocate sufficient investment, Plessey would probably be subjected to "asset stripping and the withdrawal from competitive and risky markets such as ASICs."

Control of the chip operations by Siemens would be only marginally better. The German company might be prepared to support Plessey's technology programme, but the strategies of the two companies are probably not complementary and there is no obvious synergy. "Siemens might find Plessey's style difficult to accommodate within its organisation."

However, considerable benefits are seen from a merger in telecommunications. This would help secure the future of GPT, the 50-50 telecommunications venture between GEC and Plessey.

"GPT would not be able to fund the next generation of public exchanges on its own, and it is no longer viable to be duplicating a national champion in each member state (of

the European Community) because that way lies economic madness and political chaos."

Even so, the report warns that GEC would be deceiving itself if it thought the German group would give GPT access to its world-wide distribution channels.

The report also says that, in the long run, Siemens' superior technical and commercial power would enable it to control GPT.

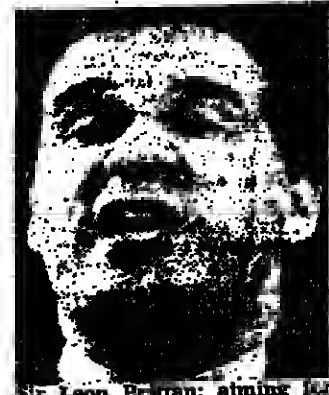
In the defence industry the effect of a merger would be to "end any pretence of competition in the main defence electronics markets, at least from UK sources." However, the report suggests that this may not be so important in the future, as Britain's Ministry of Defence seeks to buy more products from European defence companies.

The GEC-Siemens bid for Plessey: *The Wider European Issues. Available from January 1989 from SPIR, University of Sussex, Mantell Building, Falmer, Brighton, East Sussex, BN1 9RF.*

Brittan launches EC inquiry on wider competition effects

By William Dawkins in Brussels

A FORMAL European Commission inquiry into the GEC-Siemens bid for Plessey was launched yesterday by Sir Leon Brittan, commissioner for competition policy. Sir Leon said there was a *prima facie* case that the offer was covered by Article 85 of the Treaty of Rome, outlawing any kind of agreement likely to distort competition. As such, it warranted a full investigation.



Sir Leon Brittan: aiming EC ruling within three months

"If you are removing the independence of one major company from the arena, you are removing the amount of competition there is."

Sir Leon stressed that this was only a preliminary view. Information would be gathered from all parties over the next few months before Brussels made a final decision.

It is rare for the commission to get involved in the defence industry because that is outside the EC Treaty. However, Sir Leon pointed out that he would only be ruling on the wider competition implications, and would not impinge on the UK authorities' right to decide for defence reasons whether or not to clear the bid.

Meanwhile, officials said they were in daily contact with GEC but had received no notification of the possible retaliatory takeover bid from Plessey and its supporters. That would inevitably spark off a fresh EC inquiry along the same lines.

Sir Leon's announcement came a few hours after the UK Government's decision to refer the consortium offer to the Monopolies and Mergers Commission, along with assurances from commission officials that the Brussels authorities would try to make a ruling within the three-month timetable for the MMC's own decision.

be unlikely to stick to the MMC's deadline if they wanted to block the bid, because that would spark off a much longer procedure.

Yesterday's investigation will only hinge on whether the formation of a consortium of competitors to bid for Plessey contravenes EC law. It cannot touch on whether the bidders would be also abusing their dominant position.

The commission lacks the power to act until after the newly merged group has been formed and been shown to abuse dominance. Plessey has demanded a separate inquiry, now being pursued by the commission, into that aspect of the bid, under the EC Treaty's Article 86.

The merger regulation, moving slowly towards agreement from member states, would practically remove that problem for the commission by allowing it to vet in advance potentially anti-competitive takeovers.

Corporate advisers are, however, behaving as if the regulation was already in place, which is why GEC and Siemens notified the commission of their plans last month.

Telecommunications suppliers fear W German slant

By Terry Dodsworth, Industrial Editor

COMPONENT manufacturers in the UK telecommunications industry are generally opposed to the takeover of Plessey by a GEC-Siemens consortium, according to a leading industry research body.

Fears that control by the GEC-Siemens combine would lead to a preference for West German suppliers at the expense of British manufacturers are also widespread among small to medium-size equipment producers, the Telecommunications Research Centre (TRC) said yesterday.

tions industry, both domestically and world-wide," the report says. "This has already resulted in an industry of 35 key companies in the early 1970s being reduced to not more than six major players in 1988."

Mr Jack Stockdale, project director at the TRC, said yesterday that there was a conviction in the UK telecommunica-

tions industry that Siemens, the West German group, would eventually absorb GPT entirely if the Plessey deal were allowed to go ahead.

"I don't see how GPT could operate in competition with Siemens in West Germany," he said. "And in the UK, smaller manufacturers are worried because their business depends so much on GPT."

The report also suggests that the increased market power of the combined GPT and Siemens operations would represent a serious threat to STC, the UK's other large telecommunications supplier. STC has been active in the consortium trying to mount a counter-bid for GEC.

The report argues that Siemens is interested in taking over GPT because of its recently modernised telephone exchange manufacturing plant at Liverpool. This facility is one of the best in the world, according to the TRC, largely because of Plessey's investment. A takeover could well lead to a "research and development stripping exercise in which the major gain would be for Siemens."

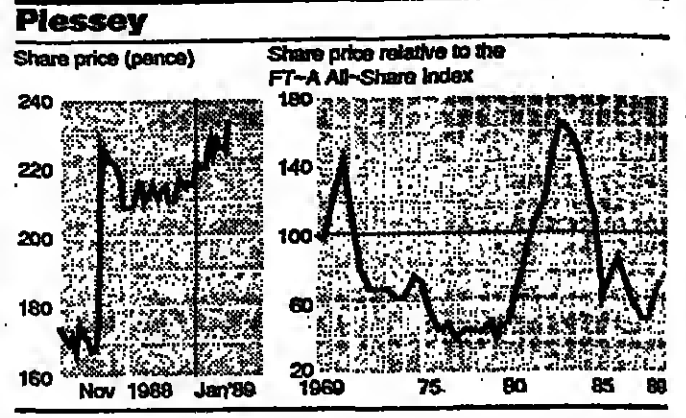
The TRC also stresses that the UK is losing out in telecommunications trade with Western Europe.

In 1986, it says, Britain had a trade deficit in these products of Ecu 65.4m, but this rose to

Ecu 78.6m (about £50m) in 1987. West Germany, on the other hand, had a surplus of Ecu 184.1m in 1986, rising to Ecu 205.4m in 1987.

The UK's largest deficit within the European Community has been in West Germany, where it stood at Ecu 2.2 bn in 1987.

Effect of the GEC-Siemens bid for Plessey. Published by the TRC, 4 The Square, Barnham, West Sussex, PO23 0BB.



Mr Jack Stockdale, project director at the TRC, said yesterday that there was a conviction in the UK telecommunica-

Company	%
Nthn Telecom	25
AT&T	21
Alcatel	14
GTE	8
Ericsson	8
NEC	8
Siemens	8
ITT (now Alcatel)	4
Others*	5

* Including 1.2% between Plessey and GEC
Source: US National Telecommunications and Information Administration

Company	%
AT&T	25.3
Alcatel	12.5
Siemens	12.2
Nthn Telecom	10.5
Ericsson/CGCT	8.3
NEC	8.3
GPT/Siemens	5.1
Canon	4.6
Fujitsu	3.9
Telettra/Italtel	2.3
GTE	2.3

Source: Telecommunications Research Centre

Romney and Raeburn to have trust status

By Nikki Tait

IN ONE of the more original reconstructions in the investment trust sector recently, the Romney and Raeburn trusts are to be turned into an open-ended Guernsey-based investment company. The novel feature is that this new vehicle expects to have UK investment trust status, thus retaining certain significant tax advantages.

The two trusts involved, which currently have aggregate net assets of about £265m, are both managed by Lazard Investors. News that they would be turned into an open-ended offshore company was revealed in November, but full details were not given at that stage.

Because of the new fund's open-ended structure, its shares will trade at close to underlying net asset value — rather like a unit trust. This means that the bulk of the traditional investment trust discount — the difference between the share price and the underlying asset value — is eliminated.

A number of trusts have already unveiled reconstruction packages which have

involved the transfer of their assets to a new offshore open-ended vehicle. In most cases, the new vehicle has offered shareholders a series of sub-funds to choose from — a structure which is being repeated in the Lazard Select case.

Here, however, there is further innovation, in that four of the new sub-funds will be "index funds", designed to track the UK FT-A All Share Index, the US Standard and Poors Composite, the Japanese Nikkei Dow Jones 225 Average and the FT-A Europe (ex-UK). This is the second move by investment trusts into the index field this week — the previous development coming at New Tokyo Investment trust where a change in investment policy was approved on Monday.

There will also be two actively managed funds, one with a global investment ambit and one concentrating on UK equities and offering an above-average yield. The seventh sub-fund is a Liquid Assets fund, holding cash deposits and short-term financial instruments.

Uniquely among offshore umbrella companies, Lazard Select will be resident in the UK for tax purposes and should qualify for investment trust status. This, say the managers, will give it tax advantages over other umbrella funds in terms of dividends received and paid. As an investment trust it will also be exempt from capital gains tax on profits made when trading its portfolios.

The costs of reconstructing the trusts are not expected to top 2 per cent of net assets, so shareholders simply wishing to cash in their stakes should be able to exit at around 98 per cent of net asset value.

Under the reconstruction, shareholders will swap their existing shares for "participating shares" in Lazard Select. They can choose to have shares in any combination of the different sub-funds — all of which will be quoted in London. Anyone not electing will be given shares in the active global fund.

Thereafter, shareholders can swap between the sub-funds without incurring any CGT liability. The first swap in each

financial period will be free, but each additional conversion will cost 25p. At the managers' discretion the charge can be increased to 1 per cent of the value of the shares redeemed — which is designed to cover any exceptional rebalancing costs on the index funds.

The front-end charge on the sub-fund shares will be 1/2 per cent, although again there is discretion to increase this to 1 per cent.

The index funds are aiming to match the capital return achieved by their respective indices, subject to a tracking error of 1 per cent. The yield offered by the sub-funds will be slightly below that on the relevant indices to accommodate charges — and in the case of the Japanese index fund, there is unlikely to be any yield.

The annual management charges will be 0.25 per cent on the liquid assets fund, 0.3 per cent on the index funds and 1 per cent on the actively-managed funds. These can be raised to a maximum of 2 per cent, but there will be no change before mid-1990.

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UK COMPANY NEWS

Cowie returns to haunt Lookers

By Clay Harris
T COWIE, Sunderland-based motor group, yesterday unveiled a 7.25 per cent stake in Lookers, returning to the Manchester motor dealer's share register in a big way for the first time since October 1987.
Cowie bought most of the shares - 6.47 per cent - from Abbey Life at below the market price. The sale was made at the insurance group's mid-annual general meeting, according to Mr Gordon Hodgson, Cowie's finance director.
Lookers shares closed up only 3p at 150p, reflecting the commanding position held in the company by Woodchester Investments, British & Commonwealth Holdings' Irish-based leasing subsidiary. Woodchester owns 29.8 per cent of Lookers.
Cowie sold 14.98 per cent of Lookers at 384p per share a fortnight before the 1987 AGM. At the time, Mr Tom Cowie, chairman, said that with Woodchester holding such a large stake, he "couldn't see any room for manoeuvre."
Mr Hodgson yesterday noted that Woodchester's two-year commitment not to increase its stake was nearing expiry. Woodchester also has first refusal on all finance business undertaken by Lookers.
However, Mr Ken Martindale, Lookers chairman and a Woodchester director, said no changes were planned in the relationship between the two companies.
"Mr Cowie is obviously very astute on prices, and being in the trade, he must have spotted a cheap opportunity," Mr Martindale said.

Wardle aims to clarify stance over Armstrong

By Claire Pearson
WARDLE STOREYS, plastic products and security equipment manufacturer, yesterday clarified its stance on its bid for Armstrong Equipment, yesterday denied what it described as "unsubstantiated statements" to its shareholders that it had been prevented by the Takeover Panel from improving the terms of its £22m offer.
Wardle was aiming to banish any impression Armstrong might seek to create that its announcement on January 5 that it saw "no justification for increasing its offer" was a misfired ploy aimed at driving the share price down. This announcement came two days before the deadline for increasing its bid.
Had the Takeover Panel ruled that this was a "no-increase statement", Wardle would have been unable to improve its terms without either successfully appealing against the ruling or publicly retracting its statement. Yesterday the two sides were in dispute over whether the Panel had made such a ruling.
Wardle was attempting to drive the message home to shareholders in the industrial fasteners and motor components company that it had never had any intention of increasing its offer.

Sweet realignment due for 1992

Lisa Wood looks at the reasons behind Procordia's bid for Bassett

BASSETT FOODS, manufacturer of some of Britain's best-known sugar confectionery, yesterday rejected a \$63m hostile bid by Procordia, the Swedish state-controlled holding company with a 10.1 per cent stake in the British company.
"We are not for sale, neither are we looking for a white knight," said Mr Bev Stokes, chairman of Bassett, one of the largest players in Britain's fragmented 1990m-a-year sugar confectionery market.
However Procordia, with its 24-per-cent cash offer, has put Bassett into play; the City has now tipped other confectionery groups - including Cadbury Schweppes and Rowntree, itself now owned by Nestlé, Swiss food group - to be likely to enter the fray.
Up for possible grabs is a company with pre-tax profits last year of £2.41m on a turnover of £49.8m. Its brands, including such old-fashioned favourites as Jelly Babies and Liquorice Allsorts, command an estimated 11 per cent of the UK sugar confectionery market and are developing markets in continental Europe.
Not coincidentally Procordia's hostile bid comes at a time when the rationalisation of the European sugar confectionery - as distinct from the chocolate confectionery industry - industry is starting to gain some pace. Last year, for example, United Biscuits, UK food group, snapped up Callard & Bowser, a sugar confectionery company.
Procordia claims 12 per cent of the Swedish sugar confectionery market and makes Läkrol, the biggest medicated cough drop brand in Sweden. It now wants a slice of the action in Europe.
Its activities fall into four main areas: consumer goods, including beer, soft drinks, confectionery and tobacco; services, including hotels and security services; pharmaceuticals; and engineering.
During the last couple of years the group, which reported pre-tax profits of SKr 1.56m (£12.7m) for 1987, has been seeking to develop international representation in some of these divisions.
"We have selected certain areas where we think it is very important to develop internationally and one of these areas is sugar confectionery," said Mr Göran Lindén, Procordia's deputy chief executive, yesterday.
Ahlgrén's, Procordia's sugar confectionery division, contributed SKr 364m (£28.2m) to 1987 group turnover. Switzerland,



Mr Bo Johansson (left), president, and Mr Göran Lindén, deputy chief executive, of Procordia

for historic reasons, is Ahlgrén's major export market. Mr Lindén said that the changes now occurring within the highly fragmented European sugar confectionery market would accelerate after 1992. Satellite broadcasting, he maintained, would also change the nature of the market, and a critical mass of product range was needed to justify the distribution and promotion costs required to service it and grow pan-European brands.
It is a viewpoint shared by most players in the confectionery industry. Large-scale restructuring of the chocolate confectionery market in the UK, and, to some extent, on the continent, has driven unit costs down and facilitated heavy promotional spending on brands. The sugar confectionery industry, with a proliferation of family companies, has, by contrast, much lower profit margins and therefore less money to invest in building brands.
In fact Bassett has started to invest quite heavily in re-building several of its sugar confectionery brands in a UK market where sugar confectionery's volume share of the total confectionery market dropped from 44 per cent in 1980 to 37 per cent in 1987.
However, Procordia claims that Bassett, which analysts in the UK believe is successfully emerging from its painful period of rationalisation, does not have the resources to prosper in an increasingly competitive marketplace.
Mr Stokes said yesterday that his group had been facing the issues thrown up by 1992 for some time and had implemented a strategy for Europe. He pointed to his agreed acquisition last year of Frisia, a Dutch manufacturer of marshmallows, and Bassett's development of that market.
"We know there is going to be rationalisation in the industry but we do not need Procordia for that," he said. "Procordia needs us more than we need it."
Bassett's share price closed at 455p, up 55p.

1988 UK SUGAR CONFECTIONERY Market share by value

Company	%
Trebor	12
Bassett	11
Mars	6.5
Barker & Dobson	6
Wrigley	5
Cadbury	3
Others	44.5

Source: Industry estimates

French victory in UK water company bid

By Andrew Hill
A FRENCH water supplier yesterday won its agreed bid for a statutory water company, and two more, French bids came close to victory when major institutional shareholders sold their stakes.
The disposals were prompted partly by the Department of the Environment's statement on water industry merger policy two days ago, which was designed to obstruct further bids in the sector and ensure the survival of a competitive range of water groups.
Existing French offers for water companies were not affected by the DoE statement, and institutions which have so far remained non-committal, in the hope that counter-bids might emerge, may now accept the five other agreed bids outstanding.
The latest developments may also reinforce Opposition accusations that the Government acted too late to prevent three French groups taking a major stake in the 29 water companies, which supply 25 per cent of the UK's water alongside the 10 authorities.

statement and a simultaneous announcement from the Department of Trade and Industry that it had decided not to refer the Lyonnaise offer to the Monopolies and Mergers Commission.
Northumbrian Water Authority and local MPs had objected to the bids, on the grounds that French takeovers would be less efficient than a combination with the authority and would take control of the water supply out of local hands.
Lyonnaise had to increase its bid for Newcastle from £30.5m to £39.1m, and its Sunderland offer from £29.8m to £35.9m, before Prudential would sell its stakes. The French group declared its offer for Sunderland unconditional with acceptances representing 52.3 per cent of the voting stock. About 41.2 per cent of Newcastle's voting capital has been committed to the French offer.
At the same time, Equity and Law Life Assurance Society sold its 11.9 per cent stake

in Tendring Hundred Waterworks to Compagnie Générale des Eaux. About 41.5 per cent of Tendring's voting capital has been committed to the French offer, which values the company at £10m, and closed yesterday. Equity and Law said it had been considering selling before the Government statement.
Générale des Eaux's bid for Folkestone and District Water Company also closed yesterday.
The DoE's statement means that all subsequent mergers in the water industry in which predator or prey have assets valued in the balance sheet at more than £30m, will be referred automatically to the MMC.
This puts obstacles in the way of most major predators, but would allow mergers of the smaller statutory water companies to go ahead.
Separately, Mr John Stansby, chairman of SAUR (UK), a Bouygues subsidiary, accused Southern Water Authority of delaying tactics designed to frustrate agreed bids launched by SAUR for three water companies in Southern's area.
Southern and its joint venture partner, Associated Insurance Pension Fund, an investment vehicle for Australian businessman Mr Duncan Saville, are considering launching counter-bids for up to three companies in the region, but have yet to make their intentions clear.
The French bids for West Kent, Mid-Sussex, and Mid Southern - which is not in Southern's area of supply - close on January 20. The offer document for SAUR's bid for Eastbourne Waterworks should be issued shortly.
Urging shareholders to accept the offers, Mr Stansby said any takeover launched by Southern would probably be referred to the Monopolies and Mergers Commission anyway, irrespective of the tougher Government policy on water industry mergers announced two days ago.

Irish dairy co-operative picks up 2.1% holding in Unigate

By Philip Coggan
UNIGATE, UK food, dairy and distribution group, yesterday said that it had been informed that Avonmore Creameries, a company based in Kilkenny, Republic of Ireland, had acquired 4.9m shares (2.1 per cent) of the company.
Avonmore is a co-operative, owned by thousands of Irish farmers but it has a Dublin-quoted subsidiary, Avonmore Foods. It is one of the largest dairy companies in Ireland. Avonmore is understood to

have no connection with Mr Larry Goodman, the Irish entrepreneur nicknamed the "Beef Baron" who has built up a 7.9 per cent stake in Unigate. Goodman International, Mr Goodman's private company, controls 69 per cent of Food Industries, a publicly quoted food processing group.
When Mr Goodman's stake was first revealed, a spokesman said that the stake was a strategic investment in a major international food group which we believe is a sound long-term investment.
The news of the Avonmore stake was released after the stock market's close. Unigate's shares ended 2p down at 340p.
Meanwhile, Unigate also announced the acquisition of Wellhill Self-Drive, a privately-owned company offering light commercial self-drive and contract hire services. The consideration was not revealed.

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HALF YEAR TO 30 SEPT	1988	Increase	1987
TURNOVER	£122.6m	41%	£86.8m
PRETAX PROFIT	£3.72m	71%	£2.17m
PROFIT ATTRIBUTABLE TO MEMBERS	£2.22m	106%	£1.08m
EARNINGS PER SHARE	15.1p	86%	8.1p
DIVIDEND PER SHARE	2.0p	54%	1.3p

Copies of the full Interim Statement are available from
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- Interim dividend increased by 13.6%.
- UK Distribution: One new branch now trading with two further branches opening within the next six months.
- Manufacturing: Substantial increase in sales and profitability reflecting the improvement in order intake and operational efficiencies.
- International: Profits increased despite the continuing strength of sterling.
- Outlook: Encouraging trading pattern indicates more balanced divisional profits. Board optimistic about second half performance.

	Half year to October 31st		%
	1988	1987	
Turnover	£18,987	£16,977	+11.1
Pre-tax profit	1,235	763	+61.9
Earnings per share	4.32p	2.23p	+93.7
Interim dividend	1.25p	1.10p	+13.6

Wyko Group PLC, Dudley West Midlands DY1 1QW

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Abbey	2.25p	Apr 28	2.2	-	6
Astra Holdings	0.35p	Feb 22	48	73	0.87
Debenhams Trust	1.5	Feb 16	1.5	-	5
Dewhurst	1.16	Mar 6	0.94	1.74	1.41
Dixons	1.43	Mar 6	1.3	1.3	4.3
Douglas (Robt M)	2	Mar 16	1.8	4.25	5
First Technology	2.5p	Feb 24	1.7	-	5
Gardiner Group	0.5	Apr 1	-	0.75	-
Hawthorn Leslie	0.27	Feb 24	-	-	0.25
Jones Stroud	2.5	Apr 6	2	-	5
Maceway	7	Apr 6	7	11.5	11.5
Neotronics Tech	1.2	Feb 27	1.2	1.8	1.2
Nobo Group	2.2	Mar 5	1.76	-	5.28
TBS	2.66	Apr 3	2.98	6.24	3.53

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. 10n capital increased by rights and/or acquisition issues. SJSJM stock, 89Unquoted stock, 07Hrd market, 37Final of 0.2p forecast to make a total of 0.5p for 16-month period, 47Irish currency.

BUSINESS AND EDUCATION

The Financial Times proposes to publish this survey on:
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UK COMPANY NEWS

Building independence on sand

Paul Cheeseright on a future for Hammerson without Rodamco

HAMMERSON PUT the main plank of its defence against Rodamco in place yesterday, but it did it in the dark.

Even if the Rodamco bid fails, Hammerson does not know whether its independence is secure.

The disclosure of the group's net asset value in the longer run much less important than the view that Standard Life Assurance takes of the future of the company.

So far Standard Life has not vouchsafed any clue of its intentions. Nor indeed has Australian Mutual Provident.

These holdings are a tough, but not impossible, nut for Rodamco to crack.

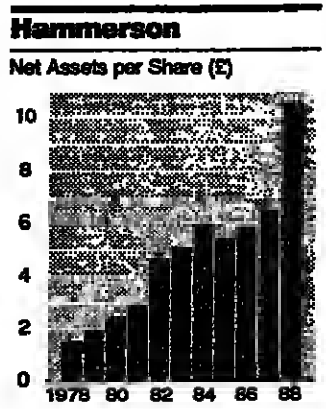
Standard Life effectively put an £11 floor under any bid. But, as Standard Life found, there were plenty of sellers at that price.

That floor will have been made, if anything, more solid if Hammerson can persuade shareholders that the net value of their assets is not just £10.65 a share, but has a premium.

This premium comes, according to Jones Lang Woodson, the valuer from the assembly of the Hammerson portfolio, the estimated £59m of expenditure which any purchaser of individual properties might have to face, the presence of properties in markets where acquisitions are difficult and from development possibilities.

The question then is whether Rodamco has the cash and the will to spend for a bid which substantially tops £11 for each ordinary share. Only Rodamco knows that.

But even if its pocket is deep, it would still need to find ways of mitigating the capital gains tax liabilities of Standard Life and the other main shareholders in order to induce them to sell.



source now that Hammerson's future has been put into play. Names like MEPC and Lane Securities have been touted as potential buyers ever since Rodamco launched its initiative.

But the market clearly thinks that sort of action unlikely, and does not seem optimistic about a higher Rodamco bid, judging by the way both the ordinaries and the 'A' shares drifted lower yesterday.

From the point of view of the Hammerson management, there could be nothing better than an end to the speculation. That would allow it to come to terms with Standard Life.

It seems unlikely that having just paid another £22.3m to become the dominant shareholder with a convenient platform for a bid of its own, Standard Life will be content as a passive investor.

Over 30 years it has enjoyed a cosy relationship with the property company, gently building up its equity stake as payment for the funding of property ventures, and it is still a direct partner with Hammerson in four properties, including the Brent Cross shopping centre.

But Standard Life has new people at the top. The institutions generally are taking a more rigorous view of their investments: they want them to perform more. Pressure on Hammerson to achieve a higher than 15 per cent annual growth in net assets would seem on the cards.

Hammerson either falls into the control of a predator like Rodamco or it learns to live with Standard Life.

Either way some form of management shake-up will presumably take place. Mr Sydney Mason, the chairman who has guided the company up from a £10,000 overdraft facility to a £2.5bn international group, may be in his last few months at the elegant offices of 100, Park Lane.

Walker Greenbank to write off over £10m

By Philip Coggan

WALKER GREENBANK, the mini-conglomerate chaired by Sir Anthony Jolliffe, will be forced to write off £10.5m after an investigation by accountants Touche Ross into alleged accounting irregularities at Alkar, its supermarket shelving subsidiary.

Results for the year ending on January 31 will include an exceptional debit of £5.8m relating to Alkar.

A loss of £4.8m relating to previous years will be treated as a prior year adjustment in the current year's financial statements.

The size of the write-offs was at the top end of market expectations and the group's shares fell 9p to 86p.

On November 21 last year, Walker Greenbank announced that it was launching an investigation into Alkar, which it had acquired for an initial £3.4m in January 1987.

Under the terms of the deal, further payments could be made to the vendors Mr Alan Carr and his father, Mr William Carr, dependent on future profits.

Now Walker Greenbank says that Touche Ross found what appeared to be material misstatements in Alkar's reported financial results. Walker says it is conducting further investigations in order to pursue recovery of losses suffered.

Mr Nicholas Brown, chairman of Walker Greenbank's largest subsidiary Walkoverings International, is to become group chief executive as a first step in strengthening and restructuring the board.

However, analysts speculated that the problems of Walker Greenbank might eventually lead to a takeover bid for the group.

TSB rises 23% to £420m after 'a year of consolidation'

By David Barchard

THE TSB Group yesterday announced pre-tax profits of £220m for the year ending October 31 1988. Sir Nicholas Goodison, the new chairman of the group, said they reflected "a year of consolidation".

The result was 23.4 per cent ahead of the equivalent period, and broadly in line with expectations in the City, where it was greeted as satisfactory, but somewhat unexciting.

The group's banking business, including Hill Samuel, the merchant bank acquired in November 1987, contributed £232.9m. The Hill Samuel group made £53.7m in the 49 week period since acquisition.

During the year, TSB's lending grew by 65 per cent to £11.1bn. Much of this came from mortgage lending by the bank and its subsidiary Mortgage Express. The mortgage business had reached £4.5bn by the end of the year, up 67 per cent.

However analysts expressed some surprise that TSB had only been able to increase its other personal lending business outside Hill Samuel by 12 per cent.

Trustcard, the group's Visa credit card business, made £14.8m, 15 per cent ahead, a result hailed by Mr Don McRickerd, chief executive for banking, as an extremely strong performance at a time of increased competition.

The charge for bad debts was a better-than-expected at a reduced £48m (55.5m), a figure which caused some surprise in the City.

Profits from insurance and investment services reached £102m (£81.3m) and funds under management rose from the £4bn to £3.8bn, making TSB the second largest player in the UK unit trust market. The result was seen as satisfactory given the depressed conditions of investment markets since the October 1987 crash.

The bank said the direct cost of compliance with the Financial Services Act was £4m. Commercial activities, including Noble Lowndes the consultancy and actuarial business, Swan National Vehicle services, and Wesol shipping group, rose by 6.6 per cent to £23.5m.

During the year a major internal reorganisation took place, merging the Treasuries of TSB and Hill Samuel and developing the merchant bank as its corporate finance arm. These caused a sharp increase in operating costs, up 46 per cent on 1987. However, the underlying growth of operating costs, excluding acquisitions, was 8 per cent.

The bank ended the year with an equity to total assets ratio of 8.3 per cent (13.2 per cent) and return on shareholders funds of 15.1 per cent (12.6 per cent). Advances as a percentage of total assets rose to 49.7 per cent (39.5 per cent).

The bank's risks to assets ratio, announced for the first time, was said to be "over 14 per cent", suggesting that it still somewhat overcapitalised.

Earnings per share rose 6.4 per cent to 13.3p, and the directors recommended a final dividend of 2.05p per share for a total of 3.94p, an 11.5 per cent increase. The dividend improvement was regarded as somewhat low by the City.

See Lex

Jones Stroud predicts substantial advance

A SUBSTANTIAL profit rise for the year to March 31 1989 is on the way for Jones Stroud (Holdings), maker of materials and accessories for the textile and electrical industries.

In the first six months profits rose from £29.8m to £33.8m. The directors are forecasting a similar trend for the current term, which would give around £7.4m for the full year, against £5.95m. They said there is, as yet, no impact on orders as a

result of higher interest rates. Meantime, they are raising the interim dividend by 25 per cent to 2.5p from earnings of 12.44p (9.31p).

Turnover in the period advanced to £28.67m (£25.48m) and trading profit to £3.52m (£2.78m). There was an extraordinary £875,000 profit on the sale of a freehold in Long Eaton.

Gardiner meets forecast with £1.89m for year

GARDINER GROUP, placed on the main market in February 1988, turned in a pre-tax profit of £1.89m for the year ended October 31 1988, compared with £1.8m forecast in the prospectus and with £1.22m in the previous year.

Turnover moved ahead to £17.8m (£15.25m). Earnings rose to 3.1p (2.39p) and the final dividend is the promised 0.5p, to make 0.75p.

tributor of electronics security, surveillance systems, fire detection and prevention equipment. Last September Automated Security (Holdings) and Scantronic Holdings each acquired 20 per cent of the capital.

Mr Thomas Buffett is chairman of both companies and became head of Gardiner. The directors are pursuing the benefits that will arise from the new relationships.

Table titled 'SPONSORED SECURITIES' listing various companies, their prices, and yields. Includes companies like 300 185 Act. Brit. Ind. Ordinary, 300 186 Act. Brit. Ind. Cash, etc.

Nobo profits and sales rise sharply

With strong demand being maintained, the Nobo Group of office and business equipment makers raised turnover 49 per cent and pre-tax profit 59 per cent in the half year ended October 31 1988.

All subsidiaries showed continued sales growth. Turnover increased to £29.05m (£20.09m) and the profit to £1.64m (£1.09m). Earnings were ahead from 7.1p to 10.4p and the interim dividend is lifted to 2.2p (1.75p).

Mr Peter Kent, chairman, said present trading conditions were favourable and he looked to the second half with optimism.

In the summer the new 20,000 sq ft factory should be completed.

Markheath lifts its Camford stake to 18.4%

By David Waller

Shares in Camford Engineering, Stevenage-based group, surged 15p to 224p after Markheath Securities took its holding from 11 to 18.4 per cent yesterday.

Markheath, the UK investment vehicle of Mr John Spalvin, an antipodean entrepreneur, bought another 1.38m shares at what is believed to be an average price of 208p. At yesterday's closing price, Camford is capitalised at £43.6m.

Mr Brian Cox, Camford chairman, said Camford board members had met Markheath yesterday morning. He refused to reveal what was discussed. Mr Paul Bobroff, managing director of Markheath, declined to comment on either what was discussed at the meeting or the company's intentions towards Camford.

He did however confirm that Mr Spalvin attended yesterday's meeting.

The latest tranche of shares was acquired in the market between Wednesday afternoon and yesterday morning.

Daily Mail & General almost static at £3.26m

By Fiona Thompson

Daily Mail & General Trust, the quoted investment company controlled by the Harmsworth family, yesterday reported its final results for the company in its old form, that is, prior to its purchase last October of the 50.85 per cent of Associated Newspapers it did not already own.

For the year to September 30 1988, the company, as in the past, listed the two separate contributions to pre-tax profits - that from DMGT and that from Associated Newspapers. DMGT reported pre-tax profits of £3.26m for the year, compared with £3.16m the previous year.

The pre-tax contribution from the 49.95 per cent of Associated Newspapers that the company then held was £18.38m (£28.42m).

A £22m extraordinary credit was Associated Newspapers' share of the £106m profit on the sale of Blackfriars Oil & Gas.

A final dividend of 51p was recommended, making a total of 75p (70p) for the year. Earnings per share were 39.1p, compared with 77p. The fall was because, proposed to shareholders did not declare a dividend in view of the takeover.

Simon Engineering buy

By Clare Pearson

THE RECENT spate of acquisition activity at Simon Engineering, equipment, services and manufacturing group, continued yesterday with the announcement of the £19.6m (£11m) purchase of a US crane company.

Simon said RO Holdings, based in Kansas, was the leading North American producer of telescopic truck mounted cranes. It would complement Simon's existing access equipment division where, with another recent acquisition in

Australia, sales were running at £250m annually.

The initial payment for RO is \$7.6m, with a further \$2.6m payable over three years. The balance will go to fund borrowings. RO, both manufacturer and distributor, made pre-tax profits of £1.2m on \$40.6m of sales in the year to October.

As well as acquisitions, Simon has also recently been disposing of small-scale peripheral businesses to concentrate on strategic areas.

Priest Marians is suitor for Inoco

By David Waller

Priest Marians Holdings, property group, was last night formally identified as a possible bidder for Inoco, the oil company turned property investment vehicle.

This emerged yesterday as Inoco put out a statement saying that talks were taking place with Priest Marians which may lead to an offer being made for the company.

The announcement came almost a month after Inoco's reported an approach which it said could lead to a full bid.

Priest Marians became the likely candidate after it emerged with a 9.22 per cent stake on December 16.

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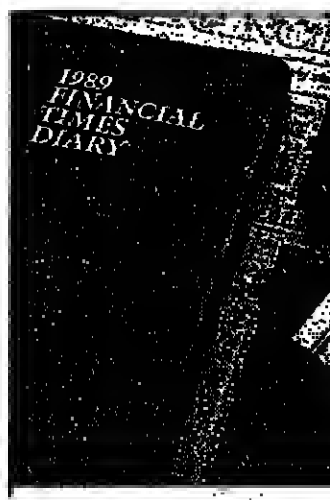
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Abbey's housing market still difficult despite a recovery

By Andrew Taylor, Construction Correspondent

SALES OF homes in southern England dropped dramatically last Autumn when the housing market turned down. The market has picked up subsequently although sales remain difficult.

Mr Charles Gallagher, chairman of Abbey, the Dublin registered housebuilders, said yesterday.

His remarks accompanied the half yearly figures, which showed pre-tax profits ahead 52 per cent to £9.16m (£7.25m sterling) for the period ended October 31 1988. Turnover advanced from £41.56m to £51.77m.

The company sells houses only in southern England. Mr Gallagher said house sales had improved but the market remained difficult and the second half would be slower.

the economy, the interim dividend being maintained at 2.5p, the chairman said. Abbey, like Countryside Properties which also sells solely in the south and reported a 73 per cent increase in pre-tax profits in the year to September, proposed to sustain sales by selling more homes direct to building societies.

"We would also expect to do more part exchange deals as well as offering mortgage subsidies and other special deals," Mr Gallagher said.

"Underlying demand for homes in southern England however remains strong and we still expect to see a satisfactory increase in profits this year."

Around a quarter of Abbey's profits come from its construction plant hire business.

The housing market, is forecast to rise by a further 3 per cent this year.

Abbey is also considering diversifying in other directions and is contemplating several commercial developments in Ireland and in Britain.

The first of these is likely to be a 20,000 sq ft office development in Dublin for which the group is seeking planning permission.

News Int/Collins

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THE PROPERTY MARKET

Paul Cheeseright, Property Correspondent, reports on two tales of investment

The attraction of overseas

The Lee brothers - Alan, 31, and Edward, 29 - travel a good deal, to Washington, New York, Chicago, Bristol. They have £150m of property to look after. They are the sons of Arnold, once the chairman of Imry Property. The family sold out of Imry in January 1987 and walked away with around £20m. Then they turned their attention to a new and private company called Princeton Investments.

Retrospectively, the Lee brothers accept that, had the family held on for a few months longer, there would have been a higher price for the Imry Property interests. But the takeover market was very active at the time: it seemed reasonable to realise some capital. Now, Princeton is operating

in a UK market which, the Lees think, shows signs of overheating. So, armed with the takings from Imry, their sights have increasingly turned abroad. Of the £150m portfolio, £110m worth is overseas, largely in the US and France. The proportion will soon be increased when the purchase of properties, once owned in the US by Imry Property and now held by Imry Merchant Developers, the successor company, is completed.

That connection with the US has made it easier for the Lees to consider overseas operations. They are not making a leap in the dark. And the process has been encouraged

by the rising unit prices in the UK. Bidding for properties on the home market, the Lees found themselves second or third, and, once, 20th. They accept that the investment market is strong, but, with a special reference to central London, Edward made the point that "there is so much capital coming into England because it is seen as a safe bet. That's keeping the market buoyant. Whether the underlying factors for this are there is another question." It is at this stage that people like Robert Windborne-Brown, the subject of the accompanying article, come into the picture.

Overseas, of course, the yield structure of the different property industries is different and this is what attracts the Lees. They like the ability to buy into markets where the rents are not inflated. They like an 8 per cent yield and lower borrowing costs than currently exist in the UK. They are not alone in this. There has been a succession of British property companies over the years which have sought the same sort of diversification as the Lees, found investments, but failed to make any money. Now there is a growing feeling in the British industry that both France and Germany are undervalued, Spain is in fashion

and the US remains a magnet. While the yields in, for example, the US, tend to be higher, the downside is that leases are shorter: it is necessary to work much harder at a property to make it pay. This is one reason why the Lees favour the purchase of multi-tenanted property. There is not only the prospect of short term cash, but also a greater facility to raise rental levels as tenants change.

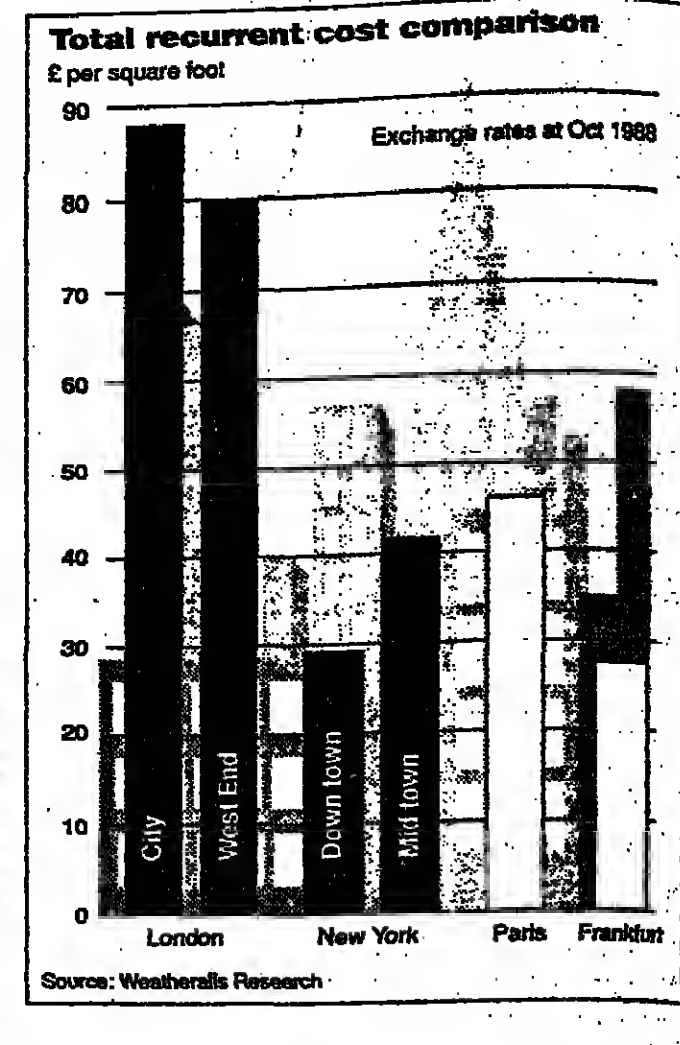
Factors like this have been behind the £42m purchase of a 240,000 sq ft building in Washington, purchased from Olympia & York in New York, close to the Hammerson office project

where it has an equity stake of between 15 and 40 per cent. "I prefer to aim for very large projects where we have a minority stake rather than tackle small projects," said Mr Windborne-Brown. His style is to find the development possibility and finance it through to the planning stage, at which point he searches for a strong partner. He wants projects which are centrally located and, in the British context, his horizons are wider than central London. He is working on projects, which may or may not materialise, in the central areas of Birmingham, Manchester, Edinburgh and Glasgow.

ional factors, so it will retain a stability independent of the national economy. There is much to be done in the UK, rehabilitating the built fabric of the country - much more than there is in Sweden. Underlying these reasons is the fact that many Scandinavian companies are forced to look abroad for expansion because their domestic markets are too small. Windborne International's first big project, in 1975, was a housing development with a commercial element in Iran. It now has an involvement in developments with a completed value of around £700m

ect on Fifth Avenue, they have bought an 85,000 sq ft building, constructed in the 1920s. In a slightly different category, they have turned their attention to France where they bought the twin towers of Les Mercuriales on the east side of Paris - an area which is not currently fashionable for offices but which is on the main access roads to the city. The attraction here is that rents are beginning to creep up - they average the equivalent of £9 a sq ft compared with £25 on the western side of Paris. Over these transactions, Mr Arnold Lee exercises a broad supervision. He has what Alan and Edward call an overview role. But, said Edward, "we run around and do the things that need to be done and present him with the decisions to make."

where it has an equity stake of between 15 and 40 per cent. "I prefer to aim for very large projects where we have a minority stake rather than tackle small projects," said Mr Windborne-Brown. His style is to find the development possibility and finance it through to the planning stage, at which point he searches for a strong partner. He wants projects which are centrally located and, in the British context, his horizons are wider than central London. He is working on projects, which may or may not materialise, in the central areas of Birmingham, Manchester, Edinburgh and Glasgow.



SHORT-TERM trends in the British property market do not worry Robert Windborne-Brown. Ideas that it is over-heating are of much less significance than the fact that Scandinavian companies need a foothold in the European Community and feel comfortable about the UK. One of the recent characteristics of the domestic property scene has been the inflow of capital from Scandinavia, both for investment and development. Mr Windborne-Brown is helping to bring it here. He is English by birth and education but has been in Stockholm since the early 1970s. He speaks Swedish. He

has a Swedish wife. Now 45, he keeps homes in both Stockholm and London. Windborne International, his private company, acts both as an investor and developer in its own right and a catalyst for the investment of others. Windborne brought Skanska, the largest Swedish construction and property group, into the UK market to develop an office and residential complex at Thomas More Street, just east of the City of London, and to develop an office and retail complex at Monument underground station, also in the City. Windborne has 15 per cent of the equity in the first and 25 per cent in the second.

There is little doubt that Scandinavian investment, helped by some aggressive bank lending, is helping to underpin the investment property market, especially in the City and Mr Windborne-Brown gives five reasons for this: Swedes feel at home in the UK; they are attuned to the language and culture

There is confidence in the vigour of the British economy and a belief in "the restructuring of the system to harness its inherent strengths" The UK is receptive to foreigners and there are no legislative or social barriers to their activity London is an international market, governed by interna-

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COMMODITIES AND AGRICULTURE

Traders say coffee rally has run out of steam

By David Blackwell

COFFEE PRICES fell sharply again yesterday in London and analysts believe that the market has seen the last of the recent bull run.

The second position futures contract for robusta on the London Futures and Options Exchange (Fox) closed down 233 at £1.58 a tonne in volatile trading which saw an opening low of £1.190 and a high of £1.160 a tonne. Last Friday it closed at an 11-month high of £1.270 a tonne.

"We believe we have seen the peak of the market," said Mr Arthur Cherry, analyst with E.D. & F. Man, pointing out that the International Coffee Organisation's 15-day average indicator price had fallen for the first time since mid-November.

The average indicator price fell yesterday to 138.75 cents a lb (up 132.95 cents a lb).

The London robusta market, traditionally regarded as the professional market, has been closely following the volatile swings in New York, which trades arabica futures. Yesterday the New York market opened with a further decline after going limit down (the maximum fall allowed in one day's trading) on Wednesday.

COCOA prices fell below \$900 a tonne for the first time since last November during yesterday's trading. But bargain hunters came into the market late, and the May contract closed at \$903 a tonne - a fall of 222 a tonne.

The bullish fundamentals - world supplies are set to exceed demand for the fifth year in succession - have been exacerbated by reports that Sucrex at Denree, the French trading house which has bought 400,000 tonnes of Ivorian cocoa, could still have some left to sell.

Under last week's deal with the Ivory Coast, the world's biggest producer, the French trader was reported to have sold on 200,000 tonnes to end users, with the remainder going into store in Europe for two years.

The market also fears that any price rally will draw some of the stored cocoa back into circulation.

As speculative money was shaken out, triggering further liquidation of long positions. The markets took little notice of a statement from Mr Roberto Cardoso Alves, Commerce and Industry Minister in Brazil, the world's biggest producer, that the country's 1988-90 crop could be below 18m bags (60 kg each) after damage from drought.

The figure was regarded with scepticism both by analysts and traders, although the recent rally has been driven almost entirely by fears about the Brazilian crop. The Brazilian Coffee Institute (IBC) recently estimated the crop at 22.5m bags - a sharp cut from

early estimates of 40m bags. However, the US Department of Agriculture last week forecast a Brazilian crop of 28m bags - a figure widely regarded as too high.

Meanwhile physical trade in coffee has been slow, with traders standing aside waiting for the recent volatility of the market to die down.

While there appears to be a short-term tightness of supplies of both robusta and arabica coffee, exporters still hold a lot of ICO export contracts for the recent volatility of the market to die down.

When quotes were introduced by the European Community in 1984, penalties for overproduction were at a low level and were anyway averaged out across all those who exceeded their individual quotas.

However, changes were introduced last year which made individual producers responsible for over-production with levies of just over 19 p a litre being charged on all those who were over quota by 8 per cent or more. Similar levies will be made on over-quota producers at the end of the current year on March 31.

Since the UK producer price for milk currently averages 17p a litre producer who fear they will be over quota seem to be rushing to buy quota now, Mr Carver commented.

An active market has developed in both the sale and leasing of quota in the past few years. According to the MMB, some 637m litres of quota were sold in 1987-88 and about 350m litres leased, out of a total UK quota of 1.1m litres. The average price was 28p a litre.

These figures compare with about 87m litres transferred at a price of 32p in 1984-85, the first year of quotas; 387m litres at an average price of 13.5p in 1985-86; and 583.7m litres at 21p a litre in 1986-87.

Food from Britain has commissioned a study into the likely effects of the creation of the single EC market on British farmers. The study, to be completed in August, will be carried out by Agro-economic services of Abingdon.

Co-sponsors are the Home Crown Cereals Authority, the Meat and Livestock Commission and the Priorities Board for research and development in agriculture and food.

UK farmers pay record prices for milk quotas

By Bridget Bloom, Agriculture Correspondent

BRITAIN'S MILK quotas have been changing hands at record prices as producers worry about the effects on their profitability of swinging levies on over-production.

According to Mr Tony Carver, of Bruton Knowles, the chartered surveyors, 25,000 litres of unused milk quota with a butterfat content of 3.96 per cent fetched 59p a litre at the company's auction in the west country town of Glastonbury earlier this week. Other lots fetched only a few pence per litre less.

In the first nine months of this quota year (to the end of December) prices ranged between 25p and 42p a litre.

The marked increase in quota prices over the past few weeks are attributed principally to new regulations governing the over-production of milk.

When quotas were introduced by the European Community in 1984, penalties for overproduction were at a low level and were anyway averaged out across all those who exceeded their individual quotas.

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Zambia's faltering copper giant

Nicholas Woodsworth on the decline of a front rank mining group

WHEN IT comes to doing things on a king-size scale, Zambia Consolidated Copper Mines can hold its own with anyone. Prominently displayed at the company's divisional headquarters in northern copperbelt district is a photograph of Prince Charles, in a hard hat, with one of the company's shovels. The prince is holding the shovel, however, the shovel is holding him, as well as a dozen members of his entourage.

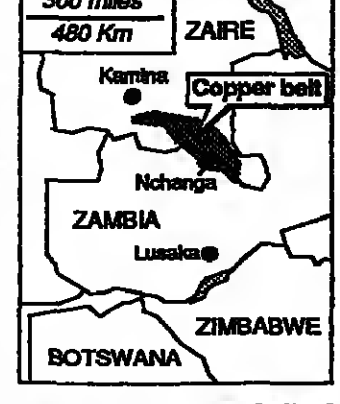
That the scoops of ZCCM's giant electrically-powered open-pit shovels can contain either an entire royal party or 40 tonnes of copper ore at one time is just one illustration of the scale on which ZCCM operates. Many other figures are equally impressive.

For example, the company has created one of the largest man-made features on the face of the earth - an open-pit mine 4 km long, 1 km wide and 350 metres deep. Manpower and logistical requirements are also prodigious - the company and its subsidiaries employ 63,000 workers and to supply their needs, import iron ore and landlocked Zambia over a third of a million different types of items.

There are also figures, however, that are impressive for other reasons, and cause concern not just for ZCCM but for the entire Zambian economy.

Copper has long been Zambia's mainstay. Its output providing 90 per cent of the country's foreign exchange earnings. But its position in the front rank of world producers - along with Chile, the US, Canada, and Zaire - is weakening.

Through the 1960s and 1970s Zambia produced an average of more than 650,000 tonnes of copper annually, with output peaking at 720,000 tonnes in



1988. Production has declined rapidly since the beginning of this decade, however, and ZCCM began its 1988-89 financial year last April with a target of only 500,000 tonnes. By the end of the second quarter, however, even that figure was out of reach, with production of finished copper running 17 per cent below target. Pessimists now estimate total output for the year as low as 370,000 tonnes, while more hopeful forecasters put it no higher than 430,000 tonnes.

The great tragedy for Zambia is that production problems in countries such as Chile, Peru, and Zaire, have recently pushed world copper prices to historic highs - in December the London Metal Exchange cash quotation moved briefly above \$2,000 a tonne for the first time ever. And a predicted supply/demand of about 100,000 tonnes in 1989 is expected to keep prices high for at least the first half of the year.

Zambia, now experiencing the worst foreign exchange crisis in its history, would dearly love to cash in on these prices. But it is in no position to do so.

"The principal reason for decline in ZCCM output is simple," says Mr Alex Malama, the company's acting director of operations. "Zambia's copper mines are now 50 years old and more difficult to extract, and ore grades are gradually diminishing. The industry is not expected to last more than another 20 years."

Certainly these factors are part of the answer - but to them must be added a history of serious management shortcomings dating from the creation of ZCCM in 1962.

The company was formed by the merging of two mining companies in which Anglo-American of South Africa and Amalgamated Copper originally held majority shareholdings. While Anglo-American now owns a 27 per cent equity holding in ZCCM, the Zambian Government, with a 60 per cent share, has the controlling interest.

Explanations of the company's problems vary depending on the perspective taken. Most point, however, to human rather than technical difficulties.

According to one American mining specialist who worked for ZCCM, the biggest impediment to day-to-day performance is maintenance. Drilling machines, crushers, pumps, conveyors and cranes break down and stay broken down because they are not maintained and replacement parts have not been ordered.

He cites the example of overburden removal in the Nchanga open pit, which supplies 35 per cent of the company's copper. Operations to expose the pit's orebody have been considerably hampered because of the failure of trucks hauling waste material are in working order.

"Rather than looking one week or one month ahead, maintenance personnel should be considering delivery lead times for spares from Europe of 6 months to a year," the engineer says.

A British expert in mine management with ZCCM has only praise for the mine labourers themselves. He maintains that ZCCM's major problems lie in a lack of training, experience, and motivation in upper and mid-level management directing operations.

"There is a serious lack of forward planning," he says. "Production suffers from a wholly inefficient utilisation of resources, poor co-ordination between different departments, and little notion of accountability. Management lacks a sense of urgency or direction. Another major problem is over-manning, especially above ground, where administrative staff could easily be halved with no ill effects."

Many maintenance and managerial problems are explained by ZCCM's wages-scales and its "Zambianisation" programme.

In 1983 the company was employing 2,000 highly-paid expatriate specialists - today there are less than half that number. Some have left because ZCCM cannot afford to pay them what other companies are offering. Others have been deliberately replaced by Zambians.

Mr Malama admits the need for major reform, and points to managerial restructuring programmes begun last April. But there is little chance that they will have any effect in the next couple of years. And while no plans to change managerial wages-scales or reduce the number of workers employed, they remain high for months or even years, but ZCCM appears to be losing its race against time.

Canadian coal output up 14.4 per cent

By David Owen in Toronto

PRODUCTION AND exports of Canadian coal rose sharply in 1988, according to preliminary figures released by the Coal Association of Canada.

Output was estimated to have risen 14.4 per cent from the 1987 level to about 70m tonnes, compared with 61.2m tonnes a year earlier.

As a result of price rises secured during the course of the year, however, the increase in the estimated value of that production was higher, at 16.3 per cent, to C\$1.91bn (290m) from C\$1.64 bn.

More than 45 per cent of aggregate output is exported. In all exports were up 19.5 per cent to 31.9m tonnes from 26.7m in 1987.

The improvement has been widely attributed to strong demand and dwindling stockpiles throughout the world.

Metallurgical coal accounted for the bulk - about 27.7m tonnes - of the country's exports.

Canada produces some 8 per cent of the world's internationally-traded metallurgical coal and boasts a share of about 25 per cent of the key Japanese market for this commodity.

Vietnamese oil company announces big discovery

NORTH VIETNAM has made a big new oil discovery off its south coast, the managing director of Petrovietnam, the state-run oil company said yesterday, reports Reuters from Hanoi.

Dao Duy Chu said in an interview that the new reserves were found late last year about 300 miles offshore, north of the Conson Islands, at a depth of about 110 metres (360 feet).

He also said that Petrovietnam would finalise an agreement with London-based British Petroleum next week for a 25-year exploration and production-sharing agreement, the fourth with a foreign company within a period of eight months.

"The oil industry in Vietnam is entering a new stage. We have many contacts with many companies. Our policy is to encourage investment here for crude oil exploitation. We think our contract terms are quite flexible and promising," Chu declared.

He said the reserves at the newly-discovered Big Bear field appeared to be even larger than those at the White Tiger field off the coast near Vung Tau, north-east of Ho Chi Minh City, the only Vietnamese field to come into production.

He could give no estimate of the new field's reserves, however.

At the White Tiger field, where five platforms are already operating under a joint venture agreement with the Soviet Union dating from 1981, production reached its target of 15,000 barrels a day in 1988, he said.

The target for 1989 was 30,000 b/d, rising to 100,000 b/d in 1990.

"By 1993 we hope we will have reached more than 120,000 b/d," he said, adding that production would be kept at that level. The field's reserves would last for at least 50 years, he estimated.

Chu said the contract with British Petroleum, which he hoped would be signed in the first quarter of this year, was for a 25-year period.

It covered exploration and production at three blocks off the coast near Da Nang in the central region.

Last year Petrovietnam signed similar production sharing deals with Hydrocarbons India, a Shell-Petrofin consortium, and Total of France.

Chu said some representatives of US firms had visited Vietnam, despite a trade embargo imposed by Washington.

Freeport of US makes promising sulphur find

By Kenneth Gooding, Mining Correspondent

FREEPORT McMoran, the New Orleans-based natural resources group, believes it has discovered the first significant Erath sulphur reserve in North America for 30 years and possibly one of the largest ever found there.

Preliminary indications are that the reserves total 50m long tons.

Freeport is currently using the Frasch process - where sulphur is recovered from deep deposits by melting it in hot water - at 11 other sites.

However, Mr Rene Litalois, chief executive of Freeport McMoran Resource Partners, operator of the venture and 62 per cent owned by the New Orleans group, pointed out

Canada struggling to meet flax commitments

By David Owen in Toronto

CANADA, THE world's biggest flax producer, is struggling to meet its market commitments following last summer's prolonged drought which reduced the crop by about 40 per cent.

The adverse weather limited Canadian production to some 450,000 tonnes, compared with about 750,000 tonnes in a normal year. This has already had a severe impact on exports, which were down by a third between August and mid-December, to 240,000 tonnes from 340,000 tonnes a year ago.

The shortfall is now being exacerbated by diminishing deliveries to Prairie grain companies. While indications are that some farmers have already exhausted their mea-

Canada struggling to meet flax commitments

gre 1988 crop, others are believed to be refraining from delivering in the hope of sparking higher prices.

"There is a lack of evidence that they are holding the physical product hoping that prices could go higher," according to Mr Garin Hanley, president of Flax Growers Western Canada.

In Winnipeg, the nearby flax futures contract for March delivery closed on Wednesday at C\$18.30 (219) a tonne - virtually double nearby prices from 340,000 tonnes a year ago.

The contract high of C\$485 a tonne. Companies are increasingly offering incentives in the form of free storage or trucking premiums in a bid to coax deliveries from producers.

WORLD COMMODITIES PRICES

LONDON MARKETS

THE THREAT of a renewed mining strike in Peru helped both zinc and copper prices to move higher on the LME yesterday. Three-month zinc closed at a record \$1,627.50 a tonne after touching \$1,635 in morning trading. Profit-taking in the afternoon took the gloss off prices, but good physical demand, the strike at Finland's Outokumpu and the situation in Peru look set to push the market to new highs, analysts said.

Analysts believe the copper market will also see new highs this quarter, but many operators are now looking for fresh factors to justify the establishment of significant new market positions. Nickel prices were steady, with a nervous market awaiting next Monday's LME stock figures after last week's record one week rise of 4,224 tonnes, e 170 per cent increase over the previous week.

SPOT MARKETS

Cash oil (per barrel FOB)	+ or -
Dubai	\$17.0-18.0-20.0-0.02
Brent Blend	\$18.25-19.50-0.02
W.T.I. (1st cut)	\$17.75-19.00+0.02
Oil products	
MW prompt delivery per tonne CIF	+ or -
Premium Gasoline	\$198-171-1
Gas Oil	\$165-158-0.5
Heavy Fuel Oil	\$75-74-0.5
Naphtha	\$165-157-1
Petroleum Argus Estimates	
Other	+ or -
Gold (per troy oz)	\$404.25
Silver (per troy oz)	\$82
Platinum (per troy oz)	\$827.75
Palladium (per troy oz)	\$152.5
Aluminium (per metric ton)	-10
Copper (US Producer)	\$115-154
Lead (US Producer)	41c
Nickel (free market)	\$27.5
Th (European free market)	0.0210
Th (Korea Lumpur market)	0.0207
Th (New York)	0.0210
Zinc (US Free Western)	0.21
Cattle (live weight)	110.20p
Sheep (head weight)	182.25p
Pigs (live weight)	73.25p
London daily sugar (raw)	324.25
London daily sugar (white)	327.25
Tale and Lyle export price	234.5
Barley (English best)	£13
Maize (US No 3 yellow)	\$132.0
Wheat (US Dark Northern)	\$127.25

COCOA ETHIOPE

Close	Previous	High/Low
Mar 793	816	810 780
Apr 803	825	819 792
May 811	832	825 811
Sep 823	840	832 814
Dec 844	858	852 832
Mar 859	878	872 852
May 873	900	895 855

COFFEE ETHIOPE

Close	Previous	High/Low
Jan 1160	1158	1163 1150
Mar 1158	1150	1151 1120
May 1148	1128	1142 1120
Jul 1154	1153	1132 1117
Sep 1130	1154	1128 1118
Nov 1128	1150	1128 1120
Jan 1136	1162	1120

SOYABEAN ETHIOPE

Close	Previous	High/Low
Mar 225.00	222.40	228.00 218.00
Apr 228.00	223.80	228.00 221.00
May 232.00	218.00	218.00 218.00
Sep 218.00	215.00	214.00 211.00
Dec 216.00	212.00	218.00
Mar 215.00	211.00	209.00
May 214.00	211.00	211.00

SOYABEAN MEAL ETHIOPE

Close	Previous	High/Low
Feb 189.40	172.00	185.00
Apr 172.00	173.00	172.00 171.50
Jun 141.80	167.00	167.00
Aug 129.00	131.00	131.00
Oct 129.00	131.00	131.00

FRUIT AND VEGETABLES

The first of the season's rubbers is in the shops at 60-70p a lb, reports FFV. Other varieties include Spanish marionettes (orange at 25-30p and yellow 21.00-22.00) (1.00-2.00), Apricots 50p-51.50 (2.50-3.00) are down. Grapefruit 16-20p each and all varieties of apples 40-50p a lb, remain the same. Homegrown vegetables are still abundant with Brussels sprouts 15-20p, cabbage 14-20p and potatoes 9-10p. Parsnips 20-25p, leeks and onions 14-30p and carrots 10-25p. Imported courgettes 70p-1.10 (80-90p), picking onions 25-30p (15-20p), Chinese leeks from Holland are 50p-2.00 a head (45-75p), cumbernauts 30-40p each, round lettuce 30-40p spring onions 25-30p a bunch. Watercress 30-40p and tomatoes 40-50p a lb are unchanged.

LONDON METAL EXCHANGE

Close	Previous	High/Low	AM Official	Kerb close	Open interest
Aluminium, 99.7% purity (\$ per tonne)	2390.00	2390.45	2372	2372.5	24,000 lots
Cash	2390.00	2390.45	2372	2372.5	
0 months	2340.5	2345.5	2330/2330	2330.4	
Copper, Grade A (\$ per tonne)	1890.5	1890.5	1852/1848	1849.50	30,000 tonnes
Cash	1890.5	1890.5	1852/1848	1849.50	
0 months	1790.1	1744.5	1765/1742	1744.5	67,776 lots
Silver (US cents/ounce)	599.5	595.5	591.4	591.4	492 lots
3 months	603.5	595.5	591.4	591.4	
Lead (\$ per tonne)	355.5	355.5	355.5	355.5	Ring turnover 4,320 tonnes
Cash	355.5	355.5	355.5	355.5	
0 months	355.5	355.5	355.5	355.5	10,240 lots
Nickel (\$ per tonne)	1670.00	1670.00	1670.00	1670.00	Ring turnover 1,200 tonnes
Cash	1670.00	1670.00	1670.00	1670.00	
0 months	1670.00	1670.00	1670.00	1670.00	8,000 lots
Zinc, Special High Grade (\$ per tonne)	1075.5	1075.5	1050/1055	1050.5	Ring turnover 3,500 tonnes
Cash	1075.5	1075.5	1050/1055	1050.5	
0 months	1050.5	1040.5	1070	1050.5	2,800 lots
Zinc (\$ per tonne)	1050.5	1050.5	1050.5	1050.5	Ring turnover 9,000 tonnes
Cash	1050.5	1050.5	1050.5	1050.5	
3 months	1027.4	1012.5	1032/1020	1012.5	11,600 lots

POTATOES ETHIOPE

Close	Previous	High/Low
Feb 40.0	40.0	40.0
Apr 74.0	73.5	75.5 71.5
May 81.0	80.0	80.0 80.0
Turnover 480 (437) lots of 40 tonnes.		

SOYABEAN MEAL ETHIOPE

Close	Previous	High/Low
Feb 189.40	172.00	185.00
Apr 172.00	173.00	172.00 171.50
Jun 141.80	167.00	167.00
Aug 129.00	131.00	131.00
Oct 129.00	131.00	131.00

FREEPORT FUTURES \$10/tonne point

Close	Previous	High/Low
Jan 1941	1938	1945 1939
Feb 1974	1970	1975 1970
Apr 1988	1989	1994 1984
Jul 1488	1491	1488 1488
Oct 1890	1890	1890 1890
Jan 1920	1920	1920 1920
Apr 1920	1920	1920 1920
Jul 1920	1920	1920 1920
Oct 1920	1920	1920 1920
Turnover 504 (518)		

SOYABEAN ETHIOPE

Close	Previous	High/Low
Jan 112.10	112.30	112.30 112.10
Mar 111.70	111.50	111.70 111.70
May 110.25	110.00	110.00 110.00
Jul 109.25	109.00	109.00 109.00
Sep 108.00	108.00	108.00 108.00
Nov 107.00	107.00	107.00 107.00
Turnover: Wheat 189 (128), Barley 80 (104), Turnover lots of 100 tonnes.		

SOYABEAN ETHIOPE

Close	Previous	High/Low
Mar 142.11	138.11	144.20 138.50
Apr 137.00		

LONDON STOCK EXCHANGE

Equities at best levels for two months

The underlying confidence of the London equity market was amply demonstrated yesterday by the FT-SE 100-share index which powered ahead to close 16.8 up at 1,850.8, its highest level since early November.

Account Dealing Dates table with columns for Deal Date, Jan 10, Jan 20, and Deal Date, Jan 27, Feb 10.

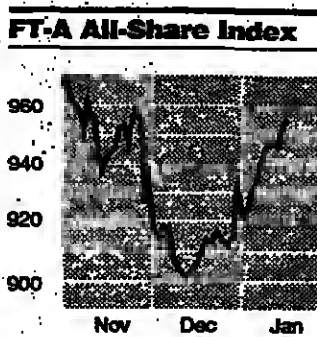
technical problems, until 8.45 pm. But the overall mood was one of general confidence, a view which grew in strength as the session wore on.

Many of the market's biggest sectors staged another broad advance with dealers and analysts pointing to a continuation of the recent upsurge in turnover, talk of a stock shortage and a possible general re-rating of the market.

age, and the New York market's continued advance during early trading yesterday, gave added thrust to a buoyant trend in London.

Huge Plessey trade

The GEC/Siemens partnership moved swiftly yesterday to consolidate its position in the attempt to acquire Plessey, launching a market raid on Plessey stock after Lord Young, Secretary of State for Trade and Industry, had referred the joint £1.7bn bid for Plessey to the Monopolies Commission.



of the Bond holding had been transferred to his unit Bell Resources. Mr Bond's remarks did not preclude a takeover by Bell at some point in the future, said Mr Robert Sessoon of County NatWest WoodMac.

because a cash sale would leave it with a unacceptably large bill. Yet Bodanoff's remarks did not preclude a takeover by Bell at some point in the future, said Mr Robert Sessoon of County NatWest WoodMac.

from the board. This had alerted the market to the possibility of a raid and late in the afternoon the house acting for Markheath began to acquire stock. It completed the business early yesterday, which suggested that some institutional and other holders had decided not to heed the chairman's advice.

The official announcement of the increased Markheath stake brought a rush of blood to Camford shares and the price shot higher to 228p before easing to close 15 up on the day at 224p.

an undisclosed amount of Greene King stock late in the day. Electrical retailing group Dixons came in just below market expectations with interim profits of £40m, down from £49.5m last year.

Sears rose 4 to 114p on turnover of 3.5m shares as the market reacted positively to the launch of a round-the-clock, 7-days-a-week home shopping service through Sears' mail order unit Freemans.

Hammerson revealed

Property group Hammerson - the subject of a hostile £200m bid from Dutch group Rodamco - took what could be a step towards safety yesterday after it released a revaluation of its property portfolio at £2.45bn and a new net asset value (nav) of £1.65 per share.

Property group Hammerson - the subject of a hostile £200m bid from Dutch group Rodamco - took what could be a step towards safety yesterday after it released a revaluation of its property portfolio at £2.45bn and a new net asset value (nav) of £1.65 per share.

Nordic surprise

The mystery stakeholder in confectionery group Bassetts Foods was revealed today when Swedish state-controlled conglomerate Procordia launched a hostile 400p-a-share bid. The offer, which values Bassetts at £63m, was made after attempts to negotiate an agreed merger failed.

The clearing banks were a lively market, starting what dealers said looked like their traditional run before the reporting season next month. Turnover was described as reasonable, particularly in National Westminster, up 8 at 547p (4.3m shares), Lloyds 8 better at 337p (2m), Midland 8 firmer at 425p (3.5m), and Barclays 6 to the good at 423p (1.8m).

The rest of the top electronics issues raced higher after the raid on Plessey - "the price paid straight away lifts multiples elsewhere in the sector" said one dealer. The Rasal twins were particularly strong, with Telecons up 5 1/2 more to a record 200 1/2p, on US buying, and Electronics 6 firmer at 297p.

Words from Bond

Thirteen words from Mr Alan Bond sent Lomro downhill rapidly yesterday. In an interview on Australian television the owner of a 21.5 per cent stake said, "certainly Lomro is not an acquisition target for us at the present time".

Standard has said it would consider selling its stake, but not in exchange for paper, participants in the project. British Petroleum, the major stakeholder and operator, were again well bought and the old shares gained 3 to 257p and the partly-paid A like amount to 154 1/2p.

Raid on Camford

Another raid on Camford Engineering by Markheath Securities enabled the property group to increase its shareholding from 11 per cent to 15.4 per cent yesterday. Some 1.32m shares were netted, believed to be at 205p per share. A few days ago, Mr Brian Cox, the Camford chairman, warned shareholders that they could be approached by Markheath and strongly advised them not to sell until receiving advice.

Composites were also substantially better as the lack of stock and some hefty buying outside the market quotes - in some cases several points above screen prices - left General Accident 16 firmer at 883p and Commercial Union 7 1/2 stronger at 351 1/2p.

Green's King continued to rise, closing 28 ahead at 496p. A leading broking house, which has previously been active for Elders in its bid for Scottish & Newcastle, was reported to have been buying

NEW HIGHS AND LOWS FOR 1988/89

- NEW HIGHS FOR: AMERICAN (10), CANADIAN (2), BREWERS (2), GREENE KING, Highland Data, etc.

Managing director of Moss Bros Group

Mr Rowland Gee (right) has been appointed managing director of MOSS BROS GROUP. Mr Peter Moss becomes company secretary and personnel director.



retirement of Mr Michael Fellden

Mr J.E.H. James has been appointed general manager of the LONDON ARAB INVESTMENT BANK. He was with the British Bank of the Middle East.

MIDDLETON FINANCIAL SERVICES

C.I. GROUP has appointed Mr Gordon W. Pullan as company secretary and finance director designate. He was group secretary and controller with Fosco.

FINANCIAL TIMES STOCK INDICES

Table with columns for Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, P/E Ratio, SEAG Bargains, Equity Turnover, Equity Bargains, Shares Traded, and S.E. ACTIVITY.

TRADING VOLUME IN MAJOR STOCKS

Table listing trading volume for various stocks including British Petroleum, Shell, and others.

Large advertisement for Gardner Merchant catering company, featuring the headline 'Contract catering' and details about their services and staff.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-8128

Table listing various unit trusts such as Abbey Life Assurance Co Ltd, Abbey Fund Managers Ltd, and others, including their names, addresses, and contact information.

OTHER UK UNIT TRUSTS

Table listing other UK unit trusts including Cent. Bd. of P.C. of Church of England, Church of England Official Funds, Edinburgh Fund Managers PLC, and others.

INSURANCES

Table listing insurance companies and their services, including AA Friendly Society, Abbey Life Assurance Co Ltd, and others.

Main table listing a wide variety of unit trusts and insurance products, including Crown Financial Management Ltd, General Portfolio Life Assurance, and many others, with detailed descriptions and contact info.

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Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2126

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, organized by company and fund type. Includes columns for fund name, company, and various performance metrics.

BERMUDA AUTHORISED

OFFSHORE INSURANCES

JERSEY AUTHORISED

OFFSHORE AND OVERSEAS

MANAGEMENT SERVICES

GUERNSEY AUTHORISED

10M AUTHORISED

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing various British Funds, Foreign Bonds & Rails, and Money Market Trust Funds.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your Share Code Booklet ring the FT Cityline help desk on 01-625-0128

AMERICANS - Contd. Table with columns for Stock, Price, and other financial metrics.

CANADIANS. Table listing Canadian companies and their share prices.

BANKS, HP & LEASING. Table listing banks and hire purchase/leasing companies.

Hire Purchase, Leasing, etc. Table with specific details for hire purchase and leasing services.

BEERS, WINES & SPIRITS. Table listing various beverage companies.

BUILDING, TIMBER, ROADS. Table listing construction and infrastructure companies.

BUILDING, TIMBER, ROADS - Contd. Table continuing the list of construction companies.

CHEMICALS, PLASTICS. Table listing chemical and plastic manufacturing companies.

DRAPERY AND STORES. Table listing retail and drapery companies.

ELECTRICALS. Table listing electrical engineering and equipment companies.

ENGINEERING. Table listing various engineering and technical companies.

ENGINEERING - Contd. Table continuing the list of engineering companies.

FOOD, GROCERIES, ETC. Table listing food and grocery retail and manufacturing companies.

HOTELS AND CATERERS. Table listing hotel and catering companies.

INDUSTRIALS (Misc.) Table listing miscellaneous industrial companies.

INDUSTRIALS (Misc.) - Contd. Table continuing the list of industrial companies.

INSURANCES. Table listing various insurance companies.

INDUSTRIALS (Misc.) - Contd. Table continuing the list of industrial companies.

INSURANCES. Table listing various insurance companies.

LEISURE. Table listing leisure and entertainment companies.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-555-2128

LEISURE - Contd

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PROPERTY

Table of share prices for Property companies including Property Property, Property Property, etc.

TEXTILES - Contd

Table of share prices for Textiles companies including Textiles Textiles, Textiles Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies including Oil Oil, Gas Gas, etc.

MINES - Contd

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors and Aircraft Trades companies including Motors Motors, Aircraft Aircraft, etc.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies including Commercial Commercial, Vehicles Vehicles, etc.

Components

Table of share prices for Components companies including Components Components, Components Components, etc.

Garages and Distributors

Table of share prices for Garages and Distributors companies including Garages Garages, Distributors Distributors, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers and Publishers companies including Newspapers Newspapers, Publishers Publishers, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, and Advertising companies including Paper Paper, Printing Printing, Advertising Advertising, etc.

TOBACCO

Table of share prices for Tobacco companies including Tobacco Tobacco, Tobacco Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

Investment Trusts

Table of share prices for Investment Trusts companies including Investment Investment, Trusts Trusts, etc.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies including Finance Finance, Land Land, etc.

SHIPPING

Table of share prices for Shipping companies including Shipping Shipping, Shipping Shipping, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes Shoes, Leather Leather, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South South, Africans Africans, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles Textiles, Textiles Textiles, etc.

TOBACCO

Table of share prices for Tobacco companies including Tobacco Tobacco, Tobacco Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

Investment Trusts

Table of share prices for Investment Trusts companies including Investment Investment, Trusts Trusts, etc.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies including Finance Finance, Land Land, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil Oil, Gas Gas, etc.

MINES

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas Overseas, Traders Traders, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations Plantations, Plantations Plantations, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

MINES

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

Far West Rand

Table of share prices for Far West Rand companies including Far Far, West West, Rand Rand, etc.

O.F.S.

Table of share prices for O.F.S. companies including O.F.S. O.F.S., O.F.S. O.F.S., etc.

Diamond and Platinum

Table of share prices for Diamond and Platinum companies including Diamond Diamond, Platinum Platinum, etc.

Central African

Table of share prices for Central African companies including Central Central, African African, etc.

MINES

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

Central Rand

Table of share prices for Central Rand companies including Central Central, Rand Rand, etc.

Eastern Rand

Table of share prices for Eastern Rand companies including Eastern Eastern, Rand Rand, etc.

O.F.S.

Table of share prices for O.F.S. companies including O.F.S. O.F.S., O.F.S. O.F.S., etc.

Diamond and Platinum

Table of share prices for Diamond and Platinum companies including Diamond Diamond, Platinum Platinum, etc.

Central African

Table of share prices for Central African companies including Central Central, African African, etc.

FINANCE

Table of share prices for Finance companies including Finance Finance, Finance Finance, etc.

THIRD MARKET

Table of share prices for Third Market companies including Third Third, Market Market, etc.

NOTES

Stock Exchange listing classifications are indicated to the right of security names: Alpha, Beta, Gamma. Unless otherwise indicated, prices and net dividends are in pence and denominated in 25p. Estimated price/earnings ratios and covers are based on latest annual reports and accounts and, where available, are indicated on half-yearly figures. P/E's are calculated on 'net' distribution basis, earnings per share being computed on the number of shares in issue. Dividends are shown in pence and are indicated in brackets. Dividends are shown in pence and are indicated in brackets. Dividends are shown in pence and are indicated in brackets.

REGIONAL & IRISH STOCKS

Table of share prices for Regional and Irish Stocks companies including Regional Regional, Irish Irish, etc.

TRADITIONAL OPTIONS

Table of share prices for Traditional Options companies including Traditional Traditional, Options Options, etc.

Property

Table of share prices for Property companies including Property Property, Property Property, etc.

Oils

Table of share prices for Oils companies including Oils Oils, Oils Oils, etc.

Mines

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

WORLD STOCK MARKETS

Main table containing stock market data for various countries including Australia, Canada, France, Germany, Hong Kong, Japan, New York, Singapore, South Africa, and Switzerland. Each section lists stock symbols, prices, and percentage changes.

Table titled 'CANADA' showing stock market data for various Canadian companies, including their names, prices, and changes.

Table titled 'NEW YORK' and 'DOW JONES' showing market indices, including the Dow Jones Industrial Average and other key indices, along with their values and changes.

Table titled 'CANADA' showing active stocks in the Canadian market, listing stock names, prices, and changes.

Table titled 'TOKYO - Most Active Stocks' showing the most active stocks in the Tokyo market, including stock names and their price movements.

Advertisement for 'Your FT hand delivered in Germany' featuring a large image of a person and text promoting the Financial Times newspaper, including contact information for Frankfurt.

Advertisement titled 'ON BUSINESS IN LUXEMBOURG?' promoting the Financial Times as a complimentary copy for subscribers, highlighting its international coverage.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, change, and volume.

OVER-THE-COUNTER

Headed national market, 3pm prices January 12

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, change, and volume.

AMEX COMPOSITE PRICES

3pm prices January 12

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, change, and volume.

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AMERICA

Fear of being left behind triggers another Dow rise

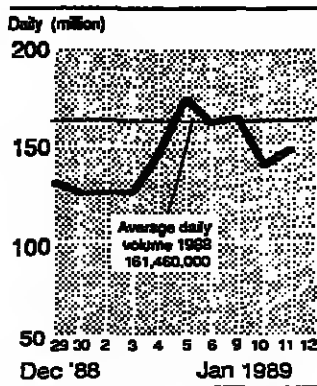
Wall Street

FEAR among investors of missing an upward move in the equity market after the Dow Jones Industrial Average's close on Wednesday at another post-crash closing high appeared to be the main trigger for buying yesterday, writes Janet Bush in New York.

gotten that other, broader indices have not done quite as well. On Wednesday, the Standard & Poor's 500 index closed at 282.01, still below its post-crash high in late October 1988 of 283.66.

cantly either to movements in other markets or to economic fundamentals. The Dow struggled earlier in the week while foreign equity markets surged and the dollar showed considerable strength.

NYSE Volume



pany added 5% to 13% after a press report saying that the company was close to receiving a full-power operating licence for its Shoreham Nuclear Power Plant.

Canada

THE RALLY in Toronto continued, with share prices moderately higher at midday in active trading. The composite index gained 14.8 to 3,453.4 on volume of 27.1m shares.

France gives 1988 lively send-off

Alison Maitland on a mixed month for Europe in terms of volume

THREE big European bourses rang out the old year in surprisingly lively fashion last month, with prices reaching new 1988 highs in a burst of activity in the run-up to the Christmas and New Year holidays.

Table with 5 columns: Source, Dec '88, Nov '88, Oct '88, Sept '88. Rows include Belgium, France, Germany, Italy, Netherlands, Spain, Switzerland.

France made the biggest gains in volume terms, rising 17.5 per cent from November to FR94bn (\$15bn), the year's second best performance behind October's revised FF101.2bn.

Activity was slow at the start of the month and midway through, when interest rate worries came to the fore. But enthusiasm built up amid a spate of positive economic forecasts for the first half of 1989, with much of the activity in big blue chips such as Peugeot and Lafarge.

pany, and drinks groups Bels and Heineken were boosted by takeover talk. At the other end of the scale, Switzerland fell into a slump in December after hectic trading the previous month sparked by Nestle's decision to allow foreign investors to buy its registered shares.

EUROPE

Speculation and company news invigorate bourses

CORPORATE news and speculation kept European bourses buzzing, with only Milan lacking direction, writes Our Markets Staff.

BRUSSELS surged higher, led again by interest in the steel and non-ferrous metals sector, with Hoboken the star of the show. The stock jumped BF1.675, or 12.4 per cent, to BF15.175 on continued speculation that Societe Generale wants to buy up outstanding shares in its subsidiary as part of a reorganisation of its non-ferrous metals sector.

Trading overall was good and the cash market index climbed 36.41 to another record of 5,690.80. Steelmaker Arbed added BF90 to BF94.40.

PARIS saw good volumes in a number of stocks as special situations dominated a bullish session. Food, retail and energy issues were active and the OMF 50 index closed the session up 7.56, or 1.8 per cent, at 457.84. The opening CAC General Index was just 0.3 higher at 434.4.

VOLUME for the session was estimated at FF3.7bn. Among busy stocks was Moulinex, with 483,000 shares, rising FF10.40, or about 9 per cent, at FF127.40.

ESN, the food group, saw 193,000 shares dealt and climbed FF37 to FF716. There were rumours of Japanese buying and of London short-covering. It was also suggested that someone had acquired a 25 per cent stake, or that Heineken was to buy BSN's Kromenbourg beer division. The speculation was taken largely with a grain of salt.

LVMH gained ground in the final minutes of trading after falling initially on late news that chairman Mr Alain Chevalier had resigned. The stock finished up FF6 to FF3,888.

FRANKFURT made up a little ground in better volume of DM4.2bn, with activity in the Bavarian banks providing much of the interest. The FAZ

index gained 3.91 to 566.89 and the DAX index closed 5.32 higher at 1,358.74.

Bayernhypo bank rose DM14 to DM393 and Bayernverein added DM16 to DM407, with both featuring among the 10 most active stocks. There was speculation that insurer Allianz, which has a 25 per cent stake in Bayernhypo as well as holdings in other banks, might be encouraging moves towards a merger between the two as a way to counteract competition resulting from Deutsche Bank's move into insurance.

Siemens rose DM3.70 to DM95.70 after news that it and Britain's GEC had built up a 14.9 per cent stake in Plessey. In retailers, Hoesel fell DM3 to DM461 on its forecast of slightly lower profits for 1988 because of extraordinary costs involving its troubled Voswinkel sports/footwear division.

ZURICH continued upward, helped by gains on Wall Street and in the dollar. Nestlé, which is holding a road show this week in the US, saw its bearers rise SFr130 to SFr7,450 and its registered stock gain SFr160 to SFr6,530. The company is thought to be trying to mend fences perhaps with its future capital raising programme in mind - after angering overseas investors by unexpectedly opening its registered stock to them.

The Credit Suisse index rose 4.3 to 539.3, its highest since October 21, 1987. MILAN struggled to find direction amid a mixture of conflicting signals and the Comit index ended just below 600 at 597.24, a fall of 3.14. Volume was estimated to be slightly lower than Wednesday's 1,700bn despite positioning on the penultimate day of the trading month.

SOUTH AFRICA MOST mining and related stocks, including gold shares, closed higher in Johannesburg, boosted by a slightly firmer billion price.

ASIA PACIFIC

Nikkei shakes off early profit-taking bout

Tokyo

THE CORRECTION that was widely expected, following three days of record highs, once again failed to materialise yesterday. In spite of a round of profit-taking, the Nikkei average closed unchanged, still at the previous day's record high, writes Michio Nakamoto in Tokyo.

Share prices eased gradually in early trading as investors took profits or kept to the sidelines and the Nikkei average fell to a day's low of 31,047.43. In afternoon trading, however, the average slowly but steadily regained its losses and climbed to a high of 31,155.02. It closed at 31,143.45, unchanged from Wednesday's finish.

More stocks fell than rose, at 468 to 458, but nine of the top 10 most active stocks ended higher while the other finished unchanged. Turnover was still robust at 1,250m shares, against Wednesday's 1,510m. The Topix index of all listed shares gained 3.72 to 2,445.83 and the ISE/Nikkei 50 index, tracking later trading in London, picked up 3.89 to 2,001.27.

The market is fundamentally extremely strong, said Mr Piers Higgs Smith, S.G. Warburg. On the whole, analysts conceded that it was only natural for the market to be taking a bit of a rest after the surge of the previous three days. Many agreed, however, that the strong undertone was still there, supported by a very bullish outlook on the futures market.

Even the profit-taking did not seem to undermine the positive sentiment, said Mr Masami Okuma, chief trader at UBS Phillips & Drew. "There was circular buying all along." There was little negative news to depress investor sentiment. Wall Street has staged a strong performance overnight and, although the yen has been taking a battering lately, the currency market was relatively stable during Tokyo hours and the yen closed higher against the dollar.

representatives of the big four Japanese brokers in for a bit of a talking to concerning the market's unexpected surge immediately after the death of the Emperor, but this had no visible effect on the market.

Domestic institutional investors were said to be refraining from active participation during the week of official mourning, but their reduced activity was offset by smaller brokers and individual investors who stepped up buying on expectations of a higher market in the near future.

Large capital steels and shipbuilding also performed strongly. Shipbuilding issues are popular on expectations that Japan will be pressured into playing a larger role in world defence.

Mitsubishi Heavy industries, the largest defence contractor,

was the second most actively traded issue at 55.2m shares and gained Y30 to Y1,140. Japan Steel Works rose Y55 to Y793 on the defence theme and on earnings expectations. Among steels, NKK topped the most active list with 105.5m shares, adding Y33 to Y394.

In Osaka, the OSE average gained 40.54 to 29,302.10 and turnover rose to 151.34m shares against 148.2m.

Roundup

THE RISE overnight of the Dow Jones Industrial Average past the 2,200 level served as an inspiration to Asia Pacific markets, which saw a broad-based rally in healthy volumes.

HONG KONG chalked up its fourth record high in a row, as demand for utility stocks

helped send the Hang Seng index 6.81 points higher to 2,878.33. Volume was similar to Wednesday's, at HK\$1.83bn. China Light was the busiest stock, ending 40 cents higher at HK\$45.10 on turnover of 9.5m shares. The stock rose 70 cents on Wednesday.

AUSTRALIA resumed its new year rally, cheered by the overnight climb in Wall Street, with turnover underpinned by institutional demand.

The All Ordinaries index climbed 8.4 points to 1,597.8, and volume eased to 60m shares worth A\$126m, compared with Wednesday's A\$141m. News that December unemployment rose to 6.9 per cent from 6.7 per cent was in line with expectations and already discounted.

Brierley Investments lost 1 cent to A\$1.03 amid speculation of a possible share raid on the company.

SINGAPORE boasted its sixth consecutive rise, closing higher in spite of afternoon profit-taking. The Straits Times Industrial Index gained 9.72 to 1,095.31. Increased retail and institutional demand helped boost turnover to 63.4m shares, from the previous day's 51.3m.

NEW ZEALAND also rose for the sixth session running as gains in New York and Australia buoyed sentiment. The Barclays index added 15.78 to 1,919.16.

SOUTH KOREA turned around after dropping for four straight sessions as bargain hunting took hold. The composite index put on 4.58 to 389.22, although volume was relatively light.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with 12 columns: NATIONAL AND REGIONAL MARKETS, US Dollar Index, Day's Change %, Pound Sterling Index, Local Currency Index, Gross Div. Yield, US Dollar Index, Pound Sterling Index, Local Currency Index, 1988/89 High, 1988/89 Low, Year ago (approx).

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Dec 30, 1988 = 139.62 (US \$ Index), 114.42 (Pound Sterling) and 123.18 (Local). Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited, 1987. Latest prices were unavailable for this edition.

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